## SOLUTIONS MANUAL

## Frank Wood's <br> Business Accounting 1 \& 2

## ELEVENTH EDITION

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and

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## Preface

This solutions manual contains answers to all the questions not already answered in Business Accounting 1 and Business Accounting 2. It can be seen that there are a considerable number of questions in both textbooks. About one-half of these have the answers at the back of the relevant textbook, while the remainder of the answers are contained in this manual.

The result of this is to give a high degree of flexibility in the use of the textbooks. To illustrate the contents of each chapter, the questions can be used which have answers in the textbook. Any students who are absent can be told what they have missed and can look up the answers themselves. Students who arrive late on the course can also be told what work to do and they can check their own progress against the answers as given. However, quite obviously work must be set, either in class or for homework, for which answers are not available to students. This manual can therefore be used to check such work.

Whilst every endeavour has been made to show workings quite fully, it must be appreciated that there are often different ways of getting to the same answer. This manual would be unduly lengthy and complicated if every version of arriving at the answer were to be shown. The methods chosen are therefore those judged to be the best from a teaching point of view.

Frank Wood and Alan Sangster

By writing on letterheaded paper of the institution where you teach, giving details of the course for which you use Business Accounting 1 or Business Accounting 2 with your classes, you can obtain complimentary copies of this manual. This manual is not available for students, nor is it in any way available for sale to the general public. It is also available on the lecturer's password-protected section of the Frank Wood website at www.pearsoned.co.uk/wood

PART 1 BUSINESS ACCOUNTING 1

## Students and examination success

Experienced teachers and lecturers know just as much as we do about this topic. There will, however, be quite a lot of people reading this who are new to teaching, and who have little experience in understanding how the examiner views things. If we have anything to offer, it is simply that we have, between us, been concerned with accounting education for many years and have been examiners for several external examining bodies.

The Notes for Students at the start of both Business Accounting 1 and Business Accounting 2 deal with examination techniques. Make certain the students read these. Go through these with them. If we all tell students that what these say is true, then they are more likely to believe us.

## How students lose marks

1 Lack of knowledge (obviously) but they throw away marks unnecessarily for all of the following reasons:
(a) Untidy work, including columns of figures not lined up.
(b) Bad handwriting. Do not make it difficult for the examiner to read and mark.
(c) Lack of headings, dates, sub-totals, etc. in accounting statements.
(d) Not submitting proper workings.

You can only get them to rectify everything under this heading by insisting on them correcting $(a),(b)$, (c) and (d) from early on in the course. Do not wait until a few weeks before the examination to insist upon properly laid out and neatly constructed work.
2 Students very often do not follow the rubric on the examination paper. If it asks for two questions only from Section A, then it means just that. A remarkably high percentage do not follow the instructions per the rubric.

3 Students fail to answer the questions as set. If, for example, an examiner wants a list, students will lose marks by giving explanations instead. Students must tackle the question in the prescribed way and not do it differently. The percentage of students passing examinations would rise dramatically if only we could correct this failing. A good plan is to get them to highlight the instruction that shows how the examiner wants the question to be answered, e.g.

List the ways by which . . .
Describe the ways by which . . .
Write a report to the managing director about the ways by which . . .
Discuss how the ways by which . . .
Explain how the ways by which . . .
Then, get them to underline the key words in the rest of the question.
They need as much practice as possible in doing this, especially for essay-type questions.
Practice is even more essential for students for whom English is not their first language.
At the end of this section are 20 essay questions in which we have already highlighted the instruction and underlined the key words. See if your students can do the same.

4 Poor technique with essay questions. Business Accounting 2, Notes for students, the section headed 'Answering essay questions' covers this point. Discuss this with your students who have to tackle essay questions.

5 Not tackling the required number of questions. I have always found it very difficult to convince students to get hold of the idea that they will get more marks for five uncompleted questions than they will for four completed questions, when the examiner has asked for five to be attempted. Time planning is essential.
6 By not tackling the easiest questions first. Years ago, we did quite a lot of research into the results of students who had followed this advice, compared with those who ignored it. Following the advice produced better results.

7 By simply regurgitating the contents of a textbook in essay answers. For instance, when an examiner set a question on, say, materiality. Most of the answers simply gave exactly the same examples, word for word sometimes, that we have given in Business Accounting 1.

Examiners are looking for originality and imagination. Students will get excellent marks if they give their own examples. A good idea is that, for each of the concepts and conventions, they think up their own examples before the examination. There are going to be more and more questions on these things in the years ahead.

8 Examiners like to see answers where students realise that all accounting is not found in textbooks, but exists for the use of businesses. Get them to use examples in essay questions based on what they have observed in the businesses around them.
For example, a question on ratios and interpretation will often be answered by students just using figures. They should also say why the figures have changed; what possible causes there might have been.
In their life outside their studies, they should observe how accounting is carried out. They all go at one time or another to refectories, restaurants, shops, department stores, clothes shops, travel on buses and trains, etc. They should observe how the money is calculated and collected, what sort of bills or tickets are given out, how fraud or errors could occur, and so on. They can give this flavour of the real world in their answers. Believe us, they will get better marks.

## Essay questions - how not to misunderstand them

1 List the various pieces of information which should be shown on a sales invoice.
2 Describe what is meant by an imprest system.
3 Accounting based on historical costs can be misleading. Discuss.
4 The bookkeeper has said that if an error does not affect trial balance agreement then it cannot affect anything else very much. You are to write a report to the managing director stating whether or not you agree with the bookkeeper.
5 Give five examples of different compensating errors and explain why they cancel each other out.
6 Explain the differences between the straight line and reducing balance methods of depreciation.
7 Briefly describe the benefits to be gained from maintaining control accounts.
8 List six instances of errors which could cause the trial balance totals to disagree.
9 Name three methods of inventory valuation, and briefly describe any one of them.
10 'Without the use of accounting ratios, much of the accounting work already performed would be wasted.' Discuss the amount of truth in this statement.
11 How can retail stores use accounting ratios to help them to plan future inventory levels?
12 Assess the benefits of double entry as compared with single entry methods of bookkeeping.
13 Define depreciation and describe how the annual charge is worked out using the straight line method.
14 For a firm buying goods on credit, how can it calculate the figure of purchases even though a Purchases Journal has not been kept?
15 List the differences between the income and expenditure account of a club and the income statement of a trading concern.
16 'It is unsatisfactory for the treasurer of a club to prepare and present to the members only the receipts and payments account as a summary of the records of the club's activities for the year.' Why is this true? What is the better thing to do?
17 You are to give your advice to the managing director of a company on the best manner of constructing departmental income statements.
18 How do the financial statements of a partnership vary from those of a sole trader, and why?
19 Consider the view that if profit was not calculated at all until the business was closed down, then such a calculation would be a simple and straightforward affair.
20 You are to write a letter to a friend explaining in simple terms why profit does not necessarily mean that you have cash in the bank.

## Practice on past full examination papers

If students have not tackled past papers, under as near examination conditions as possible, they will often get quite a shock when they first sit an accounting examination.

This very often is due to two main reasons:
(a) There is such a lot to do in such a short time.
(b) Even though there is so much to do, in professional examinations in particular, many of the questions are quite difficult with some complicated calculations or adjustments.

If students can attempt, say, at least two such papers and then have their attempts marked and criticised, they will normally learn a lot from the experience.

## Examination questions and marking schemes

We had originally intended to put here some typical examination questions and their marking schemes. However, after some considerable thought, we decided against doing so. There is no one precise mode of marking and any suggestions that we might make could perhaps create more arguments and consequent misunderstandings.

In front of a group of people, it would be possible to do this, as we could deal with all the comments from the group and arrive at a consensus of opinion. However, the books sell world-wide and practices can vary.

It can, however, be said that:
(a) By and large, marking is 'positive', i.e. marks are awarded for what a student gets right, rather than being deducted for what a student gets wrong.
(b) However, marks are deducted for untidy work, lack of headings, dates, sub-totals, etc.
(c) An incorrect part of an answer, with no workings attached to it, will get nil marks.
(d) Extra, unnecessary answers, resulting from students failing to follow the rubric, will not be marked.
(e) Not following the examiner's instructions will lose marks. For example, marks will be lost if, when asked for a 'report', a student gives a 'list'; or if asked to 'discuss', a student gives only one side of the argument; or if asked to 'define', a student gives an 'explanation'. Some examiners will award zero marks, even though the answers given by the student show good knowledge of the topic. Others (including ourselves) would be kinder than that.
$(f)$ An error which repeats itself through an answer should lose only one set of marks. For instance, an error in the trading account will also affect balances in the profit and loss account, appropriation account and balance sheet. In cases of this type, only one set of marks should be lost.
(g) Guessing by students is not normally penalised. The one exception that may arise concerns multiple choice questions where wrong answers may be penalised as an incentive to prevent students guessing. In this case, the examining body would make this information known well in advance of the examination date.
(b) The easiest marks to get, especially in an essay question, are the first few marks.
(i) Good handwriting and well displayed answers will often (although theoretically they should not) get higher marks than they deserve. This is simply because examiners are human beings with human failings, and work that can be easily marked makes them feel generous.
Frank Wood and Alan Sangster

## Answers

## Answer to Question 1.2A BA 1

(a) 38,100
(b) 51,600
(c) 7,600
(d) 104,100
(e) 26,000
(f) 159,000

## Answer to Question 1.4A BA 1

| Liabilities: | Accounts payable for inventory <br> Owing to bank |
| :--- | :--- |
| Assets: | Loan from D Jones |
|  | Motor vehicles |
|  | Premises |
|  | Inventory |
|  | Accounts receivable |
|  | Cash in hand |
|  | Machinery |

## Answer to Question 1.6A BA 1

Wrong: Accounts payable, Capital, Machinery, Motor vehicles.

## Answer to Question 1.8A BA 1

Fixtures 1,200 + Van 6,000 + Inventory 2,800 + Bank $200+$ Cash $175=$ Total Assets 10,375.
Loan 2,500 + Accounts payable 1,600 + Capital (difference) 6,275.

## Answer to Question 1.10A BA 1

M Kelly
Balance Sheet as at 30 June 2006

| Non-current assets |  |
| :--- | ---: | ---: |
| Equipment | 3,400 |
| Current assets | 3,600 |
| Inventory | 4,500 |
| Accounts receivable | $\underline{2,800}$ |
| Cash at bank | $\underline{10,900}$ |
| Less Current liabilities | $\underline{4,100}$ |
| Accounts payable | $\underline{\underline{6,800}}$ |
| Capital | $\underline{\underline{10,200}}$ |

## Answer to Question 1.12A BA 1

Assets Liabilities

Capital

(a) +Van
(b) -Cash
(c) +Inventory -Bank
(d) +Cash
(e) +Inventory
-Accounts receivable
(f) +Inventory
(g) -Cash
(h) -Bank
+Accounts payable
-Loan from P Smith
+Capital
+Accounts payable
-Accounts payable

## Answer to Question 1.14A BA 1

J Hill
Balance Sheet as at 7 December 2009
$\begin{array}{lr}\text { Non-current assets } & 6,310 \\ \text { Equipment }\end{array}$
Car $\quad \underline{7,300}$

Current assets
Inventory $\quad 8,480$
Accounts receivable 3,320
Bank 9,510
Cash $\quad 485$
$\frac{21,795}{35,405}$

| Current liabilities | $\underline{1,760}$ |
| :--- | :--- |
| Accounts payable | $\underline{\underline{33,645}}$ |

Capital $\underline{\underline{33,645}}$

## Answer to Question 2.2A BA 1

| Debited | Credited | Debited | Credited |
| :--- | :--- | :--- | :--- |
| $(a)$ Lorry | Cash | $(b)$ T Lake | Bank |
| $(c)$ Loan from P Logan | Cash | $(d)$ Cash | Lorry |
| $(e)$ Office machinery | Ultra Ltd | $(f)$ Cash | A Hill |
| $(g)$ Bank | J Cross | (b) Bank | Capital |
| $(i)$ Cash | Loan from L Lowe | $(j)$ D Lord | Cash |

To save time and space, the months are omitted in the Ledger accounts which follow. The day of the month is shown in brackets.

## Answer to Question 2.5A BA 1



## Answer to Question 2.6A BA 1



## Answer to Question 3.2A BA 1

Debited
(a) Purchases
(c) L Jones Ltd
(e) Van
(g) Bank
(i) B Henry

Credited
T Morgan
Machinery
D Davies Ltd
D Picton Bank

Debited
(b) Returns in
(d) Purchases
(f) I Prince
(b) Purchases
(j) J Mullings

Credited
J Thomas
Cash
Returns out
Bank
Sales

## Answer to Question 3.4A BA 1



## Answer to Question 3.6A BA 1



## Answer to Question 4.3A BA 1

| July |  | Dr | Cr |
| :---: | :---: | :---: | :---: |
| 1 | Bank | 5,000 |  |
|  | Cash | 1,000 |  |
|  | Capital |  | 6,000 |
| 2 | Stationery | 75 |  |
|  | Bank |  | 75 |
| 3 | Purchases | 2,100 |  |
|  | T Smart |  | 2,100 |
| 4 | Cash | 340 |  |
|  | Sales |  | 340 |
| 5 | Insurance | 290 |  |
|  | Cash |  | 290 |
| 7 | Computer | 700 |  |
|  | J Hott |  | 700 |
| 8 | Expenses | 32 |  |
|  | Bank |  | 32 |
| 10 | C Biggins | 630 |  |
|  | Sales |  | 630 |
| 11 | T Smart | 55 |  |
|  | Returns Out |  | 55 |
| 14 | Wages | 210 |  |
|  | Cash |  | 210 |
| 17 | Rent | 225 |  |
|  | Bank |  | 225 |
| 20 | Bank | 400 |  |
|  | C Biggins |  | 400 |
| 21 | J Hott | 700 |  |
|  | Bank |  | 700 |
| 23 | Stationery | 125 |  |
|  | News Ltd |  | 125 |
| 25 | F Tank | 645 |  |
|  | Sales |  | 645 |
| 31 | News Ltd | 125 |  |
|  | Bank |  | 125 |

## Answer to Question 4.4A BA 1



## Answer to Question 4.6A BA 1

(A) Goods bought on credit $£ 27,000$.
(B) Borrowed $£ 35,000$ and immediately spent it on land and buildings $£ 35,000$.
(C) Sold goods costing $£ 20,000$ for $£ 30,000$ on credit.
(D) Debtors paid $£ 13,000$.
(E) Debtors paid $£ 2,000$ : this amount taken by proprietors.
(F) Took $£ 5,000$ drawings by cheque and paid off $£ 3,000$ accrued expenses by cheque.
(G) Equipment costing $£ 30,000$ sold for $£ 21,000$; paid by cheque.
(H) Goods taken for own use $£ 1,000$.
(I) Took $£ 6,000$ cash as drawings. Could have been $£ 6,000$ cash stolen - thus reducing cash and causing a loss.

## Answer to Question 5.6A BA 1

| G Wood |  |  |  |  |  | T Sim |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (1) | Sales | 310 | (19) | Bank | 310 | (15) | Returns | 15 | (2) | Purchases | 190 |
| (21) | Sales | 90 | (31) | Balance c/d | 90 | (28) | Bank | 175 |  |  |  |
|  |  | $\underline{\underline{400}}$ |  |  | $\underline{\underline{400}}$ |  |  | $\underline{\underline{190}}$ |  |  | $\underline{\underline{190}}$ |
| (1) | Balance b/d | 90 |  | Balance c/d | 633 | J Leech |  |  |  |  |  |
|  |  | K Hughes |  |  |  | (31) | Balance c/d | 278 | (9) | PurchasesPurchases | 63215 |
| (1) | Sales | 42 | (31) |  |  |  |  |  |  |  |  |
| (8) | Sales | 161 |  |  |  |  |  | $\underline{278}$ |  |  | 278 |
| (21) | Sales | 430 |  |  |  |  |  | (1) |  | Balance b/d | 278 |
|  |  | 633 |  |  | $\underline{\underline{633}}$ |  |  |  |  |  |  |  |
| (1) | Balance b/d | 633 |  |  |  |  |  |  |  | Purchases | 210 |
|  |  |  |  |  |  | (28) | Bank | 180 | (2) |  |  |
|  |  | $F$ Dunn |  | Returns |  | (31) | Balance c/d | 30 |  |  |  |
| (1) |  | $\begin{array}{r} F D \\ 1.100 \end{array}$ | (10) |  | 31 |  |  | $\underline{\underline{210}}$ | (31) |  | $\underline{\underline{210}}$ |
| (8) | Sales | 224 | (19) | Bank | 750 |  |  |  |  | Balance b/d | 30 |
|  |  |  | (31) | Balance c/d | 543 |  |  |  |  |  |  |
| (1) | Balance b/d | $\underline{\underline{1,324}}$ |  |  | $\underline{\underline{1,324}}$ |  |  |  |  |  |  |
|  |  | 543 |  |  |  | (15) | Returns | 21 | (2) | Purchases | 190 |
|  |  |  |  |  |  | (28) | Bank | 100 | (9) | Purchases | 164 |
| (1) |  | M Lyons |  | Returns <br> Cash |  | (31) | Returns | 18 |  |  |  |
|  | Sales |  |  | $\begin{array}{r} 82 \\ 227 \\ \hline 309 \end{array}$ | (31) | Balance c/d | $\underline{\underline{215}}$ |  |  |  |  |
|  |  | 309 | (10) |  | (31) |  |  |  |  | $\underline{\underline{354}}$ |  |
|  |  | $\underline{\underline{309}}$ |  |  |  |  |  | (1) | Balance b/d | 215 |  |

Wood, Hughes and Dunn are debtors. Leech, Tidy and Rock are creditors.

## Answer to Question 5.7A BA 1

| 2008 |  | $G \text { Wood }$ $D r$ | Cr | Balance |
| :---: | :---: | :---: | :---: | :---: |
| May 1 | Sales | 310 |  | 310 Dr |
| May 19 | Bank |  | 310 | 0 |
| May 21 | Sales | 90 |  | 90 Dr |
|  |  | K Hughes |  |  |
| 2008 |  | Dr | Cr | Balance |
| May 1 | Sales | 42 |  | 42 Dr |
| May 8 | Sales | 161 |  | 203 Dr |
| May 21 | Sales | 430 |  | 633 Dr |
|  |  | F Dunn |  |  |
| 2008 |  | Dr | Cr | Balance |
| May 1 | Sales | 1,100 |  | 1,100 Dr |
| May 8 | Sales | 224 |  | 1,324 Dr |
| May 10 | Returns |  | 31 | 1,293 Dr |
| May 19 | Bank |  | 750 | 543 Dr |
|  |  | M Lyons |  |  |
| 2008 |  | Dr | Cr | Balance |
| May 1 | Sales | 309 |  | 309 Dr |
| May 10 | Returns |  | 82 | 227 Dr |
| May 12 | Bank |  | 227 | 0 |
|  |  | TSim |  |  |
| 2008 |  | Dr | Cr | Balance |
| May 2 | Purchases |  | 190 | 190 Cr |
| May 15 | Returns | 15 |  | 175 Cr |
| May 28 | Bank | 175 |  | 0 |
|  |  | J Leech |  |  |
| 2008 |  | Dr | Cr | Balance |
| May 2 | Purchases |  | 63 | 63 Cr |
| May 9 | Purchases |  | 215 | 278 Cr |
|  |  | P Tidy |  |  |
| 2008 |  | Dr | Cr | Balance |
| May 2 | Purchases |  | 210 | 210 Cr |
| May 28 | Bank | 180 |  | 30 Cr |
|  |  | F Rock |  |  |
| 2008 |  | Dr | Cr | Balance |
| May 2 | Purchases |  | 190 | 190 Cr |
| May 9 | Purchases |  | 164 | 354 Cr |
| May 15 | Returns | 21 |  | 333 Cr |
| May 28 | Bank | 100 |  | 233 Cr |
| May 31 | Returns | 18 |  | 215 Cr |

## Answer to Question 6.3A BA 1

(1) Capital
(28) T Potts
(28) J Field
(30) Capital

Bank

| 15,000 | (6) Rent | 175 |
| ---: | :--- | ---: |
| 71 | (7) Business rates | 130 |
| 42 | (23) J Small | 272 |
| 900 | (23) F Brown | 1,200 |
|  | (23) T Rae | 500 |
|  | (25) Van | 6,200 |
|  | (30) Balance c/d | $\underline{7,536}$ |
| $\underline{\underline{16,013}}$ |  | $\underline{\mid c, 013}$ |

(1) Balance b/d
(5) Sales
(26) Loan from
B Bennet

7,536
Cash
(26) Loan from

610 (17) Wages 290
(30) Balance c/d 1,070

B Bennet
(1) Balance b/d

750
$\underline{1,360}$
$\underline{\underline{1,360}}$
(3) J Small
(3) F Brown
(3) R Charles
(3) TRae
(19) R Charles
(19) T Rae
(19) F Jack
(1) Balance b/d
(30) Balance c/d

Sales
2,383

| (5) Cash | 610 |
| :--- | ---: |
| (11) T Potts | 85 |
| (11) J Field | 48 |
| (11) T Gray | $\underline{1,640}$ |
|  | $\underline{\underline{2,383}}$ |

(1) Balance b/d 2,383

Returns Outwards
(30) Balance c/d

| 45 | (18) J Small | 18 |
| :---: | :---: | :---: |
| $\overline{\underline{45}}$ | (18) R Charles | $\underline{\underline{27}}$ |
|  | (1) Balance b/d | $\underline{\underline{45}}$ |
|  | 45 |  |

## Returns Inwards

| (20) J Field <br> (20) T Potts |  | 6 | (30) | Balance c/d | 20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 14 |  |  |  |
|  |  | $\underline{\underline{20}}$ |  |  | $\underline{\underline{20}}$ |
| (1) | Balance b/d | 20 |  |  |  |
| (30) | Balance c/d | Capital |  | Bank |  |
|  |  | 15,900 | (1) |  | 15,000 |
|  |  |  | (30) | Bank | 900 |
|  |  | $\underline{\underline{15,900}}$ |  |  | 15,900 |
|  |  |  | (1) | Balance b/d | 15,900 |
| Van |  |  |  |  |  |
| $\begin{aligned} & (21) \\ & (25) \end{aligned}$ | Turnkey Motor | 4,950 | (30) | Balance c/d | 11,150 |
|  | Bank | 6,200 |  |  |  |
|  |  | $\underline{\underline{11,150}}$ |  |  | $\underline{\underline{11,150}}$ |
| (1) | Balance b/d | 11,150 |  |  |  |
|  |  | Rent |  |  |  |
| (6) | Bank | $\underline{175}$ | (30) | Balance c/d | $\underline{\underline{175}}$ |
| (1) | Balance b/d | 175 |  |  |  |


| Business rates |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Bank | $\underline{130}$ (30) | Balance c/d | $\underline{\underline{130}}$ |
| (1) | Balance b/d | 130 |  |  |
|  | Wages |  |  |  |
| (17) | Cash | $\underline{290}$ (30) | Balance c/d | $\underline{\underline{290}}$ |
| (1) | Balance b/d | 290 |  |  |
| Loan from B Bennet |  |  |  |  |
| (30) | Balance c/d | 750 (26) | Cash | 750 |
|  |  | (1) | Balance b/d | 750 |
| J Small |  |  |  |  |
|  | Returns Out | 18 (3) | Purchases | 290 |
|  | Bank | 272 |  |  |
|  | $\underline{\underline{290}}$ |  |  | $\underline{\underline{290}}$ |
| F Brown |  |  |  |  |
| (23) | Bank | $\underline{\underline{1,200}}$ (3) | Purchases | $\underline{\underline{1,200}}$ |
| R Charles |  |  |  |  |
| (18) | Returns Out | 27 (3) | Purchases | 530 |
| (30) | Balance c/d | 613 (19) | Purchases | 110 |
|  |  | $\underline{\underline{640}}$ |  | $\underline{\underline{640}}$ |
|  |  | (1) | Balance b/d | 613 |
| T Rae |  |  |  |  |
| (23) | Bank | 500 (3) | Purchases | 610 |
| (30) | Balance c/d | 430 (19) | Purchases | 320 |
|  |  | $\underline{\underline{930}}$ |  | $\underline{\underline{930}}$ |
|  |  | (1) | Balance b/d | 430 |
| F Jack |  |  |  |  |
| (30) | Balance c/d | $\underline{\underline{165}}$ (19) | Purchases | $\underline{165}$ |
|  |  | (1) | Balance b/d | 165 |
| T Potts |  |  |  |  |
| (11) | Sales | 85 (20) | Returns In | 14 |
|  |  | (28) | Bank | 71 |
|  | $\overline{\underline{85}}$ |  |  | $\underline{\underline{85}}$ |
| J Field |  |  |  |  |
| (11) | Sales | 48 (20) | Returns In | 6 |
|  |  | (28) | Bank | 42 |
|  | $\overline{48}$ |  |  | $\underline{\underline{48}}$ |
| T Gray |  |  |  |  |
| (11) | Sales | $\underline{\underline{1,640}}$ (30) | Balance c/d | $\underline{\underline{1,640}}$ |
|  | Balance b/d | 1,640 |  |  |
| Turnkey Motors |  |  |  |  |
| (30) | Balance c/d | $\underline{\underline{4,950}}$ (21) | Van | $\underline{4,950}$ |
| Trial Balance as at 30 November 2007 |  |  |  |  |
|  |  |  |  |  |
| Bank |  |  | 7,536 |  |
| Cash |  |  | 1,070 |  |
| Purchases |  |  | 3,225 |  |
| Sales |  |  |  | 2,383 |
| Returns Outwards |  |  |  | 45 |
| Returns Inwards |  |  | 20 |  |
| Capital |  |  |  | 15,900 |
| Van |  |  | 11,150 |  |
| Rent |  |  | 175 |  |
| Business rates |  |  | 130 |  |
| Wages |  |  | 290 |  |
| Loan from B Bennet |  |  |  | 750 |
| R Charles |  |  |  | 613 |
| T Rae |  |  |  | 430 |
| F Jack |  |  |  | 165 |
| T Gray |  |  | 1,640 |  |
| Turnkey Motors |  |  |  | 4,950 |
|  |  |  | $\underline{\underline{25,236}}$ | $\underline{\underline{25,236}}$ |


| Cash |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (1) | Capitals | 10,500 | (2) | Bank | 9,000 |
| (21) | Sales | 145 | (3) | Purchases | 550 |
| (30) | Loan: B Barcla | ay 500 | (11) | Salaries | 790 |
| (30) | A Tom | 614 | (30) | Balance c/d | 1,419 |
|  |  | $\underline{\underline{11,759}}$ |  |  | $\underline{\underline{11,759}}$ |
| (1) | Balance b/d | 1,419 |  |  |  |
| Bank |  |  |  |  |  |
| (2) | Cash | 9,000 | (8) | Rent | 220 |
| (16) | Loan: B Barclay | 2,000 | (15) | Van | 6,500 |
| (29) | R Pleat | 158 | (26) | F Hood | 900 |
| (29) | L Fish | 370 | (26) | M Smith | 118 |
|  |  |  | (30) | Balance c/d | 3,790 |
|  |  | $\underline{\underline{11,528}}$ |  |  | $\underline{\underline{11,528}}$ |
| (1) | Balance b/d | 3,790 |  |  |  |
|  | Purchases |  |  |  |  |
| (3) | Cash | 550 | (30) | Balance c/d | 2,950 |
| (4) | T Dry | 800 |  |  |  |
| (4) | F Hood | 930 |  |  |  |
| (4) | M Smith | 160 |  |  |  |
| (4) | G Low | 510 |  |  |  |
|  |  | $\underline{\underline{2,950}}$ |  |  | $\underline{\underline{2,950}}$ |
| (1) | Balance b/d | 2,950 |  |  |  |
|  | Sales |  |  |  |  |
| (30) | Balance c/d | 1,783 | (6) | R Tong | 170 |
|  |  |  | (6) | L Fish | 240 |
|  |  |  | (6) | M Singh | 326 |
|  |  |  | (6) | A Tom | 204 |
|  |  |  | (21) | Cash | 145 |
|  |  |  | (24) | L Fish | 130 |
|  |  |  | (24) | A Tom | 410 |
|  |  |  | (24) | R Pleat | 158 |
|  |  | $\underline{\underline{1,783}}$ |  |  | $\underline{\underline{1,783}}$ |
|  |  |  | (1) | Balance b/d | 1,783 |


| Returns Outwards |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (30) | Balance c/d | 72 | (14) F Hood | 30 |
|  |  |  | (14) M Smith | 42 |
|  |  | $\underline{\underline{72}}$ |  | 72 |
|  |  |  | (1) Balance b/d | 72 |
| Returns Inwards |  |  |  |  |
| (18) | R Tong | 5 | (30) Balance c/d | 25 |
| (18) | M Singh | $\underline{20}$ |  |  |
|  |  | $\underline{\underline{25}}$ |  | $\underline{\underline{25}}$ |
| (1) | Balance b/d | 25 |  |  |

Capital
$\begin{array}{ll}\text { (30) } \text { Balance } b / d \quad \underline{\underline{10,500}} & \text { (1) Cash } \\ \text { (1) Balance b/d } & \underline{10,500} \\ 10,500\end{array}$ T Dry
(30) Balance c/d
(14) Returns Out (26) Bank
(30) Balance c/d
(30) Balance c/d
(5) Buttons Ltd
(1) Balance b/d
(8) Bank
(1) Balance b/d
(11) Cash
(11) Cash
(1) Balance b/d

Salaries
$\frac{790}{790}$ (30) Balance c/d
Fixtures
(10) Chiefs Ltd
(1) Balance b/d
$\underline{610}$
Van
(15) Bank
(1) Balance b/d $\overline{\overline{6,500}}$

Loan from B Barclay
(30) Balance c/d

2,500
2,500
(30) Balance c/d
$\underline{\underline{610}}$
(1) Balance b/d

Chiefs Ltd
(30) Balance c/d
$\underline{\underline{610}}$
(10) Fixtures
(1) Balance b/d

L Fish

| (6) | Sales | 240 | (29) | Bank | 370 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (24) | Sales | 130 |  |  |  |
|  |  | $\underline{\underline{370}}$ |  |  | $\underline{\underline{370}}$ |
| (6) | Sales | M Singh |  |  |  |
|  |  | 326 | (18) | Returns In | 20 |
|  |  |  | (30) | Balance c/d | 306 |
|  |  | $\underline{\underline{326}}$ |  |  | $\underline{\underline{326}}$ |

(1) Balance b/d

306
A Tom
(6) Sales
(24) Sales
(24) Sales
(6) Sales
$\begin{array}{ll}204 & \text { (30) Cash } \\ \underline{\underline{410}} & 614 \\ \underline{\underline{614}} & \underline{\underline{614}}\end{array}$
R Pleat
$\underline{\underline{158}}$ (29) Bank $\underline{\underline{158}}$
R Tong
$\begin{array}{lllr}170 & \text { (18) Returns In } & 5 \\ & \text { (30) Balance c/d } & \underline{165} \\ \underline{\underline{170}} & & \underline{\underline{170}}\end{array}$

930
$\underline{\underline{930}}$
Trial Balance as at 31 January 2008

| Cash | Trial Balance as at 31 anuary 2008 |  |
| :--- | ---: | ---: |
| Bank | 3,490 |  |
| Purchases | 2,950 |  |
| Sales |  | 1,783 |
| Returns Outwards |  | 72 |
| Returns Inwards |  | 10,500 |
| Capital | 89 |  |
| Stationery | 220 |  |
| Rent | 790 |  |
| Salaries | 610 |  |
| Fixtures | 6,500 | 2,500 |
| Van |  | 610 |
| Loan from B Barclay | 306 |  |
| Chiefs Ltd | 165 |  |
| M Singh |  | 800 |
| R Tong |  | 510 |
| T Dry | $\underline{89}$ |  |
| G Low | $\underline{16,864}$ | $\underline{16,864}$ |
| Buttons Ltd |  |  |
|  |  |  |

## Answer to Question 7.3A BA 1

| B Morse <br> Income Statement for the year ending 31 December 2008 |  |  |
| :---: | :---: | :---: |
| Sales |  | 235,812 |
| Less Cost of goods sold: |  |  |
| Purchases | 121,040 |  |
| Less Closing inventory | 14,486 | 106,554 |
| Gross profit |  | 129,258 |
| Less Expenses: |  |  |
| Salaries | 39,560 |  |
| Business rates | 2,400 |  |
| Motor expenses | 910 |  |
| General expenses | 305 |  |
| Insurance | 1,240 | 44,415 |
| Net profit |  | $\underline{\underline{84,843}}$ |
| Answer to Question 7.4A BA 1 |  |  |
| G Graham <br> Income Statement for the year ending 30 June 2008 |  |  |
| Sales |  | 382,420 |
| Less Cost of goods sold: |  |  |
| Purchases | 245,950 |  |
| Less Closing inventory | 29,304 | 216,646 |
| Gross profit |  | 165,774 |
| Less Expenses: |  |  |
| Salaries and wages | 48,580 |  |
| Equipment rental | 940 |  |
| Insurance | 1,804 |  |
| Lighting and heating | 1,990 |  |
| Motor expenses | 2,350 |  |
| Sundry expenses | 624 | 56,288 |
| Net profit |  | $\underline{\underline{109,486}}$ |

## Answer to Question 8.3A BA 1

## B Morse

Balance Sheet as at 31 December 2008
Non-current assets
Premises 53,000
Car
4,300
57,300
Current assets
Inventory
14,486
Accounts receivable 21,080
Bank
2,715
Cash
325
Total assets
$\frac{38,606}{95,906}$

Less Current liabilities
Accounts payable
11,200
84,706
Capital
Balance at 1.1.2008 23,263
Add Net profit
$\begin{array}{r}84,843 \\ \hline 108,106\end{array}$
Less Drawings
23,400
$\underline{\underline{84,706}}$

## Answer to Question 8.4A BA 1

## G Graham

Balance Sheet as at 30 June 2008
Non-current assets

| Shop | 174,000 |  |
| :---: | :---: | :---: |
| Fixtures | 4,600 |  |
| Lorry | 19,400 | 198,000 |
| Current assets |  |  |
| Inventory | 29,304 |  |
| Accounts receivable | 44,516 |  |
| Bank | 11,346 |  |
|  |  | 85,166 |
|  |  | 283,166 |
| Current liabilities |  |  |
| Accounts payable |  | 23,408 |
|  |  | $\underline{\underline{259,758}}$ |
| Capital |  |  |
| Balance at 1.7.2007 | 194,272 |  |
| Add Net profit | 109,486 |  |
|  | 303,758 |  |
| Less Drawings | 44,000 | 259,758 |

## Answer to Question 8.6A BA 1

| Capital at 1 January 2009 | $=18,000+4,800+24,000+760+15,600-8,000-6,000$ |
| ---: | :--- |
|  | $=\underline{\underline{49,160}}$ |
| Capital at 31 December 2009 | $=\underline{16,200}+5,800+28,000+240+4,600+16,000-11,000-2,000$ |
|  | $=\underline{\underline{57,840}}$ |
| Increase in capital | $=8,680$ |
| Add Drawings $(200 \times 52)$ | $\underline{\underline{10,400}} 19,080$ |
| Less Capital introduced | $\underline{\underline{4,000}}$ |
| Net profit |  |

A Trader
Balance Sheet as at 31 December 2009

| Non-current assets |  |  |
| :---: | :---: | :---: |
| Fixtures |  | 16,200 |
| Motor vehicle |  | 16,000 |
|  |  | 32,200 |
| Current assets |  |  |
| Inventory | 28,000 |  |
| Accounts receivable | 5,800 |  |
| Bank | 4,600 |  |
| Cash | 240 | 38,640 |
|  |  | 70,840 |
| Current liabilities: Accounts payable | 11,000 |  |
| Non-current liabilities: Loan | 2,000 | 13,000 |
|  |  | $\underline{\underline{57,840}}$ |
| Capital account |  |  |
| Balance at 1 January 2009 |  | 49,160 |
| Add Capital introduced |  | 4,000 |
| Net profit |  | 15,080 |
|  |  | 68,240 |
| Less Drawings |  | 10,400 |
|  |  | 57,840 |

## Answer to Question 9.2A BA 1

| P Frank |  |  |  |
| :---: | :---: | :---: | :---: |
| Trading Account part of the Income Statement for the year ending 31 March 2008 |  |  |  |
| Sales |  | 469,320 |  |
| Less Returns in |  | 16,220 | 453,100 |
| Less Cost of goods sold: |  |  |  |
| Purchases | 394,170 |  |  |
| Less Returns out | 19,480 | 374,690 |  |
| Carriage inwards |  | 2,490 |  |
|  |  | 377,180 |  |
| Less Closing inventory |  | 52,400 | 324,780 |
| Gross profit |  |  | 128,320 |

## Answer to Question 9.5A BA 1

## T Owen

Income Statement for the year ending 31 March 2009
Sales

| Less Cost of goods sold: |  |  |  |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| Opening inventory |  | 52,800 |  |
| Add Purchases | 141,300 |  |  |
| Less Returns out | 2,408 | 138,892 |  |
| Carriage inwards | 1,350 |  |  |
|  |  | 193,042 |  |
| Less Closing inventory |  | 58,440 | 134,602 |
| Gross profit |  |  | 141,798 |
| Less Expenses: |  |  |  |
| Wages and salaries |  | 63,400 |  |
| Carriage outwards |  | 5,840 |  |
| Business rates |  | 3,800 |  |
| Communication expenses |  | 714 |  |
| Commissions paid |  | 1,930 |  |
| Insurance |  | 1,830 |  |
| Sundry expenses |  | 208 | 77,722 |
| Net profit |  |  | $\underline{\underline{64,076}}$ |

Balance Sheet as at 31 March 2009
$\begin{array}{lr}\text { Non-current assets } & 125,000 \\ \text { Buildings }\end{array}$
Fixtures $\quad 1,106$
Current assets
Inventory
58,440
Accounts receivable 45,900
Bank 31,420
Cash 276
$\frac{136,036}{262,142}$
Current liabilities
Accounts payable
24,870
237,272
Capital
Balance at 1.4.2008
210,516
Add Net profit
Less Drawings
64,076
274,592 37,320

## Answer to Question 9.6A BA 1

F Brown
Income Statement for the year ending 30 September 2008

| Sales |  | 391,400 |  |
| :---: | :---: | :---: | :---: |
| Less Returns in |  | 2,110 | 389,290 |
| Less Cost of goods sold: |  |  |  |
| Opening inventory |  | 72,410 |  |
| Add Purchases | 254,810 |  |  |
| Less Returns out | 1,240 | 253,570 |  |
| Carriage inwards |  | 760 |  |
|  |  | 326,740 |  |
| Less Closing inventory |  | 89,404 | 237,336 |
| Gross profit |  |  | 151,954 |
| Less Expenses: |  |  |  |
| Wages and salaries |  | 39,600 |  |
| Carriage out |  | 2,850 |  |
| Motor expenses |  | 1,490 |  |
| Rent and rates |  | 8,200 |  |
| Telephone charges |  | 680 |  |
| Insurance |  | 745 |  |
| Office expenses |  | 392 |  |
| Sundry expenses |  | 216 | 54,173 |
|  |  |  | 97,781 |
| Balance Sheet as at 30 September 2008 |  |  |  |
| Non-current assets |  |  |  |
| Van |  | 5,650 |  |
| Office equipment |  | 7,470 | 13,120 |
| Current assets |  |  |  |
| Inventory |  | 89,404 |  |
| Accounts receivable |  | 38,100 |  |
| Bank |  | 4,420 |  |
| Cash |  | 112 | 132,036 |
|  |  |  | 145,156 |
| Current liabilities |  |  |  |
| Accounts payable |  |  | 26,300 |
|  |  |  | 118,856 |
| Capital |  |  |  |
| Balance as at 1.10.2007 |  | 49,675 |  |
| Add Net profit |  | 97,781 |  |
|  |  | 147,456 |  |
| Less Drawings |  | 28,600 | $\underline{\underline{118,856}}$ |

## Answer to Question 9.8A BA 1

| Capital |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | July 1 | Balance b/d | 9,700 |
| Inventory |  |  |  |  |  |
| July 1 | Balance b/d | 5,000 |  |  |  |
| OK Ltd |  |  |  |  |  |
| July <br> July 31 | Bank | 3,000 | July 1 | Balance b/d | 500 |
|  | Balance c/d | 1,400 |  | Purchases | 3,900 |
|  |  | 4,400 |  |  | $\underline{4,400}$ |
|  |  |  | Aug | Balance b/d | 1,400 |

AB Ltd

| July | 1 | Balance b/d | 300 | July | Bank |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  | Sales | $\frac{600}{900}$ | July 31 | Balance c/d |
| Aug | 1 | Balance b/d | $\underline{600}$ |  |  |

Equipment

| $\begin{aligned} & \text { July } \\ & \text { Aug } \end{aligned}$ |  | Balance b/d | 3,700 | July 31 | Balance c/d | 3,700 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Balance b/d | 3,700 |  |  |  |
| Bank |  |  |  |  |  |  |
| July | 1 | Balance b/d | 1,200 | July | OK Ltd | 3,000 |
|  |  | Sales | 3,200 |  | General expenses | 500 |
|  |  | AB Ltd | 300 | July 31 | Balance c/d | 1,200 |
|  |  |  | 4,700 |  |  | 4,700 |
| Aug | 1 | Balance b/d | 1,200 |  |  |  |


| Sales |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: |
| July 31 | Balance c/d | 3,800 | July | Bank |  |
|  | $\underline{3,800}$ |  | AB Ltd | 3,200 |  |
|  |  |  |  | $\frac{600}{3,800}$ |  |

## Purchases

| July  OK Ltd $\frac{3,900}{3,900}$ July 31 <br> Aug Balance c/d    <br>   Balance b/d General Expenses  <br> July Bank $\frac{500}{500}$ July 31 Balance c/d <br> Aug 1 Balance b/d 500  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

## Ms Porter

Trial Balance as at 31 July

| Equipment |  | $\begin{array}{r} D r \\ 3,700 \end{array}$ | Cr |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| Inventory |  | 5,000 |  |
| Bank |  | 1,200 |  |
| General expenses |  | 500 |  |
| Purchases |  | 3,900 |  |
| AB Ltd |  | 600 |  |
| OK Ltd |  |  | 1,400 |
| Sales |  |  | 3,800 |
| Capital |  |  | 9,700 |
|  |  | $\underline{14,900}$ | 14,900 |
| Ms Porter <br> Income Statement for July |  |  |  |
| Sales |  |  | 3,800 |
| Less Cost of goods sold: |  |  |  |
| Opening inventory |  | 5,000 |  |
| Purchases |  | 3,900 |  |
|  |  | 8,900 |  |
| Less Closing inventory |  | 6,200 |  |
|  |  |  | $\underline{2,700}$ |
| Gross profit |  |  | 1,100 |
| Less General expenses |  |  | 500 |
| Net profit |  |  | 600 |


| Non-current assets |  |  |
| :--- | ---: | ---: |
| Equipment | 3,700 |  |
| Current assets | 6,200 |  |
| Inventory | 600 |  |
| Accounts receivable | $\underline{1,200}$ | $\underline{8,000}$ |
| Bank | $\underline{11,700}$ |  |
| Current liability: Accounts payable | $\underline{10,300}$ |  |
| Capital | $\underline{9,700}$ |  |
| Add Net profit | $\underline{10,300}$ |  |

## Answer to Question 13.2A BA 1

Cash Book

|  | Cash | Bank | Cash | Bank |  |
| :--- | ---: | :--- | :--- | ---: | ---: |
| (1) Balances b/d | 295 | 4,240 | (3) Bank | (5) Postage | 800 |

## Answer to Question 13.4A BA 1

| Cash Book |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Disct | Cash | Bank |  |  | Disct | Cash | Bank |
|  | Balances b/d |  | 420 | 4,940 | (5) | Rent |  | 340 |  |
|  | S Braga | 41 |  | 779 | $(6$ | M Peters | 9 |  | 351 |
|  | L Pine | 16 |  | 304 | (6) | G Graham | 24 |  | 936 |
| (2) | G Hodd | 22 |  | 418 | $(6$ | F Bell | 10 |  | 390 |
| (2) | M Rae | 52 |  | 988 |  | Cash |  |  | 400 |
|  | Sales |  |  | 740 |  | Wages |  | 540 |  |
|  | Bank |  | 400 |  |  | R Todd | 15 |  | 295 |
| (10) | Sales |  | 1,260 |  | (16) | F Dury | 12 |  | 400 |
|  | B Age | 4 |  | 276 |  | Fixtures |  |  | 4,320 |
| (29) | A Line |  |  | 324 |  | Lorry |  |  | 14,300 |
| (30) | Sales |  | 980 |  | (30) | Stationery |  | 56 |  |
| (30) | Balance c/d |  |  | 12,623 | (30) | Balance c/d |  | 2,124 |  |
|  |  | $\underline{\underline{135}}$ | $\underline{\underline{3,060}}$ | $\underline{\underline{21,392}}$ |  |  | $\underline{\underline{70}}$ | $\underline{\underline{3,060}}$ | $\underline{\underline{21,392}}$ |
| (30) | Total for month |  |  | $\begin{gathered} \text { Discour } \\ 135 \end{gathered}$ | Allow |  |  |  |  |
|  |  |  |  | Discoun | $\begin{aligned} & \text { Recei } \\ & (30 \end{aligned}$ | ed <br> Total for m |  |  | 70 |

## Answer to Question 13.6A BA 1

| Cash Book |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Disct | Cash | Bank |  | Disct | Cash | Bank |
| Balance b/d |  | 80 | 900 | Cash $¢$ |  |  | 100 |
| AB | 8 |  | 192 | GH | 45 |  | 555 |
| CD | 20 |  | 480 | IJ | 70 |  | 1,330 |
| EF | 12 |  | 288 | Wages |  | 130 |  |
| Bank $¢$ |  | 100 |  |  |  |  |  |
| Balance c/d |  |  | 125 | Balance c/d |  | 50 |  |
|  | $\underline{40}$ | $\overline{180}$ | $\underline{\underline{1,985}}$ |  | $\underline{\underline{115}}$ | $\underline{\underline{180}}$ | 1,985 |
| Balance b/d |  | 50 |  | Balance b/d |  |  | 125 |
| $A B$ |  |  |  |  |  |  |  |
| Balance b/d |  |  | 200 | Bank |  |  | 192 |
|  |  |  |  | Discount received |  |  | 8 |
|  |  |  | $\underline{\underline{200}}$ |  |  |  | $\underline{\underline{200}}$ |
| $C D$ |  |  |  |  |  |  |  |
| Balance b/d |  |  | 500 | Bank |  |  | 480 |
|  |  |  |  | Discount received |  |  | 20 |
|  |  |  | $\underline{\underline{500}}$ |  |  |  | $\underline{\underline{500}}$ |
| EF |  |  |  |  |  |  |  |
| Balance b/d |  |  | 300 | Bank |  |  | 288 |
|  |  |  |  | Discount received |  |  | 12 |
|  |  |  | $\underline{\underline{300}}$ |  |  |  | $\underline{\underline{300}}$ |
| GH |  |  |  |  |  |  |  |
| Bank |  |  | 555 | Balance b/d |  |  | 600 |
| Discount allowed |  |  | 45 |  |  |  |  |
|  |  |  | $\underline{\underline{600}}$ |  |  |  | $\underline{\underline{600}}$ |
| IJ |  |  |  |  |  |  |  |
| Bank |  |  | 1,330 | Balance b/d |  |  | 1,400 |
| Discount received |  |  | 70 |  |  |  |  |
|  |  |  | $\underline{\underline{1,400}}$ |  |  |  | $\underline{\underline{1,400}}$ |

## Answer to Question 14.2A BA 1



## Answer to Question 15.2A BA 1



## Answer to Question 15.4A BA 1



## Answer to Question 16.4A BA 1



## Answer to Question 17.2A BA 1

| Fixtures | Dr | 1,153 | $:$ | Bell and Co | Cr | 1,153 |
| :--- | :---: | ---: | :--- | :--- | :--- | ---: |
| Drawings | Dr | 340 | $:$ | Purchases | Cr | 340 |
| Purchases | Dr | 68 | $:$ | Drawings | Cr | 68 |
| Computer equipment | Dr | 640 | $:$ | H Cowes | Cr | 640 |
| Bell and Co | Dr | 42 | $:$ | Fixtures | Cr | 42 |
| Bad debts | Dr | 124 | $:$ | P Lees | Cr | 124 |
| Office equipment | Dr | 1,710 | $:$ | Furniture Today Ltd | Cr | 1,710 |

## Answer to Question 18.3A BA 1

Receipts \begin{tabular}{ccccc}
Petty Cash Book <br>
Total \& Office <br>
Exps

 

Motor <br>
Exps

$\quad$ Cleaning $\quad$

Casual <br>
Labour
\end{tabular}

600 (1) Balance b/d
(1) F Black 18 18
(2) Letterheadings 41

41
(2) Abel Motors 67
(3) Cleaning materials 4
(6) Envelopes 11
(8) Petrol 22
(11) P Lyon 16
(12) T Upton
(12) Paper clips
(14) Petrol 19
(16) Adhesive tape
(16) Petrol 25

2
(21) Motor tax 95
(22) F Luck 1
(23) T Upton 1
(24) J Lamb 2
9
(25) Copy paper 8

4
11
67

(26) Lively Cars

83
8
(29) Petrol 24
$24-83$
(30) F Tred

| 21 |  |  | 21 |  |
| ---: | ---: | ---: | ---: | ---: |
| 527 | $\underline{\underline{65}}$ | 335 | 26 | 101 |

(30) Cash
(30) Balance c/d
$\begin{array}{r}\frac{600}{1,127} \\ \hline\end{array}$

## Answer to Question 19.2A BA 1

(a)

To: R Wilson
24 Peter Street
Loughborough

A Duff
Middle Road
Paisley

VAT Registration No. 454366812
Date: 1 March 2006
Your Order No. 943

20,000 Coils Sealing Tape @ $£ 6.10$ per $1,000=$
40,000 Sheets Bank A5 @ $£ 4.60$ per 1,000 =
122.00

24,000 Sheets Bank A4 @ $£ 8.20$ per 1,000=

$$
e_{1}
$$

Add VAT 10\%
(b) Books of R Wilson:

| Books of R Wilson: | A Duff |
| :--- | :---: |
|  |  |
| Books of A Duff: | Ma |
|  | R Wilson |
| 2006 | 552.88 |

## Answer to Question 19.5A BA 1



## Answer to Question 19.7A BA 1



## Answer to Question 20.5A BA 1

General ledger: Purchases Dr 1,109; Lighting and heating Dr 117;
Motor expenses Dr 695; Stationery Dr 31;
Carriage inwards Dr 84.
Purchases ledger: Credits in personal accounts should be obvious.

## Answer to Question 21.5A BA 1

Gross pay ..... 210
Less Income tax ..... 28
National Insurance ..... $\underline{18}$$\frac{46}{164}$
Net pay ..... $\underline{\underline{164}}$
Answer to Question 21.6A BA 1
Basic pay ..... 200
Danger money ..... $\frac{40}{240}$
Less Income tax* ..... 35
National Insurance ..... 1954
Net pay ..... 186

* $240-90=150$. First $50 @ 20 \%=10+(100 @ 25 \%) 25=35$
Answer to Question 21.7A BA 1
Basic pay ..... 860
Maternity pay ..... $\frac{90}{950}$
Less Income tax* ..... 145
National Insurance ..... 79224
$\underline{\underline{726}}$
Net pay
* $950-320=630$. First $250 @ 20 \%=50+(380 @ 25 \%) 95=145$
Answer to Question 21.8A BA 1

| Pay | 1,500 |  |
| :--- | ---: | ---: |
| Sick pay | $\underline{150}$ |  |
| Less Superannuation | 90 |  |
| $\quad$ Income tax* | 290 |  |
| $\quad$ National Insurance | $\underline{130}$ | $\underline{510}$ |
| Net pay | $\underline{1,140}$ |  |$\frac{510}{1,140}$

* $1,650-90-350=1,210$. First $250 @ 20 \%=50+(960 @ 25 \%) 240=290$


## Answer to Question 24.2A BA 1

Capital $(a)(c)(f)$.
Revenue (b) (d) (e) (g).

## Answer to Question 24.4A BA 1

See text for how to distinguish between capital and revenue expenditure.
(i) Cost of repairs is always revenue; an extension to an asset is always capital.
(ii) This is capital expenditure in the same way as buying a van to replace a van is capital expenditure.
(iii) This is capital expenditure because the asset was improved by the expenditure.

## Answer to Question 24.6A BA 1

## Answer to Question 24.8A BA 1

(a) Revenue
(g) Capital
(b) Revenue
(b) Revenue
(c) Capital
(i) Revenue
(d) Revenue
(j) Capital
(e) Capital
(k) Revenue
(f) Revenue
(l) Capital

## Answer to Question 24.10A BA 1

| (a) Capital | $(f)$ Capital |
| :--- | :--- |
| (b) Revenue | $(g)$ Revenue |
| (c) Revenue | (b) Revenue |
| (d) Revenue | (i) Capital |
| (e) Capital |  |

## Answer to Question 24.13A BA 1

(a)

Balance b/d
Survey fees
Legal charges
Cost of premises
Architect's fees
Subcontractors
Transfer from wages
Inventory of materials used

Balance b/d
Vendor of Press A
Installation costs (A)
Vendor of Press B
Installation costs (B)
Transport costs (A)

Premises
521,100
1,500
3,000
90,000
8,700
69,400
11,600
76,800 Balance c/d
$\begin{array}{r}782,100 \\ 782,100 \\ \hline\end{array}$

Plant
407,500
87,300
2,310
105,800
2,550
2,900
Balance c/d
608,360
$\underline{\underline{\underline{608,360}}} \underline{\underline{\underline{608,360}}}$
(b) Cash discount $2 \%$ on Press A. Connected with finance not plant. Debenture interest similarly not applicable. The $£ 4,700$ demolition cost and $£ 1,400$ plus $£ 1,750$ cost of hiring lifting gear are not shown separately as they are included in other figures used above.

## Answer to Question 24.15A BA 1

(a) Computers 7,000
Cabling
300
Installation
Less Cash discount ( $2 \frac{1}{2} \%$ )
500
7,800
Printers
7,605
Software375
Amount capitalised
$\underline{\underline{8,330}}$
Amount charged to revenue
Consumables (250-50) 200
Training

| 500 |
| ---: |
| 700 |

(b) When an amount is not considered to be material - i.e. it is not of interest to the users of the financial statements - it may be treated as a revenue expense rather than being capitalised. In this case, it might be considered that the cost of the cabling $\left(300-2 \frac{1}{2} \%=292.50\right)$ was not material - the business may, for example, use $£ 300$ as the minimum amount that should be capitalised, anything costing less than this being treated as a revenue expense.

## Answer to Question 25.4A BA 1

Note: The answer assumes that the figure for accounts receivable in the question is after deduction of bad debts.
(a)

2007
Dec 31 Various accounts receivable 2008
Dec 31 Various accounts receivable
2009
Dec 31 Various accounts receivable

## Bad Debts

2007
$\underline{\underline{1,240} \text { Dec } 31 \text { Profit and Loss }}$
1,240 2008
$\underline{\underline{2,608}}$ Dec 31 Profit and Loss 2009
5,424 Dec 31 Profit and Loss $\underline{\underline{5,424}}$

Allowance for Doubtful Debts
2007
$\underline{\underline{1,640}}$ Dec 31 Profit and Loss $\underline{\underline{1,640}}$
2008
Jan 1 Balance b/d 1,640
Dec 31 Profit and Loss
2,920
$\underline{\underline{4,560}}$
2009
Jan 1 Balance b/d 4,560
160
4,400
$\underline{\underline{4,560}}$
4,560

Balance Sheet (extracts)
2007
2008
2009

| 41,000 |  | 76,000 |  | 88,000 | 2009 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 1,640 | 39,360 | $\underline{4,560}$ | 71,440 | $\underline{4,400}$ | 83,600 |

## Answer to Question 25.6A BA 1

(a) (i) Prudence. Always provide for probable losses.
(ii) To match the expense of bad debts with the sales which occasioned the debts.
(iii) Overall percentage. Percentages using ageing schedule. Flat sum.
(b) $(i)$

2008
Dec 31 Balance c/d

2009
Dec 31 Profit and loss
Balance c/d

Allowance for Doubtful Debts
2008
600 Jan 1 Balance b/d
Dec 31 Profit and loss 500
100
$\underline{\underline{600}}$
2009
Jan 1 Balance b/d 600
00
400
$\underline{\underline{600}}$
$\underline{\underline{400}}$
Jan 1 Balance b/d

2000
Dec 31 Balance c/d
(ii) (Extracts) Profit and Loss Account section of the income statement for the year ending 31 December (2008) Allowance for doubtful debts 100
(2009) Reduction in allowance for doubtful debts 200

Note: See textbook Exhibit 25.5 for an alternative layout to adopt on this answer.
(c) A bad debt is a debt which has proved to be irrecoverable and so is written off.

Allowance for doubtful debts: the amount of accounts receivable on a certain date which will probably turn out to be bad debts and have to be written off eventually.
(d)

2010
Jan 1 Balance b/d

## Warren Mair

$\begin{array}{llr}130 & \text { Aug } 25 \text { Bank } & 39 \\ & \text { Aug } 25 \text { Bad debts } & \frac{91}{130}\end{array}$

## Answer to Question 25.8A BA 1

2008
Dec 31 Balance c/d
2008 Dec 31 Balance c/d*

2008
Dec 31 Various debtors

2008
Dec 31 Total for year

Bad debts
Increase in allowance for doubtful debts
Discounts allowed
Increase in provision for discounts on debtors 114

* $1 \%$ of [42,800-1,284] (obviously we do not give discounts on bad debts).


## Answer to Question 25.11A BA 1

(a)

2004
Dec 31 Balance c/d

2005
Dec 31 Profit and loss
Balance c/d

2003
Dec 31 Accounts receivable
2004
Dec 31 Accounts receivable

Allowance for Doubtful Debts
2004
1,800 Jan 1 Balance b/d 1,500
$\overline{1,800}$
Dec 31 Profit and loss

2005
$\begin{array}{ll}1,600 \\ \frac{200}{1,800} & \text { Jan } 1 \text { Balance b/d } \\ \underline{\underline{1,800}} \\ & \underline{\underline{1,800}}\end{array}$
2006
Jan 1 Balance b/d 200
Bad Debts
2003
$\underline{\underline{2,100}}$ Dec 31 Profit and loss $\underline{\underline{2,100}}$
2004
750 Dec 31 Profit and loss
750
B. Roke
$\quad \begin{aligned} & 2006 \\ & \underline{\underline{70}} \quad \text { Dec } 31 \text { Bad debts }\end{aligned}$

| H A Ditt |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2006 |  |  | 2006 |  |
| Jun 1 | Balance b/d | 42 | Dec 31 Bad debts | 42 |
| Bad Debts |  |  |  |  |
| 2006 |  | 2006 |  |  |
| Dec 31 | B Roke | 70 | Dec 31 Profit and loss | 112 |
|  | HA Ditt | 42 |  |  |
|  |  | $\underline{\underline{112}}$ |  | $\underline{\underline{112}}$ |

## Answer to Question 26.4A BA 1

| (a) Straight line |  | (b) Reducing balance |  |
| :---: | :---: | :---: | :---: |
| Photocopier cost | 23,000 | Photocopier cost | 23,000 |
| Yr 1 Depreciation | 4,750* | Yr 1 Depn 35\% of 23,000 | 8,050 |
|  | 18,250 |  | 14,950 |
| Yr 2 Depreciation | 4,750 | Yr 2 Depn 35\% of 14,950 | 5,233 |
|  | 13,500 |  | 9,717 |
| Yr 3 Depreciation | 4,750 | Yr 3 Depn 35\% of 9,717 | 3,401 |
|  | 8,750 |  | 6,316 |
| Yr 4 Depreciation | 4,750 | Yr 4 Depn 35\% of 6,316 | 2,211 |
|  | 4,000 |  | $\underline{4,105}$ |

* Calculation:
$\frac{23,000-4,000}{4}=\frac{19,000}{4}=4,750$


## Answer to Question 26.5A BA 1

(a) Reducing balance

Printer cost
Yr 1 Depreciation 60\%
Yr 2 Depn $60 \%$ of 320
Yr 3 Depn $60 \%$ of 128
Yr 4 Depn $60 \%$ of 51
Yr 5 Depn $60 \%$ of 20
(b) Straight line

Printer cost 800
Yr 1 Depreciation
$\frac{160}{640}{ }^{*}$
Yr 2 Depreciation $\quad \frac{160}{480}$
$\frac{160}{480}$
Yr 3 Depreciation 160
320
Yr 4 Depreciation $\frac{160}{160}$
Yr 5 Depreciation $\underline{160}$

* Calculation:
$\frac{800}{5}=160$


## Answer to Question 26.6A BA 1

(a) Reducing balance

Bus cost
Yr 1 Depreciation 25\%
Yr 2 Depn $25 \%$ of 42,000
Yr 3 Depn 25\% of 31,500
Yr 4 Depn $25 \%$ of 23,625

56,000
$\frac{14,000}{42,000}$
$\frac{10,500}{31,500}$
7,875
23,625
5,906
$\underline{\underline{17,719}}$
(b) Straight line

Bus cost 56,000
Yr 1 Depreciation
$\frac{9,500}{46,500}$ *
9,500
37,000
$\begin{array}{r}9,500 \\ \hline 27,500\end{array}$
27,500
9,500
$\underline{\underline{18,000}}$

* Calculation:
$\frac{56,000-18,000}{4}=\frac{38,000}{4}=9,500$


## Answer to Question 26.10A BA 1

(a) (i) Straight line: $100,000-20,000=80,000 \div 4=20,000$ depreciation per year.

|  | Cost/NBV | Depn | NBV |
| :--- | ---: | ---: | ---: |
| 31.12.2003 | 100,000 | 20,000 | 80,000 |
| 31.12.2004 | 80,000 | 20,000 | 60,000 |
| 31.12 .2005 | 60,000 | 20,000 | 40,000 |

(ii) Reducing balance: Percentage $=1-\sqrt[4]{\frac{20,000}{100,000}}$
$=33 \%$

|  | Cost/NBV | Depn | NBV |
| :--- | ---: | ---: | ---: |
| 31.12.2003 | 100,000 | 33,000 | 67,000 |
| 31.12 .2004 | 67,000 | 22,110 | 44,890 |
| 31.12 .2005 | 44,890 | 14,814 | 30,076 |

(b)

Straight line Reducing balance

Sale proceeds
Balance b/d at 1.1.2006
Gain on sale

| 45,000 | 45,000 |
| :--- | :--- |
| $\underline{40,000}$ | $\underline{30,076}$ |
| $\underline{5,000}$ | $\underline{\underline{14,924}}$ |

(c) See text. Straight line is more appropriate when the economic benefits of using an asset reduce evenly over its useful economic life, such as in the case of office furnishings which will deteriorate gradually through wear and tear. Reducing balance is more appropriate when the economic benefits of using an asset reduce rapidly from the start, such as in the case of a motor vehicle - the cost of maintaining it, for example, is very low at the start and, generally, higher the longer it is in use.
(d) Net book value represents an estimate of the remaining economic value of an asset expressed financially on a basis which is usually directly related to its original cost, original estimate of its residual value, and original estimated useful economic life.

## Answer to Question 26.11A BA 1

Forklift trucks

| A | B | C | D |
| :---: | :---: | :---: | :---: |
| 2,400 |  |  |  |
| 540 |  |  |  |
| 1,860 |  |  |  |
|  | 2,500 |  |  |
| 558 |  |  |  |
|  | 313 |  |  |
| $\overline{1,302}$ | $\overline{2,187}$ |  |  |
|  | 3,200 |  |  |
| 391 |  |  |  |
|  | 656 |  |  |
|  |  | 640 |  |
| 911 | $\overline{1,531}$ | $\overline{2,560}$ |  |
|  |  |  | 3,600 |
| 273 | 459 |  |  |
|  |  | 768 |  |
|  |  |  |  |
|  |  |  | 1,080 |
| 638 | $\underline{1,072}$ | $\underline{1,792}$ | $\underline{\underline{2,520}}$ |

2006 Total Depreciation Provision $=273+459+768+1,080=\underline{\underline{2,580}}$

## Answer to Question 27.3A BA 1



## Answer to Question 27.7A BA 1

(a) Per text.
(b) Any three from physical deterioration, economic factors, obsolescence, inadequacy, time, wasting character (e.g. mines).
(c) Straight line and reducing balance.
(d) Keep consistently to one particular method for an asset.
(e) Briefly: otherwise would not be able to calculate figures until asset put out of use, possibly many years hence. Need to calculate profits, allowing for depreciation, even though figures not absolutely accurate.
$(f)$ Profits would be overstated. Values per balance sheet also overstated.
$(g)$ Prudence concept does not take profits into account until they have been realised. An increase in value, without sale, does not represent realisation.
(b)
(i)

Machinery
2009
2007
Jan 4 Machinery disposals
$\underline{\underline{5,000}}$
(ii)

2009
Jan 4 Machinery disposals

## Provision for Depreciation of Machinery

 20071,000 Dec 31 Profit and loss 500
2008
Dec 31 Profit and loss
500
$\underline{\underline{1,000}} \quad \underline{\underline{\overline{1,000}}}$
$\begin{array}{ll}\text { (iii) } & \\ 2009 & \\ \text { Jan } 4 & \text { Machinery }\end{array}$
Machinery Disposals
5,000 Jan 4 Provision for depreciation 1,000
Jan 4 Bank 3,760
Dec 31 Profit and loss $\underline{240}$
$\overline{\overline{5,000}} \quad \overline{5,000}$
Profit and Loss (extracts)
2007
Dec 31 Provn for depn of machinery 500
2008
Dec 31 Provn for depn of machinery 500
2009
Dec 31 Machinery disposals (loss) 240

| (iv) (Extracts) $\quad$ Income Statement for the year ending 31 December |  |
| :--- | ---: |
| (2007) Provision for depreciation | 500 |
| (2008) Provision for depreciation | 500 |
| (2009) Loss on sale of machinery | 240 |

## Answer to Question 27.9A BA 1

Workings:
AAT 101 Cost
8,500
Less Estimated residual value $\quad \underline{\text { 2,500 }}$
Estimated total depreciation $\quad \underline{\underline{6,000}}$
Estimated life 5 years
Depreciation charge per year $\quad \underline{\underline{1,200}}$
Accumulated depreciation at 1.4.2006
2 years 6 months @ 1,200 3,000
Depreciation 1.4.2006 to 30.6.2006
3 months @ 1,200 p.a.
300
Depreciation to 30.6.2006 $\quad \overline{3,300}$
Cost was $\quad 8,500$
Written-down value on disposal $\quad \frac{5,500}{5,200}$
Trade-in allowance $\quad \underline{5,000}$
Loss on disposal $\quad \underline{\underline{200}}$
DJH 202 Cost 12,000
Less Estimated residual value $\quad \underline{2,000}$
Estimated total depreciation $\quad \underline{\underline{10,000}}$
Estimated life 8 years
Depreciation charge per year $\quad \underline{\underline{1,250}}$
Accumulated depreciation at 1.4.2006
2 years @ 1,250 2,500
Remainder of estimated depreciation 7,500
Adjust to cover 4 years in future:
i.e. $7,500 \div 4$ now yearly charge $\quad \underline{\underline{1,875}}$
Depreciation for year to 31 March 2007
AAT 101 As above 300
$\begin{array}{lll}\text { DJH } 202 \text { As above } & 1,875\end{array}$
KGC 303 Cost 15,000 - residual value 4,000
$=11,000 \div 5$ years $=2,200$ p.a.
For 9 months 30.6.2006 to 31.3.2007
$2,200 \times 9 / 12$ 1,650
3,825
(a) (dates omitted)
Motor vehicles
Journal $\quad D r$
15,000
$\begin{array}{ll}\text { Motor vehicle disposals } & 5,000 \\ \text { Pinot Finance } & 6,000\end{array}$
$\begin{array}{ll}\text { Motor vehicle disposals } & 5,000 \\ \text { Pinot Finance }\end{array}$
Pinot Finance 6,000
Bank 4,000
Purchase of KGC 303
$\begin{array}{ll}\text { Motor vehicle disposals } & 8,500\end{array}$
Motor vehicles
8,500
Cost of vehicle AAT 101
Provision for depreciation: Motors 3,300
Motor vehicle disposals
3,300
Depreciation to date of disposal of AAT 101
Profit and loss200
Motor vehicle disposals200Motor vehicle disposals4,000Purchase of KGC 303Motor vehicle disposals8,500ost of vehicle AAT 101Provision for depreciation: Motors 3,300Motor
Depreciation to date of disposal of AAT 101Profit and lossLoss on disposal of vehicle AAT 101
(b) Profit and loss ..... 3,825Provision for depreciation: Motor vehicles3,825Depreciation on motor vehicles for years to 31 March 2007
(c) (dates omitted)
Balance b/d
Motor Vehicles
Purchase of KGC 303
Motor vehicle disposals

## Provision for Depreciation: Motor Vehicles

Balance c/d
3,300 Balance b/d 5,5005,500
6,025 Profit and loss
$\underline{\underline{9,325}}$ ..... 9,325

## Answer to Question 27.11A BA 1


(b) Assuming that the depreciation rate was set to match the estimated useful economic life, it should not matter which depreciation method was used. The overall reported profits during the economic life of the vehicle would be identical. However, the diminishing balance method (or reducing balance method) will result in lower reported profits in the first few years, but higher reported profits in the later years.

## Answer to Question 27.13A BA 1

| 2007 | Balance c/d | 10,000 | 2007 | Depreciation | 10,000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2008 | Balance c/d | 17,500 | 2008 | Balance b/d | 10,000 |
|  |  |  |  | Depreciation | 7,500 |
|  |  | $\overline{17,500}$ |  |  | 17,500 |
| 2009 | Balance c/d | 20,500 | 2009 | Balance b/d | 17,500 |
|  |  |  |  | Depreciation | 3,000 |
|  |  | 20,500 |  |  | 20,500 |


|  | Balance Sheet extract as at 31 December |  |
| :--- | :---: | :---: |
|  | 2007 |  |
| Machine | 2008 | 30,000 |
| Machine | 2009 | 22,500 |
| Machine |  | 19,500 |

## Answer to Question 27.15A BA 1

| Lorries |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2006 |  |  | 2006 |  |  |
| April 1 | Balance b/d | 99,600 | June 1 | Lorry disposal | 19,600 |
| June 7 | Bank | 32,800 | August 21 | Lorry disposal | 31,200 |
| October 30 | Bank | 39,000 | 2007 |  |  |
| 2007 |  |  | March 6 | Lorry disposal | 39,000 |
| March 6 | Lorry disposal | 37,600 | 31 | Balance b/d | 119,200 |
|  |  | $\underline{\underline{\text { 209,000 }}}$ |  |  | $\underline{\underline{209,000}}$ |
| 2007 |  |  |  |  |  |
| April 1 | Balance b/d | 119,200 |  |  |  |

Accumulated depreciation on lorries

| 2006 |  |  | 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| June 1 | Lorry disposal | 7,840 | April 1 | Balance b/d | 42,560 |
| August 21 | Lorry disposal | 24,960 | 2007 |  |  |
| 2007 |  |  | March 31 | Depreciation | 23,840 |
| March 31 | Balance c/d | 33,600 |  |  |  |
|  |  | $\underline{\underline{66,400}}$ |  |  | $\underline{\underline{66,400}}$ |
|  |  |  | 2007 |  |  |
|  |  |  | April 1 | Balance b/d | 33,600 |


| Lorry disposal |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2006 |  | 19,600 | $\begin{aligned} & 2006 \\ & \text { June } 1 \end{aligned}$ |  |  |
| June 1 | Lorries |  |  | Accumulated depreciation on |  |
| August 21 | Lorries | 31,200 |  | lorries | 7,840 |
|  |  |  | 1 | Bank | 10,500 |
| 2007 ( |  |  |  |  |  |
| March 6 | Lorries | 39,000 | August 21 | Accumulated depreciation on lorries | 24,960 |
|  |  |  | 21 | Bank | 7,000 |
|  |  |  | 2007 |  |  |
|  |  |  | March 6 | Lorries | 37,600 |
|  |  |  | 31 | Profit and loss (loss on disposal) | 1,900 |
|  |  | $\underline{\underline{89,800}}$ |  |  | $\underline{\underline{89,800}}$ |


| 2006 |  |  |  |  |  |
| :--- | :--- | ---: | :--- | :--- | :--- |
| June 1 | Lorry disposal | 10,500 | June 7 | Lorries | 32,800 |
| August 21 | Lorry disposal | 7,000 | October 30 Lorries | 39,000 |  |

Depreciation on lorries

| 2007 |  |  |  |  |  |
| :--- | :---: | :--- | :--- | :--- | :--- |
| March 3 | Accumulated depreciation <br> on lorries | $\underline{\underline{23,840}}$ |  | March 31 | Profit and loss |

## Answer to Question 27.17A BA 1



Accumulated provision for depreciation - machinery

| 2009 |  |  |  |  |  |
| :--- | :--- | ---: | :--- | :--- | ---: |
|  | Machinery disposal | 1,120 | Jan 1 | Balance b/d | 25,670 |
| Dec 31 | Balance c/d | $\underline{\underline{29,813}}$ | Dec 31 | Depreciation | $\underline{\underline{30,933}}$ |


| Office furniture |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2009 |  |  | 2009 |  |
| Jan 1 | Balance b/d | 2,860 | Dec 31 Balance c/d | 3,180 |
|  | Bank | 320 |  |  |
|  |  | $\underline{\underline{\underline{3,180}}}$ |  | $\underline{\underline{3,180}}$ |
| Accumulated provision for depreciation - office furniture |  |  |  |  |
| 2009 |  |  | 2009 |  |
| Dec 31 | Balance c/d | 1,649 | Jan 1 Balance b/d | 1,490 |
|  |  |  | Dec 31 Depreciation | 159 |
|  |  | $\underline{\underline{1,649}}$ |  | $\underline{\underline{1,649}}$ |

Balance Sheet extract as at 31 December 2009

| Machinery, at cost | 52,630 |
| :--- | :--- |

Less Accumulated depreciation $\quad \underline{29,813}$
Office furniture, at cost 3,180
Less Accumulated depreciation $\quad 1,649$

## Answer to Question 27.19A BA 1

| (a) |  |
| :---: | :---: |
| Income Stateme |  |
| Sales | 18,614 |
| Less Returns inwards | 440 |
|  | $\overline{18,174}$ |
| Less Cost of Sales |  |
| Opening inventory |  |
| Add Purchases |  |
| Less Returns outwards |  |
|  |  |
| Carriage inwards |  |
|  |  |
| Less Closing inventory |  |
|  | 11,225 |
|  | 6,949 |
| Gross profit |  |
| Less Expenses: |  |
| Carriage outwards |  |
| Salaries |  |
| Motor expenses |  |
| Rent |  |
| Sundry expenses |  |
| Bad debts |  |
| Depreciation: Fixtures and fittings |  |
| Motor vehicles |  |
|  | 6,925 |
| Net profit | 24 |
| Balance Sheet as at 30 April 2007 |  |
| Non-current assets |  |
| Fixtures and fittings (600-60) | 540 |
| Motor vehicles (3,400-850) | 2,550 |
|  | 3,090 |
| Current assets |  |
| Inventory |  |
| Accounts receivable (4,577-800) |  |
| Bank |  |
| Cash |  |
|  |  |
| Less Current liabilities - Accounts payable |  |
|  | 8,728 |
|  | $\underline{\underline{11,818}}$ |
| Capital account |  |
| Opening balance | 13,844 |
| Add Net profit | 24 |
|  | 13,868 |
| Less Drawings | 2,050 |
|  | $\underline{\underline{11,818}}$ |
| (b) See text Chapters 25 (bad debts) and 27 |  |

## Answer to Question 27.21A BA 1

(a)

| (i) Straight line |  |
| :--- | ---: |
| Year 1 | 450 |
| Year 2 | 450 |
| Year 3 | 450 |
| Year 4 | $\underline{450}$ |
|  | $\underline{1,800}$ |

(b) (Dates omitted)

Balance b/d

Annual Depreciation Charge
(ii) Diminishing balance
$60 \% \times 1,800=1,080$
$60 \% \times 720=432$
$60 \% \times 288=173$ $60 \% \times 115=\frac{69}{1,754}$
(iii) Units of output
$35,000 / 180,000 \times 1,800=350$ $45,000 / 180,000 \times 1,800=450$ $45,000 / 180,000 \times 1,800=450$ $55,000 / 180,000 \times 1,800=$ 550
(i) Laser Printer

1,800 Assets disposals 1,800
(ii) Provision for Depreciation: Laser Printer

Assets disposals

Laser printer
Profit and loss

| 1,720 | Balance b/d | 1,685 |
| :--- | :--- | ---: |
|  | Profit and loss | $\underline{35}$ |
| $\underline{\underline{1,720}}$ |  | $\underline{\underline{1,720}}$ |


| (iii) Assets | Disposals |  |
| :--- | :--- | :--- |
| 1,800 | Provision for depreciation | 1,720 |
| $\frac{120}{1,920}$ | Bank | $\underline{\underline{200}}$ |
| $\underline{\underline{1,920}}$ |  |  |

## Answer to Question 28.2A BA 1

| (a) |  | Stationery |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2007 |  | 2008 |  |  |
| Jul 1 | Stock b/d | 60 | Jun 30 Profit and loss | 205 |
| 2008 |  |  | 30 Inventory c/d | 95 |
| Jun 30 | Cash and bank | 240 |  |  |
|  |  | $\underline{\underline{300}}$ |  | $\underline{\underline{300}}$ |
| (b) |  | General Expenses |  |  |
| 2008 |  |  | 2007 |  |
| Jun 30 | Cash and bank | 470 | Jul 1 Owing b/d | 32 |
| 30 | Owing c/d | 60 | 2008 |  |
|  |  |  | Jun 30 Profit and loss | 498 |
|  |  | $\overline{530}$ |  | 53 |
| (c) |  | Rent and Rates |  |  |
| 2008 |  |  | 2007 |  |
| Jun 30 | Cash and bank | 5,410 | Jul 1 Owing b/d |  |
| 30 | Rates owing c/d | 393 | Rent | 220 |
|  |  |  | Rates | 191 |
|  |  |  | 2008 |  |
|  |  |  | Jun 30 Profit and loss | 5,022 |
|  |  |  | 30 Rent prepaid c/d | 370 |
|  |  | $\underline{\underline{5,803}}$ |  | $\underline{\underline{5,803}}$ |
| (d) |  | Motor Expenses |  |  |
| 2008 |  |  | 2007 |  |
| Jun 30 | Cash and bank | 1,410 | Jul 1 Owing b/d | 92 |
| 30 | Owing c/d | 67 | 2008 |  |
|  |  |  | Jun 30 Profit and loss | 1,385 |
|  |  | $\underline{1,477}$ |  | 1,477 |
| (e) |  | Commission Receivable |  |  |
| 2007 |  |  | 2008 |  |
| Jul 1 | Owing b/d | 50 | Jun 30 Cash and bank | 1,100 |
| 2008 |  |  | 30 Owing c/d | 82 |
| Jun 30 Profit and loss |  | 1,132 |  |  |
|  |  | $\underline{\underline{1,182}}$ |  | $\underline{\underline{1,182}}$ |

## Answer to Question 28.4A BA 1

| Lighting and Heating |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2006 |  | 2006 |  |  |
| Jan 1 Balance b/d | 192 | Dec 31 | Profit and loss | 2,259 |
| Dec 31 Bank (electricity) | 1,300 |  | Inventory c/d | 205 |
| 31 Bank (oil) | 810 |  |  |  |
| 31 Owing c/d | 162 |  |  |  |
|  | 2,464 |  |  | 2,464 |
|  |  |  |  |  |
| 2006 |  | 2006 |  |  |
| Jan 1 Balance b/d | 1,410 | Jun 30 | Bank | 82 |
| Dec 31 Bank (fire) | 1,164 | Dec 31 | Profit and loss | 2,617 |
| 31 Bank (general) | 1,464 | 31 | Prepaid c/d * | 1,339 |
|  | $\underline{4,038}$ |  |  | $\underline{\underline{4,038}}$ |

[^0]
## Answer to Question 28.6A BA 1

(1) Expense.
(2) Revenue.
(3) Nominal ledger.
(4) Current assets: Debtors and prepayments.
(5) Current liabilities: Revenue prepaid.
(6) The Journal.
(7) Cheque counterfoil as written up in the bank column of cash book.
(8) Bank paying-in book, as written up in bank column of cash book.
(9) £620 Dr.
(10) £960 Cr.
(11) Understated $£ 90$.
(12) Overstated $£ 75$.

## Answer to Question 28.7A BA 1

No set answer.
Note: Avoid very technical language as it is for a non-accountant. Keep it fairly brief.
(a) 'Assets' means the resources possessed by the business, but there is one important qualification to this statement. That is that the asset must have cost the business something that can easily be measured in monetary terms. Whilst, therefore, your skill and knowledge may be an 'asset' in ordinary everyday language, it cannot be classed as an 'asset' in an accounting sense as it did not cost anything to the business.
(b) The house you live in, we assume, is not used at all for your business. It cannot therefore be included as a business asset. Accordingly the increase in the value is also irrelevant.

If the house is owned by the business it would be included as an asset at $£ 30,000$ until a proper revaluation takes place.
(c) Assets are called non-current assets when they are of long life, are to be used in the business and were not bought with the main purpose of resale. Examples are buildings, machinery, motor vehicles, and fixtures and fittings.

Assets are called current assets when they represent cash or are primarily for conversion into cash or have a short life. An example of a short-lived asset is that of the stock of oil held to power the boilers in a factory, as this will be used up in the near future. Other examples of current assets are cash itself, stocks of goods, debtors and bank balances.
(d) Some vehicles may have been bought specifically for resale, and are therefore current assets. Other vehicles, such as a breakdown truck, have been bought for use, not resale, and are consequently noncurrent assets. See definitions in (c) above.
(e) The profit in the income statement is calculated by matching up sales for the year with those costs that have been incurred in order to achieve the sales. Some of the costs were paid for in a previous year, some items are still owed for. This means that costs do not mean items paid for in the year. Similarly, a lot of sales will still be owed for - see accounts receivable - so that this does not equal cash received in the year.
As many items in the income statement do not equal cash received or paid out, then obviously there is not necessarily any easy comparison between profit and cash and bank balances.
$(f)$ No, that is not true. Depreciation represents the part of the cost used up in the year. As equipment may last for several years, only part will be charged against one year.

The remaining value of the equipment is shown in your balance sheet. The total cost will be charged against your profits, but spread over several years. The total costs will only be charged once against the profits.

## Answer to Question 28.10A BA 1

## J Wright

Income Statement for the year ending 31 March 2009

| Sales |  | 127,245 |  |
| :---: | :---: | :---: | :---: |
| Less Returns in |  | 3,486 | 123,759 |
| Less Cost of goods sold: |  |  |  |
| Opening inventory |  | 7,940 |  |
| Add Purchases | 61,420 |  |  |
| Less Returns out | 1,356 | 60,064 |  |
|  |  | 68,004 |  |
| Less Closing inventory |  | 6,805 | 61,199 |
| Gross profit |  |  | 62,560 |
| Add Discounts received |  |  | 62 |
| Less Expenses: |  |  | 62,622 |
| Wages and salaries ( $39,200+3,500$ ) |  | 42,700 |  |
| Rent and insurance (8,870-600) |  | 8,270 |  |
| Carriage outwards |  | 3,210 |  |
| General office expenses ( $319+16$ ) |  | 335 |  |
| Discounts allowed |  | 2,480 |  |
| Allowance for doubtful debts |  | 110 |  |
| Depreciation: Fixtures and fittings | 190 |  |  |
| Delivery van | 1,400 | 1,590 | 58,695 |
| Net profit |  |  | 3,927 |

Balance Sheet as at 31 March 2009
Non-current assets

| Fixtures and fittings |  | 1,900 |  |
| :---: | :---: | :---: | :---: |
| Less Depreciation |  | 190 | 1,710 |
| Delivery van |  | 5,600 |  |
| Less Depreciation |  | 1,400 | 4,200 |
| Current assets |  |  | 5,910 |
| Inventory |  | 6,805 |  |
| Accounts receivable | 12,418 |  |  |
| Less Provision for doubtful debts | 740 | 11,678 |  |
| Prepaid expenses |  | 600 |  |
| Cash in hand |  | 140 | 19,223 |
|  |  |  | 25,133 |
| Less Current liabilities |  |  |  |
| Accounts payable |  | 11,400 |  |
| Expenses owing ( $3,500+16$ ) |  | 3,516 |  |
| Bank overdraft |  | 2,490 |  |

17,406
$\underline{\underline{7,727}}$
Financed by:
Capital
Balance at 1/4/2008 25,200
Add Net profit 3,927
Less Drawings $\quad \underline{21,400}$
$\underline{\underline{7,727}}$

## Answer to Question 28.12A BA 1

| Mr Yousef <br> Income Statement for the year ending 31 May 2006 |  |  | 138,078 |
| :---: | :---: | :---: | :---: |
| Sales |  |  |  |
| Less Cost of goods sold |  |  |  |
| Inventory 1 June 2005 |  | 11,927 |  |
| Purchases |  | 82,350 |  |
| Carriage inwards |  | 2,211 |  |
|  |  | 96,488 |  |
| Less Inventory 31 May 2006 |  | 13,551 | 82,937 |
| Gross profit |  |  | $\overline{55,141}$ |
| Less Carriage outwards |  | 2,933 |  |
| Salaries and wages |  | 26,420 |  |
| Rent, rates and insurance (6,622 + 210-880) |  | 5,952 |  |
| Postage and stationery |  | 3,001 |  |
| Advertising |  | 1,330 |  |
| Bad debts |  | 877 |  |
| Allowance for doubtful debts |  | 40 |  |
| Depreciation |  | 8,700 | 49,253 |
| Net profit |  |  | 5,888 |
| Balance Sheet as at 31 May 2006 |  |  |  |
| Non-current assets |  |  |  |
| Equipment at cost |  | 58,000 |  |
| Less Depreciation to date |  | 27,700 | 30,300 |
| Current assets |  |  |  |
| Inventory |  | 13,551 |  |
| Accounts receivable | 12,120 |  |  |
| Less Allowance for doubtful debts | 170 | 11,950 |  |
| Prepayments |  | 880 |  |
| Bank |  | 1,002 |  |
| Cash |  | 177 | 27,560 |
|  |  |  | 57,860 |
| Current liabilities |  |  |  |
| Accounts payable |  | 6,471 |  |
| Expenses accrued |  | 210 |  |
|  |  |  | 6,681 |
|  |  |  | 51,179 |
| Financed by: |  |  |  |
| Capital: Balance at 1 June 2005 |  |  | 53,091 |
| Add Net profit |  |  | 5,888 |
|  |  |  | 58,979 |
| Less Drawings |  |  | 7,800 |
|  |  |  | $\underline{\underline{51,179}}$ |

## Answer to Question 29.3A BA 1

(i) FIFO: $15 @ £ 19=£ 285$

| (ii) LIFO: | Received | Issued | Inventory after each transaction |  |
| :--- | :--- | :--- | :--- | :--- |
| Jan | $120 @ £ 16$ |  | $120 @ £ 16$ |  |
| Apr | $80 @ £ 18$ |  | $120 @ £ 16$ | 1,920 |
|  |  | $45 @ £ 16$ | $80 @ £ 18$ | $\underline{1,200}$ |$]$|  |
| :--- |
| June |


| (iii) AVCO: | Received | Issued | Average cost per <br> unit of inventory | No. of units <br> in inventory | Total value <br> of inventory |
| :--- | :--- | :---: | :---: | :---: | :---: |
| Jan | $120 @ £ 16$ |  | $£ 16$ | 120 | $£ 1,920$ |
| Apr | $80 @ £ 18$ |  | $£ 16.80$ | 200 | $£ 3,360$ |
| Jun |  | 125 | $£ 16.80$ | 75 | $£ 1,260$ |
| Oct | $150 @ £ 19$ |  | $£ 18.27$ | 225 | $£ 4,110$ |
| Nov |  | 210 | $£ 18.27$ | 15 | $£ 274$ |

## Answer to Question 29.4A BA 1

|  | Trading Accounts for the year ended 31 December 2010 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FIFO | LIFO | A VCO |  | meth |  |
| Purchases | 6,210 | 6,210 | 6,210 | 125 @ £22 | 2,750 |  |
| Less Closing inventory | 285 | 240 | 274 | 210 @ $£ 25$ | 5,250 | $\underline{\underline{8,000}}$ |
| Cost of goods sold | 5,925 | 5,970 | $\overline{5,936}$ |  |  |  |
| Gross profit | 2,075 | 2,030 | 2,064 |  |  |  |
| Sales | $\underline{\underline{8,000}}$ | $\underline{\underline{8,000}}$ | $\underline{\underline{8,000}}$ |  |  |  |

## Answer to Question 29.7A BA 1

(a)

## Mary Smith

Income Statement for the 3 months ending 30 November 2009

|  | FIFO |  | LIFO |
| ---: | ---: | ---: | ---: |
|  | 15,840 |  | 15,840 |
|  | $\frac{10,408}{5,432}$ |  | $\underline{11,392}$ |
| 1,520 |  | 1,520 |  |
| 136 |  | 111 |  |
| 12 | $\underline{1,668}$ | -14 | $\underline{1,645}$ |
|  | $\underline{3,764}$ |  | $\underline{2,803}$ |

## Net profit

Note 1

| (FIFO) Closing inventory | $10 @ 489$ |  |
| :--- | ---: | :--- |
|  | $1 @ 350$ (net realisable value) | 4,890 <br> 5,240 |

Purchases
Inventory $\underline{\underline{5,240}}$
5,624
10,408
Cost of sales

| (LIFO) Closing inventory | $10 @ 384$ | 3,840 <br>  <br>  @ 350 (net realisable value) |
| :--- | ---: | :--- |
| 450 |  |  |

4,190

| Purchases | $\underline{y}$ |  |
| :--- | ---: | ---: |
| Less Taken for business use | 450 | 16,032 |
| Inventory | $\underline{4,190}$ | $\underline{4,640}$ |

Note 2
Sales commission: $\quad$ FIFO $2 \frac{1}{2} \%$ @ $5,432=135.80$
LIFO $21 / 2 \%$ @ $4,448=111.20$
Note 3
Depreciation:
FIFO $1 / 8$ @ 3 months @ $384=12.00$
LIFO $1 / 8$ @ 3 months @ $450=14.06$
(b) Mary Smith's income, 3 months to 31 August 2009:

Salary $3,750+$ Interest ( ${ }^{1} / 4$ @ $10 \%$ @ 7,000 ) $175=3,925$
Business: 3 months to 30 November $2009=\quad \overline{3,764}$
(c) FIFO: Advantage: related to actual movements of goods therefore closing inventory nearer to actual current price levels.
Disadvantage: during inflation profits include holding gains.
LIFO: Advantage: cost of sales nearer to current price levels.
Disadvantages: not related to actual movement of goods, therefore inventory valuations will not match up to current price levels.

## Answer to Question 29.10A BA 1

|  | £ | £ | £ |
| :---: | :---: | :---: | :---: |
| (a) Inventory at 9 March 2008 | Increase | Decrease | 100,600 |
| Sales at cost [w1] | 33,400 |  |  |
| Purchases |  | 14,000 |  |
| Sales returns [w2] |  | 3,336 |  |
| Purchase returns | 850 |  |  |
| Office cleaning |  | 600 |  |
| Inventory with Marketing [w3] | 1,320 |  |  |
| Sale or return [w4] | 320 |  |  |
| Free sample |  | 20 |  |
|  | $\underline{\underline{35,890}}$ | (17,956) | 17,934 |
| Inventory at 29 February 2008 |  |  | $\underline{\underline{118,534}}$ |

Workings
[1] $\left(43,838 \times{ }^{100} / 105\right) \times{ }^{100 / 125}$
[2] $4,170 \times{ }^{100} / 125$
[3] $1,650 \times{ }^{100} / 125$
[4] $800 \times{ }^{100} / 125=640 ;{ }^{1} / 2$ sold $=320$.
(b) Revised Net Profit for the year ending 29 February 2008

| Draft net profit | $£$ | $£$ |
| :--- | ---: | ---: |
| Add: | undervaluation of inventory |  |
|  | goods sold on sale or return [w5] | 17,934 |
|  |  | -400 |
| Less: | Office cleaning material |  |

Revised total current assets at 29 February 2008
Draft current assets 300,000
Add: undervalued inventory $\quad 17,934$
Revised total current assets $\quad \overline{\underline{317,934}}$

## Workings

[5] $320 \times{ }^{125} / 100$

## Answer to Question 30.2A BA 1



## Answer to Question 30.6A BA 1

(a) Thomas P Lee Computation of Bank Balance for Balance Sheet Purposes as on 31 October 2009
Balance per cash book
$\begin{array}{ll}\text { Add } & \text { Cheque duplicated } \\ & \text { Traders' credits not in cash book }\end{array}$
15.10
210.10
894.68
225.20
$\overline{1,119.88}$
Less T Andrews: dishonoured cheque
29.31

Bank charges not in cash book:
Bank commission
169.56

Bank interest
109.10 Incorrect entry of cheque (310.84-301.84)
9.00

Standing order not in cash book
15.00
$\underline{331.97}$
$\underline{\underline{787.91}}$
Corrected bank balance
(b)

Thomas P Lee
Bank Reconciliation Statement as on 31 October 2009

| Corrected cash book balance | 787.91 |
| :--- | ---: |
| Add Unpresented cheques | $\underline{395.80}$ |
| Less Bankings not on bank statements | $\underline{1,183.71}$ |
| Overdraft per bank statement | $\underline{\underline{711.89}}$ |

(c) Briefly: helps verify correctness of cash book and bank statement.

## Answer to Question 30.8A BA 1

| (a) | $F$ King: Cash Book |  |  |
| :---: | :---: | :---: | :---: |
| 2007 | 2007 |  |  |
| Dec 6 P Pan | 230 | Dec 1 Balance b/d | 1,900 |
| 20 C Hook | 265 | 10 J Lamb | 304 |
| 31 W Britten | 325 | 19 P Wilson | 261 |
| 31 F Ray | 102 | 29 K Coull | 37 |
| 31 Balance c/d | 1,746 | 30 Tox | 94 |
|  |  | 31 Bank charges | 72 |
|  | $\underline{\underline{2,668}}$ |  | $\underline{\underline{2,668}}$ |
| (b) F King: Bank Reconciliation Statement as on 31 December 2007 |  |  |  |
| Bank overdraft per cash book |  |  | 1,746 |
| Add Bank lodgements not yet entered on bank statement |  |  | 325 |
|  |  |  | 2,071 |
| Less Unpresented ch |  |  | 37 |
| Bank overdraft per |  |  | $\underline{\underline{2,034}}$ |

## Answer to Question 31.2A BA 1

Purchases Ledger Control

| Returns outwards | 246 | Balance b/d | 11,241 |
| :--- | ---: | :--- | ---: |
| Bank | 8,300 | Purchases | 6,100 |
| Discounts received | 749 |  |  |
| Balance c/d | $\underline{8,046}$ |  | $\underline{\underline{17,341}}$ |

## Answer to Question 31.4A BA 1

## Answer to Question 31.7A BA 1

| Sales Ledger Control |  |  |  |
| :---: | :---: | :---: | :---: |
| Balance b/d | 20,040 | Balance b/d | 56 |
| Sales day book | 124,600 | Cash book | 119,930 |
| Balance c/d | 37 | Bad debts | 204 |
|  |  | Discount allowed | 3,480 |
|  |  | Returns inwards | 1,063 |
|  |  | Purchase ledger | 438 |
|  |  | Balance c/d | 19,506 |
|  | $\underline{\underline{144,677}}$ |  | $\underline{\underline{144,677}}$ |
| Purchases Ledger Control |  |  |  |
| Balance b/d | 12 | Balance b/d | 14,860 |
| Cash book | 93,685 | Purchases day book | 95,580 |
| Discount received | 2,850 | Balance c/d | 26 |
| Returns outwards | 240 |  |  |
| Sales ledger | 438 |  |  |
| Balance c/d | 13,241 |  |  |
|  | $\underline{\underline{110,466}}$ |  | $\underline{\underline{110,466}}$ |

## Answer to Question 31.8A BA 1

(a) (i) Purchases invoices; (ii) Debit notes.
(b) Sales journal, Returns inwards journal. Descriptions per text.

| (c) | T Sage |  |  |
| :---: | :---: | :---: | :---: |
| 2010 | 2010 |  |  |
| Apr 9 Bank | 690 | Apr 1 Balance b/d | 720 |
| 9 Discount | 30 | 17 Purchases | 410 |
| 29 Returns out | 80 |  |  |
| 30 Balance c/d | 330 |  |  |
|  | $\underline{\underline{1,130}}$ |  | $\underline{\underline{1,130}}$ |
|  |  | May 1 Balance b/d | 330 |
| (d) | Purchases Ledger Control |  |  |
| 2010 |  | 2010 |  |
| Apr 30 Bank | 1,596 | Apr 1 Balance b/d | 1,530 |
| 30 Discounts | 84 | 30 Purchases | 1,810 |
| 30 Returns out | 130 | 30 Balance c/d* | 10 |
| 30 Contra to sales ledger | 180 |  |  |
| 30 Balance c/d | 1,360 |  |  |
|  | $\underline{\underline{3,350}}$ |  | $\underline{\underline{3,350}}$ |
| May 1 Balance b/d | 10 | May 1 Balance b/d | 1,360 |
| * Debit balance on J Morris account. |  |  |  |
| (e) 1 Arithmetical check on accuracy <br> 2 Quick way to find figure of cred | f entries in ors. | hases ledger. |  |

## Answer to Question 32.3A BA 1



## Answer to Question 32.6A BA 1

| (a) Commissions received | Dr | 430 | $:$ | Rent received | Cr | 430 |
| :--- | :--- | ---: | :--- | :--- | :--- | ---: |
| (b) Bank charges | Dr | 34 | $:$ | Business rates | Cr | 34 |
| (c) Motor expenses | Dr | 37 | $:$ | Bank | Cr | 37 |
| (d) Fax machine | Dr | 242 | $:$ | Purchases | Cr | 242 |
| (e) Returns inwards | Dr | 216 | $:$ | Returns outwards | Cr | 216 |
| (f) Capital | Dr | 2,000 | $:$ | Loan G Bain | Cr | 2,000 |
| (g) Loan interest | Dr | 400 | $:$ | Van | Cr | 400 |
| (b) Drawings | Dr | 168 | $:$ | Purchases | Cr | 168 |
|  | (double the original amount) |  |  |  |  |  |

## Answer to Question 32.7A BA 1

| Corrected Trial Balance as at 31 March 2008 |  |  |
| :---: | :---: | :---: |
| Inventory in trade 1.4.2007 | 10,700 |  |
| Discounts allowed | 310 |  |
| Discounts received |  | 450 |
| Allowance for doubtful debts |  | 960 |
| Purchases | 94,000 |  |
| Purchases returns |  | 1,400 |
| Sales |  | 132,100 |
| Sales returns | 1,100 |  |
| Freehold property: at cost | 70,000 |  |
| provision for depreciation |  | 3,500 |
| Motor vehicle: at cost | 15,000 |  |
| provision for depreciation |  | 4,500 |
| Capital |  | 84,600 |
| Bank | 7,100 |  |
| Trade accounts receivable | 11,300 |  |
| Trade accounts payable |  | 7,600 |
| Establishment and administrative expenditure | 16,600 |  |
| Drawings | 9,000 |  |
|  | $\underline{\underline{235,110}}$ | $\underline{\underline{235,110}}$ |
| (b) (Dates omitted) |  |  |
| The Journal | Dr | Cr |
| Inventory | 1,300 |  |
| Capital |  | 1,300 |
| (Being adjustment for items on mislaid inventory lists.) |  |  |
| Trade accounts payable | 210 |  |
| Purchases returns |  | 210 |
| (Being goods returned to J Hardwell Ltd.) |  |  |
| Sales | 1,000 |  |
| Trade accounts receivable |  | 1,000 |
| (Being reversal of trade sample sent to John Grey wrongly treated as a sale.) |  |  |
| Trade samples | 1,000 |  |
| Purchases |  | 1,000 |
| (Being correction of treatment of trade sample.) |  |  |
| Repairs and renewals | 150 |  |
| Purchases |  | 150 |
| (Being correction of treatment of paint used to paint stockroom wrongly char | purchases |  |

## Answer to Question 33.3A BA 1

(a) (Narratives omitted) The Journal ..... Dr ..... Cr
(i) Sales ..... 125
Office equipment
10
10
(ii) Suspense125
Purchases
Purchases10
(iii) Drawings ..... 140 ..... 140Purchases140
(iv) Bank charges ..... 2222
Suspense
(v) Suspense ..... 90 ..... 90 K Lamb90


4 Per text.

## Answer to Question 33.9A BA 1

(a) Suspense

Balance b/d
Sales undercast

| 1,536 | (i) | Debtor balance omitted | 87 |
| :---: | :--- | :--- | ---: |
| 360 | (iii) | Undercast of cash book | 720 |
|  | (v) | Supplier incorrectly credited for |  |
|  |  | returns out (double the amount) | 358 |
| $\overline{1,896}$ | (vii) | Cheque omitted: Mr Smith | $\underline{\underline{731}}$ |
|  |  | $\underline{\underline{1,896}}$ |  |

Items (ii) and (vi) do not pass through suspense account.
(b) (i) Account receivable increased in balance sheet.
(ii) Net profit will be increased by 1,200 but further depreciation needed. Machinery increased by 1,200 (subject to depreciation) in the balance sheet.
(iii) Cash in the balance sheet increased by 720.
(iv) Sales increased 360; so too are gross profit and net profit.
(v) Accounts payable reduced 358 in balance sheet.
(vi) Electricity increased 152 , so net profit reduced 152 . Also electricity owing 152 to be included as extra accrual in balance sheet.
(vii) Cash increased 731 in balance sheet. Can now be removed from allowance for doubtful debts, so net profit increased 731 and accounts receivable (net) in balance sheet increased 731.

## Answer to Question 33.10A BA 1



Now, identify what has led to the balance on the suspense account, and make the appropriate correcting entries needed to close the account.

## Answer to Question 33.13A BA 1

(a) Discount allowed ..... 62Dr
Cr
Discount received ..... 62
Suspense
Suspense
ales ..... 100
Suspense
1,400
1,400
(c) Fittings ..... 700
Bank
Motor van ..... 1,800
Gain on sale of motor van ..... 300
(d) Premises ..... 810
Wages ..... 470
Purchases ..... 340
(e) C Blimp ..... 90
Bank ..... 86
Discounts allowed ..... 4
(f) D Hood ..... 76D I Hoade67
Suspense ..... 9

## Answer to Question 34.2A BA 1

(a) R Jack

Income Statement for the year ending 31 March 2005
Sales
(iv)

106,400
Less Cost of goods sold:

Inventory 1 April 2004
Add Purchases
14,000
$\frac{82,000}{96,000}$
(i) $\underline{20,000}$
(ii)
$\frac{76,000}{30,400}$
Gross profit
(iii)

Net profit
$\begin{array}{r}21,888 \\ \hline\end{array}$

The closing inventory as at 31 March 2005, as shown above, is 20,000.
Order of solving problem:
(i) Average inventory is 17,000 . Therefore $\frac{14,000+(a)}{2}=17,000$
Therefore $(a)=20,000$.
(ii) can now be found by deducting (a) 20,000 from $96,000=76,000$.
(iii) is $40 \%$ of (ii), therefore (iii) is 30,400 .
(iv) is therefore needed to balance the account, i.e. 106,400.
(v) if net profit was $8 \%$ of sales it would be 8,512 .
(vi) therefore expenses are $30,400-(v) 8,512=21,888$.
(b) The total amount of profit and loss expenditure Jack must not exceed if he is to maintain a net profit on sales of $8 \%$ is, as shown in step (vi): 21,888 .

## Answer to Question 34.4A BA 1

(a) Cost of goods sold $=$ Sales less
Category X
$9,000-15 \%$
Category Y trade discount
$=\underline{\underline{7,650}}$ 24,000-18\%
$=\underline{\underline{19,680}}$
(b) Sales - Cost of goods sold
9,000-7,650

$$
24,000-19,680
$$

$=$ Gross profit

$$
=\underline{\underline{1,350}}
$$

$\underline{\underline{1,260}}$
$=\underline{\underline{4,320}}$
(c) Total expenses $=14 \%$ of sales
(d) Gross profit - Expenses $=$ Net profit
(e) $\frac{\text { Cost of goods sold }}{\text { Average inventory }}=$ Inventory turnover

$$
\begin{gathered}
1,350-1,260 \\
=\underline{\underline{90}}
\end{gathered}
$$

$\underline{\underline{3,360}}$

$$
\begin{gathered}
4,320-3,360 \\
=\underline{\underline{960}}
\end{gathered}
$$

So, by arithmetical deduction

$$
\begin{array}{cl}
\frac{7,650}{?}=10 & \frac{19,680}{?}=16 \\
=\underline{\underline{765}} & =\underline{\underline{1,230}}
\end{array}
$$

## Answer to Question 34.6A BA 1

(a) Mark-up therefore Margin
$\frac{1}{3} \quad \frac{1}{3+1}=\frac{1}{4}($ see text $)=25 \%$
(b) $\frac{14,500}{60,000} \times \frac{100}{1}=24.166 \%$
(c) Such as: wastage; pilferage; sales at reduced prices; incorrect inventory valuation; arithmetical errors on selling prices.
(d)

Trading Account for the year ending 31 December 2009
Sales
Less: Cost of goods sold
3,000
Inventory 1 January 2009 49,350
Add: Purchases (47,000 + 5\%)
52,350
Less: Inventory 31 December 2009 (4,500 + 5\%)
4,725
47,625
Gross profit
$\underline{\underline{12,375}}$
(e) $\frac{45,500}{(3,000+4,500) \div 2}=\frac{45,500}{3,750}=12.133$ times
$(f)$ Gross profit 14,500 - Expenses $(10 \%$ of 60,000$) 6,000=$ Net profit 8,500 .
$(g)$ Amended net profit: Gross profit 12,375 - Expenses $6,000=6,375$
Reduction compared with ( $f$ ) 8,500-6,375 $=2,125$
As a percentage of $(f) \frac{2,125}{8,500} \times \frac{100}{1}=25 \%$

## Answer to Question 34.8A BA 1



## Answer to Question 35.3A BA 1

|  | Opening Capital: 31 October 2003 |
| :--- | ---: |
| Cash | 210 |
| Bank | 4,700 |
| Fixtures | 2,800 |
| Inventory | 18,200 |
| Accounts receivable | 26,600 |
| Motor van | 6,800 |
| Less Creditors |  |

## B Barnes

Statement of Affairs as at 31 October 2004
Non-current assets
Motor van
Less Depreciation
Fixtures
Less Depreciation
Current assets
Inventory
6,800

Accounts receivable
1,360
3,700
370
59,310
12,700
$\underline{\underline{46,610}}$

Prepaid expenses
23,900
29,400
Cash
Current liabilities
Trade accounts payable460

Expenses owing
9,100
Bank overdraft $\quad \underline{1,810}$320

Financed by:
Capital
Balance at 31 October 2003
44,610
Add Net profit
(C)

Add Cash introduced
7,600
Less Drawings
(B)
32,200
(A)

11,230
$\underline{\underline{51,490}}$

Missing figures deduced: (A) 51,490 (B) 83,690 (C) 31,480.

## Answer to Question 35.5A BA 1

Workings:

|  | Cash | Bank |  | Cash | Bank |
| :--- | ---: | ---: | :--- | ---: | ---: |
| Balance b/d | 194 | 920 | Cash |  | 12,600 |
| Receipts from debtors |  | 94,200 | Trade accounts payable | 1,310 | 63,400 |
| Cash sales | 1,540 |  | Rent |  | 3,200 |
| Loan from F Tung | 12,600 | 2,500 | Insurance <br> Bank |  | Drawings* <br> Sundry expenses <br> Balance c/d |
|  |  |  | xxx | 11,400 |  |
|  | $\underline{14,334}$ | $\underline{\underline{97,620}}$ |  | $\underline{180}$ | 820 |
|  |  | $\underline{\underline{14,334}}$ | $\underline{\underline{97,600}}$ |  |  |

*Figure for drawings is that needed to make cash columns balance, i.e. 12,572.

| Capital at 31 December | 2007 | Purchases |  | Sales |  |
| :--- | ---: | :--- | ---: | :--- | ---: |
| Bank | 920 | Bank | 63,400 | Bank | 94,200 |
| Cash | 194 | Cash | $\underline{1,310}$ | Cash | $\underline{1,540}$ |
| Inventory | 24,200 |  | 64,710 |  | 9,740 |
| Accounts receivable | 9,200 | - Opening Crs | $\underline{7,300}$ | - Opening Drs | $\underline{9,200}$ |
| Insurance prepaid | 340 |  | 57,410 |  | 8,540 |
| Motor van | 5,500 | + Closing Crs | $\underline{8,100}$ | + Closing Drs | $\underline{\underline{11,400}}$ |
|  | 40,354 |  | $\underline{\underline{95,510}}$ |  | $\underline{\underline{97,940}}$ |

A Bell
Income Statement for the year ending 31 December 2008
Sales
Less Cost of goods sold:

| Opening inventory | 24,200 |  |
| :--- | ---: | :--- |
| Add Purchases | $\underline{65,510}$ |  |
|  | 89,710 |  |
| Less Closing inventory | $\underline{27,100}$ | $\underline{62,610}$ |
| Gross profit |  | 35,330 |
| Less Expenses: | 3,560 |  |
| Rent $(3,200+360)$ | 1,840 |  |
| Insurance $(1,900+340-400)$ | 1,000 |  |
| Sundry expenses $(820+180)$ | -900 | $\underline{7,300}$ |
| Depreciation: motor van | $\underline{28,030}$ |  |

Balance Sheet as at 31 December 2008
Non-current assets
Motor van
Less depreciation
5,500
Less depreciation $\quad 900$
Current assets
Inventory 27,100
Accounts receivable 11,400
Prepayments 400
Bank 4,300
Cash 272
Current liabilities
Trade accounts payable 8,100
Rent owing 360
8,460
Non-current liabilities
Loan - F Tung
2,500
4,600

43,472
48,072

Capital
Balance at 1 January 2008 33,054
Add Net profit $\quad \underline{28,030}$
Less Drawing $(12,572+11,400)$ 23,972
Less Drawings (12,572 $+11,400)$

## Answer to Question 35.7A BA 1

(a)

| (i) | Accounts Receivable Control |  |  |
| :--- | ---: | ---: | ---: |
| Balance b/d | 2,643 | Bank | 44,846 |
| Credit sales (difference) | $\underline{46,215}$ | Balance c/d | $\underline{4,012}$ |
|  | $\underline{\underline{48,858}}$ |  | $\underline{\underline{48,858}}$ |

Total sales $=$ credit $46,215+$ cash $3,921=50,136$
Accounts Payable Control

| Bank | 22,177 | Balance b/d | 1,598 |
| :--- | ---: | :--- | ---: |
| Balance c/d | $\underline{2,445}$ | Purchases (difference) | $\underline{\underline{23,024}}$ |
|  | $\underline{\underline{24,622}}$ |  |  |

Total purchases $=23,024+$ table $300=23,324$
(ii)

## Bill Smithson

Income Statement for the year ending 31 March 2009
Sales
Less Cost of goods sold:
Opening inventory 3,210
Add Purchases
23,324
Less Closing inventory $\quad$ 4,063
26,534
Gross profit
$\frac{22,471}{27,665}$
Less Expenses:
Electricity 1,090
Telephone 360
Rent 2,000
Advertising 1,430
Insurance (946-177) 769
Motor expenses $(2,116-432+291) \quad 1,975$
Depreciation: Motor 1,020
Fittings $\quad \underline{620}$
Net profit
9,264
18,401
(b) Balance Sheet as at 31 March 2009

Non-current assets
Fittings (4,200 + 2,550-300-250)
6,200
Less Depreciation
Motor
Less Depreciation
5,100

1,020
Current assets
Inventory
4,063
Accounts receivable $\quad 4,012$
Prepayment 177
Bank $\quad 1,775$
$\frac{10,027}{19,687}$
$\begin{array}{lr}\text { Current liabilities } & \text { 2,445 } \\ \text { Accounts payable } & 291\end{array}$
Expenses owing 291
2,736
$\underline{\underline{16,951}}$
Capital
Balance at 1.4.2008 15,543
Add Net profit $\quad \underline{18,401}$
Less Drawings (16,743 + shelving 250) $\underline{16,993}$
$\underline{\underline{16,951}}$

## Answer to Question 35.9A BA 1

Jean Smith
Income Statement for the year ending 31 March 2006

| Sales |  | 50,400 |
| :--- | ---: | ---: |
| Less Cost of sales: Purchases $(26,400+120+880)$ | 27,400 |  |
| Less Closing inventory | 1,900 | $\underline{25,500}$ |
| Gross profit $50 \% \times(50,400-600)$ | 14,700 |  |
| Less Expenses: | 2,800 |  |
| Wages | 1,200 |  |
| Rent $(3,500-700)$ | 940 |  |
| Rates | 355 |  |
| Electricity $(760+180)$ | 890 |  |
| Postages, stationery and sundries | 125 |  |
| Van running expenses | 750 |  |
| Van licence and insurance $(250-125)$ | 125 | $\underline{21,885}$ |
| Van depreciation |  | $\underline{3,015}$ |
| Loan interest |  |  |

Balance Sheet as at 31 March 2006

## Non-current assets

| Motor van at cost | 7,600 |
| :--- | ---: |
| Less Provision for depreciation | 750 |

Less Provision for depreciation 750
$\begin{array}{lc}\text { Current assets } & 1,900 \\ \text { Inventory } & 1,900\end{array}$
Accounts receivable 2,300
$\begin{array}{ll}\text { Prepayments }(125+700) & 825\end{array}$
Bank (W1) 4,310
Cash
640
Less Current liabilities
Accounts payable 880
Accrued expenses $(125+180) \quad \underline{305}$
1,185
Non-current liabilities
$1 \overline{0,000}$
$\frac{11,185}{5,640}$
Capital:
Balance as at 1 April 2005
15,000
Add Net profit
Less Drawings (3,875 (W1) $+8,500$ )
$\frac{3,015}{18,015}$
12,375
5,640
(W1)
Capital
Loan: J Peacock
Bankings 42,000 +340
Cash sales 50,400-2,300
Cash
48,100
$\underline{\underline{48,100}}$
$\underline{\underline{67,340}}$
Bank
15,000
10,000
42,340

Cash
Bank
$\frac{9,975}{16,825}$

| Rent | 3,500 |
| :--- | ---: |
| Electricity | 760 |

Purchases $(26,400+120) \quad 26,520$
4,310
$\underline{\underline{67,340}}$

## Answer to Question 35.13A BA 1



## Answer to Question 35.14A BA 1

| P Maclaran <br> Balance Sheet as at 31 December 2008 |  |  |
| :---: | :---: | :---: |
| Non-current Assets |  |  |
| Machinery at 1 January 2008 | 9,800 |  |
| Add: Additions | 3,400 |  |
|  | 13,200 |  |
| Less: Depreciation | 2,800 |  |
|  |  | 10,400 |
| Current assets |  |  |
| Inventory | 5,400 |  |
| Accounts recevivable | 9,200 |  |
| Prepayments | 100 |  |
| Cash | 90 | 14,790 |
|  |  | $\overline{25,190}$ |
| Current liabilities |  |  |
| Accounts payable | 4,800 |  |
| Bank overdraft | 2,930 |  |
|  | 7,730 |  |
| Accrued charges: Loan interest | 200 |  |
| Non-current liabilities | 7,930 |  |
| Bank loan 10\% | 7,000 | 14,930 |
|  |  | $\underline{\underline{10,260}}$ |
| Capital Account |  |  |
| Balance at 1 January 2008 | 13,410 |  |
| Add: Net profit | 4,650 |  |
|  | 18,060 |  |
| Less: Drawings | 7,800 |  |
|  |  | $\underline{\underline{10,260}}$ |

## Answer to Question 36.2A BA 1

The Shire Golf Club
(a) Bar Trading Account for the year ending 31 December 2003

Sales
Less Cost of supplies sold:
Opening inventory $\quad 9,400$
Add Purchases
$\frac{41,300}{50,700}$
Less Closing inventory
Gross profit
6,410
Wages of bar staff
84,600

Profit to income \& expenditure
44,290
40,310
$\frac{29,200}{11,110}$
(c) Income and Expenditure Account for the year ending 31 December 2003

Income
Subscriptions (183,400-1,870) 181,530
Profit on bar
Profits from raffles
11,110
6,508
Less Expenditure:
Golf professional's salary 37,000
Greenkeeper's wages 21,500
General expenses
910
Depreciation of equipment $\quad \underline{2,400}$
Surplus of income over expenditure
61,810
137,338
$\underline{\underline{137,338}}$

| Non-current assets |  |  |
| :---: | :---: | :---: |
| Clubhouse |  | 142,000 |
| Equipment | 18,600 |  |
| Less Depreciation | 2,400 | 16,200 |
|  |  | 158,200 |
| Current assets |  |  |
| Bar inventory | 6,410 |  |
| Bank | 3,924 | 10,334 |
|  |  | 168,534 |
| Current liabilities |  |  |
| Subscriptions received in advance |  | 1,870 |
|  |  | 166,664 |
| (b) Financed by: |  |  |
| Accumulated fund |  |  |
| Balance at 1 January 2003 |  | 29,326 |
| Add Surplus of income over expenditure |  | 137,338 |
|  |  | $\underline{\underline{166,664}}$ |
| Answer to Question 36.4A BA 1 |  |  |
| (a) Pl |  |  |
| Trading Account for the year ending 31 December 2004 |  |  |
| Takings |  | 16,290 |
| Less Cost of supplies |  |  |
| Opening inventory | 680 |  |
| Add Purchases | 4,320 |  |
|  | 5,000 |  |
| Less Closing inventory | 920 | 4,080 |
| Gross profit |  | 12,210 |
| Wages |  | 4,680 |
| Profit to income and expenditure |  | 7,530 |
| Income and Expenditure Account for the year ending 31 December 2004 |  |  |
| Income |  |  |
| Subscriptions (45,060 + 860) |  | 45,920 |
| Refreshment bar profit |  | 7,530 |
| Profits from dances |  | 4,116 |
| Profit on exhibition |  | 890 |
|  |  | 58,456 |
| Less Expenditure |  |  |
| Wages (31,400-4,680) | 26,720 |  |
| Rent of building | 8,700 |  |
| Travelling expenses of teams | 1,900 |  |
| Depreciation of equipment | 5,200 |  |
| Loss on equipment sold | 80 | 42,600 |
| Surplus of income over expenditure |  | $\underline{\underline{15,856}}$ |

Non-current assets
$\begin{array}{lr}\text { Equipment }(32,400-420+18,200) & 50,180\end{array}$
Less Depreciation 5,200
Current assets
Refreshment bar inventory 920
Accounts receivable for subscriptions 860
Bank $\quad \underline{6,076}$
7,856
$\underline{52,836}$
Financed by:
Accumulated fund
Balance at 1 January 2004* 36,980
Add Surplus for the year
$\begin{array}{r}15,856 \\ \hline \mathbf{5 2 , 8 3 6}\end{array}$

* 1 January 2004 Equipment 32,400 + Inventory $680+$ Bank 3,900 = 36,980.


## Answer to Question 36.6A BA 1



## Answer to Question 37.3A BA 1

J Jones
Manufacturing Account and Income Statement for the year ending 31 December 2006

Inventory of raw materials at 1.1.2006
Add: Purchases
Less: Inventory of raw materials at 31.12.2006
Cost of raw materials consumed
Factory wages
Prime cost
Indirect manufacturing costs
Fuel and Light
Rent and business rates
Repairs to plant and machinery
Depreciation - plant and machinery

Add: Work in progress at 1.1.2006
Less: Work in progress at 31.12.2006
Production cost of goods completed
Sales
Less: Returns inward
Less: Cost of goods sold
Inventory of finished goods at 1.1.2006
Add: Production cost of goods completed
Less: Inventory of finished goods at 31.12.2006
Gross profit
Less: Expenses
Administration expenses
Fuel $\quad$ 5,000

Salaries
17,000
Rent and business rates
4,000
Office expenses
9,000
Selling and distribution expenses
Carriage outwards
4,000
Financial charges
Allowance for doubtful debts

21,000
258,000
279,000
25,000
254,000
59,000
$\overline{313,000}$
20,000
12,000
9,000
8,000
$\frac{49,000}{362,000}$
$\frac{14,000}{376,000}$
11,000
365,000
482,000
7,000
$\overline{475,000}$
23,000
365,000
388,000
26,000
$\frac{362,000}{113,000}$

Net profit

| Non-current assets |  |  |
| :---: | :---: | :---: |
| Premises |  | 410,000 |
| Plant and machinery |  | 64,000 |
|  |  | $\overline{474,000}$ |
| Current assets |  |  |
| Inventory - raw materials 25,000 |  |  |
| work in progress | 11,000 |  |
| finished goods $\underline{\text { 26,000 }}$ |  |  |
|  | 62,000 |  |
| Accounts receivable | 19,000 |  |
| Prepayments | 5,000 |  |
| Bank | 11,000 | 97,000 |
|  |  | 571,000 |
| Current liabilities |  |  |
| Accounts payable | 37,000 |  |
| Accrual | 4,000 |  |
|  |  | 41,000 |
|  |  | 530,000 |
| Capital account |  |  |
| Opening balance |  | 457,000 |
| Add: Net profit |  | 73,000 |
|  |  | $\underline{\underline{530,000}}$ |

## Answer to Question 37.6A BA 1

Manufacturing Account and Trading Account part of the Income Statement for the 3 months ending 31 March 2002

Inventory of raw materials at 1.1.2002
10,500
27,200
Carriage in
Less: Inventory of raw materials at 31.12.2002
(a) Cost of raw materials used in production

Add: Direct factory wages
(b) Prime cost

Indirect manufacturing costs:
Factory wages 13,900

Rent and business rates 1,200
Power 2,000
Repairs $\quad 1,300$
Sundry expenses 900
Depreciation - machinery $\quad \underline{3,900}$

Add: Work in progress at 1.1.2002
Less: Work in progress at 31.3.2002
(c) Production cost of goods completed

Sales
Less: Cost of goods sold
Inventory of finished goods at 1.1.2002
14,300
Production cost of goods completed
123,500
137,800
Less: Inventory of finished goods at 31.3.2002
13,200
(d) Cost of goods sold
(e) Gross profit

124,600
23,200
124,000
2,400
2,900
$\underline{\underline{123,500}}$
160,400

35,800

## Answer to Question 37.9A BA 1

| (a) |  |  |  |
| :---: | :---: | :---: | :---: |
| Manufacturing Account for the year ending 31 December 2009 |  |  |  |
| Cost of raw materials consumed: |  |  |  |
| Inventory of raw materials at 1.1.2009 |  | 3,400 |  |
| Add Purchases |  | 18,000 |  |
| Carriage inwards |  | 800 |  |
|  |  | 22,200 |  |
| Less Inventory of raw materials 31.12.2009 |  | 2,900 | 19,300 |
| Factory wages |  |  | 18,500 |
| Prime cost |  |  | 37,800 |
| Factory overhead expenses: |  |  |  |
| General expenses |  | 1,200 |  |
| Lighting ${ }^{4} 5$ |  | 2,000 |  |
| Rent ${ }^{4} / 5$ |  | 3,000 |  |
| Insurance $3 / 4$ |  | 600 |  |
| Depreciation of plant and machinery |  | 1,500 | 8,300 |
| Factory cost of production c/d |  |  | $\underline{\underline{46,100}}$ |
| (b) Trading Account part of the Income Statement for the year ending 31 December 2009 |  |  |  |
| Sales |  |  | 90,000 |
| Less Cost of sales of finished goods: |  |  |  |
| Opening inventory |  | 6,100 |  |
| Add Factory cost of production b/d |  | 46,100 |  |
|  |  | 52,200 |  |
| Less Closing inventory |  | 8,200 | 44,000 |
| Gross profit c/d |  |  | $\underline{\text { 46,000 }}$ |
| (c) Profit and Loss Account part of the Income Statement for the year ending 31 December 2009 |  |  |  |
| Gross profit b/d |  |  | 46,000 |
| Add Discount received |  |  | 1,600 |
|  |  |  | $\overline{47,600}$ |
| Less Administrative costs: |  |  |  |
| Office salaries | 16,900 |  |  |
| General expenses | 825 |  |  |
| Lighting $1 / 5$ | 500 |  |  |
| Rent $1 / 5$ | 750 |  |  |
| Insurance $1 / 4$ | 200 | 19,175 |  |
| Selling costs: |  |  |  |
| Jean Marsh: Salary and expenses | 10,400 |  |  |
| Depreciation of car | 500 |  |  |
| Advertising | 1,400 |  |  |
| Bad debts | 650 |  |  |
| Carriage outwards | 375 | 13,325 | 32,500 |
| Net profit after proprietor's salary |  |  | 15,100 |



## Answer to Question 38.3A BA 1

Jack's Superstores
Departmental Income Statement for the year ending 31 March 2005
Sales
Less Cost of goods sold: Opening inventory Add Purchases

Less Closing inventory
Gross profits
Add Discounts received
Less Expenses:
Salaries and wages
Rent and rates
Delivery expenses
Commission
Insurance
Advertising
Administration expenses
Depreciation
Net profits/(losses)

|  |  | B |  | C |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 180,000 |  | 138,000 |  | 82,000 |
| 27,100 |  | 21,410 |  | 17,060 |  |
| 101,300 |  | 81,200 |  | 62,900 |  |
| 128,400 |  | $\overline{102,610}$ |  | 79,960 |  |
| 23,590 | 104,810 | 15,360 | 87,250 | 18,200 | 61,760 |
|  | 75,190 |  | 50,750 |  | 20,240 |
|  | 1,013 |  | 812 |  | 629 |
|  | 76,203 |  | $\overline{51,562}$ |  | $\overline{20,869}$ |
| 45,600 |  | 30,400 |  | 15,200 |  |
| 3,100 |  | 3,100 |  | 3,100 |  |
| 1,620 |  | 1,242 |  | 738 |  |
| 4,500 |  | 3,450 |  | 2,050 |  |
| 900 |  | 600 |  | 300 |  |
| 769 |  | 769 |  | 769 |  |
| 6,600 |  | 6,600 |  | 6,600 |  |
| 1,400 | 64,489 | 1,400 | 47,561 | 1,400 | 30,157 |
|  | $\underline{\underline{11,714}}$ |  | $\underline{4,001}$ |  | ( 9,288) |

## Answer to Question 39.2A BA 1

| Gerry Peace <br> Statement of Cash Flows for the year ending 31 December 2003 |  |  |
| :---: | :---: | :---: |
| Operating activities |  |  |
| Profit from operations |  | 21,160 |
| Adjustments for: |  |  |
| Depreciation (fixtures $200+$ van 2,020) |  | 2,220 |
| Operating cash flows before movements in working capital |  | 23,380 |
| Increase in inventory | $(6,800)$ |  |
| Increase in accounts receivable | $(1,800)$ |  |
| Decrease in accounts payable | $(\underline{3,294)}$ |  |
|  |  | $(\underline{11,894)}$ |
| Cash generated by operations |  | 11,486 |
| Tax paid | - |  |
| Interest paid | - |  |
| Net cash from operating activities |  | $\overline{11,486}$ |
| Investing activities |  |  |
| Payments to acquire tangible non-current assets (5,000 + 400) | (5,900) |  |
| Net cash used in investing activities |  | $(5,900)$ |
| Financing activities |  |  |
| Loan received | 5,000 |  |
| Capital introduced | 10,000 |  |
| Drawings | $(21,600)$ |  |
| Net cash used in financing activities |  | $(\underline{6,600})$ |
| Net decrease in cash and cash equivalents |  | $(1,014)$ |
| Cash and cash equivalents at beginning of year (900 + 220) |  | 1,120 |
|  |  | 106 |
| Cash and cash equivalents at end of year |  |  |
| Bank balances and cash ((94) + 200) |  | 106 |

## Answer to Question 39.5A BA 1

| K Rock <br> Statement of Cash Flows for the year ending 30 June 2009 |  |  |
| :---: | :---: | :---: |
| Operating activities |  |  |
| Profit from operations |  | 51,000 |
| Adjustments for: |  |  |
| Depreciation (5,200 + 6,300) | 11,500 |  |
| Loss on sale of tangible non-current assets | 1,600 |  |
| Reduction in allowance for doubtful debts | ( 200) |  |
|  |  | 12,900 |
| Operating cash flows before movements in working capital |  | 63,900 |
| Increase in inventory | $(2,900)$ |  |
| Increase in accounts payable | 3,200 |  |
| Decrease in accounts receivable | 1,600 |  |
|  |  | 1,900 |
| Cash generated by operations |  | 65,800 |
| Tax paid | - |  |
| Interest paid | - | - - |
| Net cash from operating activities |  | 65,800 |
| Investing activities |  |  |
| Payments to acquire tangible non-current assets | $(18,100)$ |  |
| Receipts from sale of tangible non-current assets | 15,800 |  |
| Net cash used in investing activities |  | $(2,300)$ |
| Financing activities |  |  |
| Loan repaid to T Pine | $(10,000)$ |  |
| Drawings | $(38,000)$ |  |
| Net cash used in financing activities |  | $(\underline{48,000})$ |
| Net increase in cash and cash equivalents |  | 15,500 |
| Cash and cash equivalents at beginning of year |  | 12,600 |
|  |  | $\underline{\underline{28,100}}$ |
| Cash and cash equivalents at end of year |  |  |
| Bank balances and cash |  | $\underline{\underline{28,100}}$ |

## Answer to Question 40.2A BA 1



## Answer to Question 40.4A BA 1

Memorandum Joint Venture Account for Rock, Hill and Pine

| Paintings $(8,000+17,000+1,700)$ | 26,700 | Sales $(31,410+4,220+2,300)$ | 37,930 |
| :--- | ---: | :--- | ---: |
| Lighting and heating | 86 | Goods taken over | 6,200 |
| Rent | 2,100 | Sale of van | 1,700 |


| Rent |  | 2,100 |
| :--- | ---: | ---: |
| Van |  | 2,200 |
| Use of Pine's van |  | 600 |
| General expenses |  | 1,090 |
| Net profit: Rock $3 / 8$ | 4,895 |  |
| Hill $_{1 / 2}$ | 6,527 |  |
| Pine $^{1 / 8}$ | $\underline{1,632}$ | $\underline{13,054}$ |
|  |  | $\underline{45,830}$ |

$\begin{array}{lll}\text { (Rock's Books) Joint Venture with Hill and Pine } \\ 2,100 \quad \text { Sale of van } & 1,700\end{array}$
Rent
Paintings
17,000 Balance c/d
22,840
General expenses
545
Profit and loss
4,895
$\underline{\underline{24,540}}$
$\underline{\underline{24,540}}$
Balance b/d
$\underline{\underline{22,840}}$ Cash: from Pine
22,840
(Hill's Books) Joint Venture with Rock and Pine
Van
Paintings
Profit and loss
$\begin{array}{ll}2,200 & \text { Sales } \\ 8,000 & \text { Good taken over }\end{array}$
4,220
8,000 Good taken over 6,200
6,527 Balance c/d
6,307
$\underline{\underline{16,727}}$
Balance b/d $\underline{\underline{6,307}}$ Cash: from Pine $\underline{\underline{6,307}}$

| Use of van | 600 | Sales | 31,410 |
| :--- | ---: | :--- | ---: |
| Lighting | 86 | Sales | 2,300 |
| Paintings | 1,700 |  |  |
| General expenses | 545 |  |  |
| Profit and loss | $\underline{29,147}$ |  | $\underline{\underline{33,710}}$ |
| Balance c/d | $\underline{\underline{33,710}}$ |  | $\underline{29,147}$ |
|  | $\underline{22,840}$ | Balance b/d | $\underline{\underline{29,147}}$ |

## Answer to Question 41.2A BA 1

Gray, Wilkes and Booth
Appropriation Account for the year ending 31 December 2003

| Net profit |  |  | 84,800 |
| :--- | ---: | ---: | ---: |
| Less: Salaries - Wilkes | 32,000 |  |  |
| Booth | $\underline{14,000}$ | 46,000 |  |
| Interest on capital | 2,500 |  |  |
| Gray | 2,000 |  |  |
| Wilkes | $\underline{1,500}$ | $\underline{6,000}$ | $\underline{52,000}$ |
| Booth |  | 12,300 |  |
| Share of profit |  | 12,300 |  |
| Gray $3 / 8$ | $\underline{8,200}$ | $\underline{\underline{32,800}}$ |  |
| Wilkes $3 / 8$ |  |  |  |

## Answer to Question 41.5A BA 1

Cole, Knox and Lamb
Appropriation Account for the year ending 31 December 2005
Net Profit
Add: Interest on drawings

| Cole |  |  | 1,200 |  |
| :---: | :---: | :---: | :---: | :---: |
| Knox |  |  | 900 |  |
| Lamb |  |  | 500 |  |
|  |  |  |  | 2,600 |
| Less: Salaries |  |  |  | $\overline{187,400}$ |
| Knox |  | 22,000 |  |  |
| Lamb |  | 28,000 | 50,000 |  |
| Interest on capital |  |  |  |  |
| Cole |  | 3,600 |  |  |
| Knox |  | 2,700 |  |  |
| Lamb |  | 2,100 | 8,400 | 58,400 |
|  |  |  |  | 129,000 |
| Balance of profit shared: Cole 55\% |  |  | 70,950 |  |
| Knox 25\% |  |  | 32,250 |  |
| Lamb 20\% |  |  | 25,800 |  |
|  |  |  |  | $\underline{\underline{129,000}}$ |
| Balance Sheet as at 31 December 2005 (extract) |  |  |  |  |
| Capital: Cole |  | 60,000 |  |  |
| Knox |  | 45,000 |  |  |
| Lamb |  | 35,000 |  |  |
|  |  |  |  | 140,000 |
| Current accounts Cole |  | Knox | Lamb |  |
| Balances at 1.1.2005 | 18,000 | 8,000 | 6,000 |  |
| Add: Salaries | - | 22,000 | 28,000 |  |
| Interest on capital | 3,600 | 2,700 | 2,100 |  |
| Share of profit | 70,950 | 32,250 | 25,800 |  |
|  | 92,550 | 64,950 | 61,900 |  |
| Less: Drawings | $(27,000)$ | $(23,000)$ | $(17,000)$ |  |
| Interest on drawings | $(1,200)$ | $(900)$ | ( 500) |  |
|  | $\underline{\underline{64,350}}$ | $\underline{\underline{41,050}}$ | $\underline{\underline{44,400}}$ | 149,800 |

## Answer to Question 41.6A BA 1

(a) (i) Penrose and Wilcox

Profit and Loss Appropriation Account for the year ending 31 December 2009

(b) Shows easily whether original investment is growing or declining.
(c) He had taken out more in drawings than he was entitled to as share of profit.
(d) (i) To calculate net profit.
(ii) To show how net profits are divided between the partners.
(e) (i) To compensate one partner for having contributed more as capital than another.
(ii) To provide deterrent if partners take out more in drawings than they need to.

## Answer to Question 41.7A BA 1



## Answer to Question 41.10A BA 1

Scot and Joplin: Income Statement and Profit and Loss Appropriation Account for the year ending 31 December 2007

| Sales |  |  | 180,400 |
| :---: | :---: | :---: | :---: |
| Less Cost of goods sold: |  |  |  |
| Opening inventory |  | 38,410 |  |
| Add Purchases |  | 136,680 |  |
|  |  | 175,090 |  |
| Less Closing inventory |  | 41,312 | 133,778 |
| Gross profit |  |  | 46,622 |
| Less Expenses: |  |  |  |
| Salaries |  | 27,400 |  |
| Office expenses ( $2,130+240$ ) |  | 2,370 |  |
| Discounts allowed |  | 312 |  |
| Depreciation: Motors 5,350 |  |  |  |
| Office equipment | 1,840 | 7,190 | 37,272 |
| Net profit |  |  | 9,350 |
| Add Interest on drawings: Scot |  | 300 |  |
| Joplin |  | 200 | 500 |
|  |  |  | 9,850 |
| Less Interest on capital: ${ }^{\text {Scot }}$ |  | 2,500 |  |
|  |  | 1,000 | 3,500 |
|  |  |  | 6,350 |
| Balance of profit shared: $\begin{array}{ll}\text { Scot } 70 \% \\ \text { Joplin } 30 \%\end{array}$ |  | 4,445 |  |
|  |  | 1,905 | 6,350 |



## Answer to Question 41.12A BA 1

Bush, Home and Wilson
Income Statement for the year ending 30 April 2004
Sales
Less Returns inwards

Less Cost of goods sold:
Opening inventory
Add Purchases

| 196,239 | 68,127 |
| ---: | ---: |
| 3,100 |  |

Less Closing inventory
74,223
334,618
10,200

193,243
131,175
Less Expenses:
Salaries and wages
54,117
Discounts allowed
190
Business rates $(2,900-200)$
2,700
Postages (845-68)
777
Bad debts 1,620
Allowance for doubtful debts 450
General expenses 1,017
Depreciation: Computers
2,800
Office equipment
1,100 $\quad 3,900$
Net profit

| 1,100 |  |  |
| ---: | ---: | ---: |
|  | 3,900 | $\frac{64,771}{66,404}$ |
| 300 |  |  |
| 200 |  |  |
|  |  | 67,144 |

Less Salaries: Home
18,000
14,000
4,800
800
Home
Wilson
Balance of profit shared: Bush $1 / 2$
2,400
32,000
Interest on capital: Bush
8,000
$\frac{40,000}{27,144}$
Home ${ }^{1 / 8}$
13,572
Wilson $3 / 8$
3,393
10,179
27,144

Non-current assets
Office equipment
Computers

## Current assets

Inventory
Accounts receivable
Less Allowance for doubtful debts
Prepayments $(200+68)$
Bank
Current liabilities
Accounts payable

Financed by:
Capital: Bush
Home
Wilson
Current accounts:
Balances 1.5.2003
Add Salaries
$\quad$ Interest on capital
$\quad$ Share of profit
Less Drawings
Interest on drawings

| Cost |
| ---: |
| 5,700 |
| 8,400 |
| $\underline{14,100}$ |

51,320
1,400
Depreciation

| 4,000 | 1,700 |
| ---: | ---: |
| 6,400 | $\underline{2,000}$ |
| 10,400 | 3,700 |

74,223
49,920
268
5,214 $\frac{129,625}{133,325}$
36,480
$\underline{\underline{96,845}}$


## Answer to Question 42.2A BA 1

| (a) |  |
| :--- | :--- |
| Goodwill | Balance Sheet as at 1 October 2002 |


| Goodwill | 18,000 <br> Other assets <br>  <br> Capitals Mack $(30,000+7,200)$ <br> Burns $(70,000+28,800)$ <br> Flint $(35,000+14,400)$ <br> Tonks $(45,000+21,600)$ |
| :--- | ---: |
|  | 37,000 |


| (b) |  |  |  |
| :--- | :--- | :--- | :--- |
| Before |  |  | Loss or gain |
| Mack $1 / 10$ | $1 / 5$ | 14,400 | Gain |
| Burns $2 / 5$ | $3 / 10$ | 21,600 | Loss |
| Flint $1 / 5$ | $2 / 5$ | 28,800 | Gain |
| Tonks $3 / 14,400$ |  |  |  |
|  | $1 / 10$ | $\underline{7,200}$ | Loss |
|  |  | $\underline{\underline{72,000}}$ |  |
|  |  |  |  |

Balance Sheet as at 1 October 2002

| Net assets | $\frac{180,000}{180,000}$ |
| :--- | ---: |
| Capitals Mack $(30,000-7,200)$ | $\underline{\underline{22,800}}$ |
| Burns $(70,000+7,200)$ | 77,200 |
| Flint $(35,000-14,400)$ | 20,600 |
| Tonks $(45,000+14,400)$ | $\underline{59,400}$ |
|  | $\underline{\underline{180,000}}$ |

## Answer to Question 42.4A BA 1



## Answer to Question 43.2A BA 1

(a) (i)
Balance b/d
Goodwill
$12,400 \quad$ Revaluation
12,400
(ii)
Goodwill
Inventory
(iii)

|  | Fitch | Wall | Home |  | Fitch | Wall | Home |
| :--- | ---: | ---: | ---: | :--- | ---: | ---: | ---: |
| Loss on revaluation | 7,650 | 4,590 |  | Balances b/d | 19,461 | 14,477 |  |
| Balances c/d | $\underline{11,811}$ | $\underline{9,887}$ | $\underline{12,000}$ | Cash | $\underline{12,461}$ | $\underline{\underline{14,477}}$ | $\underline{\underline{12,000}}$ |

Non-current assets
Plant and machinery at valuation
Current assets
Inventory
Accounts receivable
Bank
Less Current liabilities
Accounts payable

Capitals
Fitch
Wall
Home
Answer to Question 43.4A BA 1

| (a) |  | Dr | Cr |
| :---: | :---: | :---: | :---: |
| Buildings |  | 4,000 |  |
| Goodwill |  | 12,000 |  |
| Fittings |  |  | 2,000 |
| Inventory |  |  | 500 |
| Accounts receivable |  |  | 200 |
| Accrued expenses |  |  | 300 |
| A Barnes |  |  | 7,800 |
| C Darwin |  |  | 5,200 |
| (b) | A Barnes, C Darwin and E Fox Balance Sheet as at 31 March 2008 |  |  |
| Non-current assets |  |  |  |
| Goodwill |  |  | 12,000 |
| Buildings |  |  | 55,000 |
| Fittings |  |  | 27,000 |
|  |  |  | 94,000 |
| Current assets |  |  |  |
| Inventory |  | 15,500 |  |
| Accounts receivable |  | 4,800 |  |
| Bank |  | 22,000 | $\frac{42,300}{136,300}$ |
| Current liabilities |  |  |  |
| Accounts payable |  | 8,000 |  |
| Accruals |  | 300 |  |
|  |  |  | $\frac{8,300}{128,000}$ |
| Capital accounts |  |  |  |
| A Barnes |  |  | 67,800 |
| C Darwin |  |  | 35,200 |
| E Fox |  |  | $\begin{array}{r}25,000 \\ \hline 128,000\end{array}$ |
|  |  |  | $\underline{\underline{128,000}}$ |
| (c) |  | Dr | Cr |
| A Barnes |  | 6,000 |  |
| C Darwin |  | 4,000 |  |
| E Fox |  | 2,000 |  |
| Goodwill |  |  | 12,000 |

## Answer to Question 44.3A BA 1

Gain and Main
Profit and Loss Appropriation Account for the year ending 31 March 2008

Net profit b/d
26,250
9,750
Less Salary: Main
Interest on capital: Gain
Balance of profit
Shared: Gain
Main

|  | Current Accounts |  |  | Gain | Main |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gain | Main |  |  |  |
| Balance b/d |  | 2,000 | Balance b/d | 1,000 |  |
| Realisation: |  |  | Capitals transferred | 10,000 | 5,000 |
| Car taken over | 1,000 |  | P\&L appropriation: |  |  |
| Plain Ltd: Shares | 24,000 | 16,000 | Salary |  | 9,750 |
| Bank: to settle |  | 4,170 | Interest | 1,000 | 500 |
|  |  |  | Share of profit | 9,000 | 6,000 |
|  |  |  | Realisation profit shared | 1,380 | 920 |
|  |  |  | Bank: to settle | 2,620 |  |
|  | $\underline{\underline{25,000}}$ | $\underline{\underline{22,170}}$ |  | $\underline{\underline{25,000}}$ | $\underline{\underline{22,170}}$ |

1,000
$\begin{array}{r}500 \\ \hline\end{array}$

| $\underline{1,500}$ |  | $\underline{11,250}$ |
| :--- | :--- | :--- |
| 9,000 |  |  |
| $\underline{6,000}$ |  |  |

Fixtures
Land and buildings
Motors
Inventory
Accounts receivable
Profit on realisation:
Gain $\quad 1,380$

Main
920

## Realisation

2,000 Accounts payable 500
30,000 Depreciation: Fixtures 1,000
4,500 Motors 1,300
3,000 Gain: Car taken over 1,000
2,000 Plain Ltd: Purchase price 40,000

2,300
$\underline{\underline{43,800}} \quad \overline{\underline{43,800}}$

|  | Bank |  |  |  |  |
| :--- | :--- | :--- | :---: | :---: | :---: |
| Balance b/d | 1,550 | Main: to settle |  |  |  |
| Gain: to settle | $\underline{2,620}$ | 4,170 |  |  |  |
|  | $\underline{4,170}$ | $\underline{\underline{4,170}}$ |  |  |  |
| Realisation | Plain Ltd |  |  |  |  |
|  | $40,000 \quad$ Gain | 24,000 |  |  |  |
|  | $\underline{\underline{40,000}}$ | Main |  |  |  |

## Answer to Question 44.4A BA 1

| (a) (Narratives omitted) |  | Dr | Cr |
| :---: | :---: | :---: | :---: |
| Realisation |  | 44,000 |  |
| Freehold premises |  |  | 18,000 |
| Equipment and machinery |  |  | 12,000 |
| Cars |  |  | 3,000 |
| Inventory |  |  | 11,000 |
| CNO Ltd |  | 58,000 | 58,000 |
| Realisation |  |  |  |
| Cash |  | 10,000 |  |
| Preference | O Ltd | 12,000 |  |
| Ordinary shares in CNO Ltd CNO Ltd |  | 36,000 |  |
| Accounts payable |  | 10,000 |  |
| Bank |  |  | 9,810 |
| Realisation (discount) |  |  | 190 |
| Cash |  | 12,800 |  |
| Realisation (bad debts 800, discounts 400) |  | 1,200 |  |
| Accounts receivable |  |  | 14,000 |
| Realisation (profit) |  | 12,990 |  |
| Capitals | A $2 / 5$ |  | 5,196 |
|  | B $2 / 5$ |  | 5,196 |
|  | C $1 / 5$ |  | 2,598 |
| Capitals | A | 4,800 |  |
|  | B | 4,800 |  |
|  | C | 2,400 |  |
| Preference shares in CNO Ltd |  |  | 12,000 |
| Capitals | A | 14,400 |  |
|  | B | 14,400 |  |
|  | C | 7,200 |  |
| Ordinary shares in CNO Ltd |  |  | 36,000 |
| Loan | A | 7,000 |  |
| Cash |  |  | 7,000 |
| Capitals | A | 7,996 |  |
|  | B | 3,996 |  |
|  | C | 2,998 |  |
| Cash |  |  | 14,990 |

(b) The partners will receive the following shares, the shares being split in profit sharing ratio:

|  | Ordinary | Preference |
| :--- | ---: | ---: |
| A | 11,520 | 4,800 |
| B | 11,520 | 4,800 |
| C | $\underline{5,760}$ | $\underline{2,400}$ |
|  | $\underline{\underline{28,800}}$ | $\underline{\underline{12,000}}$ |

## Answer to Question 44.6A BA 1

(a) (All in $£ 000)$

Furniture: decrease (12-5)

## Revaluation

Motors: decrease $20-(10+4)$
7 Land and buildings:

| Inventory written off | 6 |
| :--- | :--- |

Bad debt written off
2
Doubtful debts provision: increase
$(42-2) \times 5 \%-1 \quad 1$
Office expenses accrued 3
Dissolution costs 1
$\begin{array}{rll}\text { Capitals: Proudie } 3 / 5 & 9 & \\ \text { Slope } 1 / 5 & 3 & \\ \text { Thorne }^{1 / 5} & \underline{3} & \underline{15} \\ & & \underline{\underline{40}}\end{array}$ increase (200-160)
(b)

| Proudie | Slope | Thorne |  | Proudie | Slope | Thorne |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Motor 4 |  |  | Balances b/d | 100 | 60 | 40 |
| Goodwill written off (W1) | 45 | 45 | Current a/cs | 24 | 10 | 8 |
| Cash 8 |  |  | Revaluation | 9 | 3 | 3 |
| Loan a/c: transfer 219 |  |  | Loan | 8 |  |  |
| Balances c/d | $\underline{28}$ | 6 | Goodwill share (W1) | 90 |  |  |
| $\underline{\underline{231}}$ | $\underline{\underline{73}}$ | $\underline{\underline{51}}$ |  | $\underline{\underline{231}}$ | $\underline{\underline{73}}$ | $\underline{\underline{51}}$ |

(W1) Goodwill: Profits $130+150+181$
Less Stock reduction
Bad debt written off
Increase in allowance for doubtful debts
Office expenses accrued
Average profit $450 \div 3=150$; Proudie's share $150 \times 3 / 5=90$ Split equally between Slope and Proudie.
(c)

## Slope and Thorne

Balance Sheet as at 1 June 2009

## Non-current assets

Land and buildings
Furniture 200
Motor vehicles
Current assets
Inventory
Accounts receivable
Less Allowance for doubtful debts
40
Prepaid expenses 2

Cash
Current liabilities
Accounts payable 15
Accrued expenses $(3+1+3) \quad \underline{7}$

## Non-current liabilities

Loan - Proudie

[^1]
## Answer to Question 44.8A BA 1

(All answers shown in $£ 000$ )
(a) $(i)$

## Grant and Herd

Profit and Loss Appropriation Account for the year ending 31.12.2008

Net profit for the year
Add Interest on drawings:

$$
\text { Grant }\left(40 \times 10 \% \times^{1 / 2}\right)
$$

Herd $(40 \times 10 \% \times 3 / 4)$
-

Interest on capital: Grant
Herd
Balance of profit: Grant $3 / 5$ 15

Herd ${ }^{2} / 5$
$\underline{10}$

## Capitals

(ii)

Salary paid Grant

Drawings
Interest on drawings -
drawings
2
Car
Shares in Valley
Bank
Herd
10
40
3

200
$\underline{\underline{253}}$

|  | Grant |
| :--- | ---: |
| Balances b/d | 300 |

Herd
100
20
40 Salary -
,
Interest on capital 15
Share of profit $15 \quad 10$
Realisation $87 \quad 58$
Bank
$\frac{60}{253}$

| (iii) | Realisation |  |  |
| :--- | ---: | :--- | ---: |
| Non-current assets | 300 | Depreciation | 100 |
| Inventory | 90 | Trade accounts payable | 141 |
| Accounts receivable and prepayments | 18 | Accounts payable and accruals | 25 |
| Trade accounts receivable <br> Profit on realisation to <br> capitals: Grant $3 / 5$ | 223 | Grant: Car | 10 |
| Herd $2 / 5$ | 87 | Valley Ltd: Consideration | 500 |
|  | $\underline{58}$ | $(400,000 \times 1.25)$ | $\overline{776}$ |

## (b)

Valley Ltd
Balance Sheet as at 1 January 2009
Non-current assets at cost
Intangible asset: Goodwill
Tangible assets (300-100-10)

## Current assets

Inventory90

Trade accounts receivable 223

Other accounts receivable and prepayments $\quad 18$
Current liabilities
Trade accounts payable 141
Other accounts payable and accruals $\underline{25}$

## Capital and reserves

Called-up share capital 400
Share premium $\quad 100$

## Answer to Question 45.5A BA 1


(b) Inventory represents almost half the current assets - the acid test ratio is $0.63: 1$ compared with the current ratio of 1.16:1 - and, in the absence of any information on industry norms, this level of inventory appears to be too high. If the bank demanded payment of the overdraft, the company would face severe liquidity problems. It should probably try to reduce the level of inventory held and reduce the bank overdraft.

## Answer to Question 45.9A BA 1

Tully Ltd
Income Statement for the year ending 31 December 2005
Sales
Less Cost of goods sold

Opening inventory Purchases

81,300
623,800
705,100
102,400
Less Closing inventory
Gross profit
Less Expenses
Wages 241,500
Motor expenses $\quad 4,580$
Machinery repairs 3,600
Sundry expenses 2,900
Depreciation: Premises 13,250
Machinery 21,820
Motor vehicles $\quad 6,940$
Directors' remuneration
Net loss
42,010
82,600

975,600

0
$\frac{602,700}{372,900}$

377,190
4,290

Balance Sheet as at 31 December 2005

| Non-current assets | Cost | Depn | Net |
| :---: | :---: | :---: | :---: |
| Premises | 265,000 | 73,250 | 191,750 |
| Machinery | 109,100 | 63,220 | 45,880 |
| Motor vehicles | 34,700 | 25,140 | 9,560 |
|  | 408,800 | 161,610 | 247,190 |
| Current assets |  |  |  |
| Inventory |  | 102,400 |  |
| Accounts receivable |  | 169,600 |  |
| Bank |  | 17,900 | 289,900 |
|  |  |  | 537,090 |
| Current liabilities |  |  |  |
| Accounts payable |  | 74,900 |  |
| Motor expenses owing |  | 280 |  |
|  |  |  | 75,180 |
| Total assets less current liabilities |  |  | $\underline{\underline{461,910}}$ |
| Capital and reserves |  |  |  |
| Called-up share capital |  |  | 375,000 |
| General reserve |  | 67,500 |  |
| Retained profits (-4, $290+31,200-7,500)$ |  | 19,410 | 86,910 |
|  |  |  | $\underline{\underline{461,910}}$ |

Note: The proposed dividend will be shown as a note.

## Answer to Question 45.11A BA 1

## Falta Ltd

Income Statement for the year ending 30 April 2005

| Sales |  | 880,426 |  |
| :---: | :---: | :---: | :---: |
| Less Returns inwards |  | 18,400 | 862,026 |
| Less Cost of goods sold |  |  |  |
| Opening inventory |  | 102,994 |  |
| Add Purchases |  | 419,211 |  |
| Add Carriage inwards |  | 1,452 |  |
|  |  | 523,657 |  |
| Less Closing inventory |  | 111,317 | 412,340 |
| Gross profit |  |  | 449,686 |
| Less Expenses |  |  |  |
| Wages and salaries |  | 123,289 |  |
| Rent, business rates and insurance |  | 17,042 |  |
| Discounts allowed |  | 3,415 |  |
| Debenture interest |  | 3,200 |  |
| Depreciation: Equipment |  | 45,000 |  |
| Motor vehicles |  | 14,300 |  |
| Directors' remuneration |  | 88,400 | 294,646 |
| Net profit |  |  | 155,040 |
| Balance Sheet as at 30 April 2005 |  |  |  |
| Non-current assets | Cost | Depreciation | Net |
| Equipment | 225,000 | 77,600 | 147,400 |
| Motors | 57,200 | 32,500 | 24,700 |
|  | $\underline{\underline{282,200}}$ | $\underline{\underline{98,850}}$ | 172,100 |
| Current assets |  |  |  |
| Inventory |  | 111,317 |  |
| Accounts receivable |  | 227,219 |  |
| Bank |  | 4,973 |  |
| Cash |  | 62 | 343,571 |
|  |  |  | 515,671 |
| Current liabilities |  |  |  |
| Expenses owing |  | 6,802 |  |
| Loan notes interest |  | 1,600 |  |
| Accounts payable |  | 54,818 |  |
|  |  | $\overline{63,220}$ |  |
| Non-current liabilities |  |  |  |
| 8\% Loan notes |  | 40,000 | 103,220 |
|  |  |  | $\underline{\underline{412,451}}$ |
| Capital and reserves |  |  |  |
| Called-up share capital |  |  | 200,000 |
| Non-current asset replacement reserve |  | 40,000 |  |
| General reserve |  | 20,000 |  |
| Retained profits (12,411 + 155,040-(5,000 + 10,000)) |  | 152,451 | 212,451 |
|  |  |  | $\underline{\underline{412,451}}$ |

Note: The proposed dividend will be shown as a note.

## Answer to Question 45.13A BA 1

| (a) (Narratives omitted) |  | The Journal | Dr | Cr |
| :---: | :---: | :---: | :---: | :---: |
| (i) | Accounts payable |  | 10,000 |  |
|  | Accounts receivable |  |  | 10,000 |
|  | Operating profit |  | 1,000 |  |
|  | Accounts receivable |  |  | 1,000 |
|  | Operating profit |  | 4,000 |  |
|  | Suspense |  |  | 4,000 |
| (ii) | Bank |  | 2,000 |  |
|  | Accounts receivable |  |  | 2,000 |
|  | Operating profit |  | 1,000 |  |
|  | Bank |  |  | 1,000 |
| (iii) | Operating profit |  | 1,000 |  |
|  | Accounts receivable |  |  | 1,000 |
|  | Allowance for doubtful debts (note 1) |  | 1,140 |  |
|  | Operating profit |  |  | 1,140 |
| (iv) | Retained profit brought forward Operating profit |  | 1,000 | 1,000 |
|  | Inventory |  | 2,000 |  |
|  | Operating profit |  |  | 2,000 |
| (v) | Suspense (note 2) |  | 3,000 |  |
|  | Operating profit |  |  | 3,000 |

## Notes:

1 Accounts receivable 200-10(i)-1 (i)-2 (ii) - 1 (iii) $=186(£ 000)$
New allowance $1 \% \times 186,000=1,860$
Reduction in allowance $3,000-1,860=1,140$
2 See note $(v)$ in question. Credit balance on suspense account treated as sales.

Fiddles PLC
Income Statement for the year ending . . .
Operating profit (note 1)
Loan note interest (note 2)
Net profit for the year
Add Retained profits brought forward from last year 199,000
Retained profits carried forward to next year

## Balance Sheet as at . . .

| Non-current assets |  |  |  |
| :---: | :---: | :---: | :---: |
| Land |  |  | 100,000 |
| Buildings |  |  | 120,000 |
| Plant and machinery |  | 170,000 |  |
| Less Depreciation |  | 120,000 | 50,000 |
|  |  |  | 270,000 |
| Current assets |  |  |  |
| Inventory |  | 192,000 |  |
| Accounts receivable | 186,000 |  |  |
| Less Allowance for doubtful debts | 1,860 | 184,140 |  |
| Bank |  | 13,000 | 389,140 |
|  |  |  | $\overline{659,140}$ |
| Current liabilities |  |  |  |
| Accounts payable |  | 100,000 |  |
| Loan note interest |  | $\frac{7,200}{107,200}$ |  |
|  |  | 107,200 |  |
| Non-current liabilities |  |  |  |
| 16\% Loan notes |  | 180,000 |  |
|  |  |  | 287,200 |
|  |  |  | 371,940 |
| Capital and reserves |  |  |  |
| Called-up share capital |  |  | 100,000 |
| Retained profits |  |  | 271,940 |
|  |  |  | 371,940 |

Notes:
$180,000+(i i i) 1,140+(i v) 1,000+(i v) 2,000+(v) 3,000-(i) 1,000-(i) 4,000-(i i) 1,000-(i i i) 1,000$ $=80,140$
$2180,000 \times 16 \% \times 3$ months $=7,200$
3 The proposed dividend will be shown as a note

## Answer to Question 46.2A BA 1



## Answer to Question 47.2A BA 1

(a)
(vii) Acid test ratio
(viii) Accounts receivable/sales ratio
(ix) Accounts payable/purchases ratio

$$
\begin{array}{cc}
\text { Spendlight } & \text { Easylawn } \\
\frac{430}{2,500} \times \frac{100}{1}=17.2 \% & \frac{430}{1,600} \times \frac{100}{1}=26.9 \% \\
\frac{166}{2,500} \times \frac{100}{1}=6.6 \% & \frac{170}{1,600} \times \frac{100}{1}=10.6 \% \\
\frac{264}{2,500} \times \frac{100}{1}=10.6 \% & \frac{260}{1,600} \times \frac{100}{1}=16.25 \% \\
\frac{2,070}{190+220) \div 2}=10.1 \text { times } & \frac{1,170}{(110+60) \div 2}=8.7 \text { times } \\
\frac{166}{368} \times \frac{100}{1}=45.1 \% & \frac{170}{223} \times \frac{100}{1}=76.2 \% \\
\frac{399}{189}=2.1 & \frac{199}{38}=5.2 \\
\frac{179}{189}=0.95 & \frac{39}{38}=1.03 \\
\frac{104}{2,500} \times 12=0.5 \text { months } & \frac{29}{1,600} \times 12=0.2 \text { months } \\
\frac{189}{2,100} \times 12=1.08 \text { months } & \frac{38}{1,220} \times 12=0.37 \text { months }
\end{array}
$$

(b) Easylawn is the more efficient company. It has made $£ 170,000$ profit as compared with $£ 166,000$ profit and has achieved a return on capital employed of $76.2 \%$ per cent, almost $70 \%$ higher than that of Spendlight, with $45.1 \%$.

Reasons: These are conjecture - you really have to know more about the businesses before you can be definite.
(i) Easylawn has managed to achieve a far greater percentage gross profit, whilst maintaining a reasonable level of sales.
(ii) Because expenses are lower, but gross profit is the same as for Spendlight, a higher figure of net profit is achieved by Easylawn.
(iii) Easylawn has kept inventory down to relatively lower figures than Spendlight, although Spendlight has managed to get higher rate of inventory turnover.
(iv) Easylawn has a $69 \%$ higher rate of return on capital employed, helped by lower inventory, better debt/sales ratio and relatively lower accounts payable.
$(v)$ Acid test ratio with Easylawn appears healthier than with Spendlight.

## Answer to Question 47.5A BA 1

(a) (i) $\frac{40}{160} \times \frac{100}{1}=25 \%$
(ii) $\frac{\text { Cost of sales }}{\text { Average inventory }}=\frac{120}{10}=12$
(iii) $\frac{32}{160} \times \frac{100}{1}=20 \%$
(iv) $\frac{32}{128} \times \frac{100}{1}=25 \%$
(v) $\frac{20}{10}=2: 1$
(vi) $\frac{\text { Accounts receivable and bank }}{\text { Accounts payable liabilities }}=\frac{10}{10}=1: 1$
(b) Although the gross profit percentage is the same, inventory turnover is down from 12 to 9 . This would mean a relatively lower gross profit figure for CD.

Net profit percentage is markedly lower, down from $20 \%$ to $10 \%$. This implies that CD has far higher expenses than AB .

For the amount of assets used AB is getting twice the return on them than $\mathrm{CD}, 25 \%$ compared with $12 \frac{1}{2} \%$.

CD has kept current assets to a minimum - a figure of $1: 1$ is too low for comfort under normal circumstances. Similarly the quick asset ratio is too low.
$A B$ is by far the more successful business. It is turning over its inventory more frequently and has kept expenses under control. This has meant overall a return of $25 \%$ on its capital employed. It is also in a good liquid position and able to meet its debts.

CD on the other hand is in a worse position on each factor. It is not only less profitable; it may well be unable to meet its debts as they fall due.

## Answer to Question 47.6A BA 1

1 (i) Loan note interest has to be paid whether profits are made or not. Dividends on shares can only be paid if there are sufficient available profits.
(ii) Shareholders are part owners of the company and can exercise their powers with the votes at their disposal. Loan note holders normally have no voice in the running of the company.
(iii) If the company ceases to trade, then loan note holders are entitled to a full return of their money before the shareholders get anything.

## Galloway Ltd

Profit and Loss Appropriation Account for the year ending 30 April 2008
Net profit for the year brought down
Add Retained profits brought forward from last year
3,950

| Less Transfer to general reserve | 5,000 |
| :--- | :--- |
| 25550 |  |

Retained profits carried forward to next year

| (ii) | Balance Sheet as at 30 April 2008 |  |  |
| :---: | :---: | :---: | :---: |
| Non-current assets |  |  |  |
| Freehold premises at cost |  |  | 190,000 |
| Furniture and equipment at cost |  | 44,000 |  |
| Less Depreciation to date |  | 7,460 | 36,540 |
| Motor vehicles at cost |  | 38,400 |  |
| Less Depreciation to date |  | 16,300 | 22,100 |
|  |  |  | 248,640 |
| Current assets |  |  |  |
| Inventory |  | 32,124 |  |
| Accounts receivable |  | 4,782 |  |
| Prepayments |  | 280 |  |
| Rent receivable |  | 175 | 37,361 |
|  |  |  | $\overline{286,001}$ |
| Current liabilities |  |  |  |
| Accounts payable |  | 3,847 |  |
| Bank overdraft |  | 1,830 |  |
| Expenses owing |  | 774 |  |
|  |  | 6,451 |  |
| Non-current liabilities |  |  |  |
| 8\% Loan notes |  | 15,000 | 21,451 |
|  |  |  | $\underline{\underline{\underline{264,550}}}$ |
| Share capital: Ordinary shares |  |  | 200,000 |
| Reserves: |  |  |  |
| General reserve |  | 29,000 |  |
| Retained profits |  | 35,550 | 64,550 |
|  |  |  | $\underline{\underline{264,550}}$ |

3 (i) Net profit as \% of sales.
(ii) Lower gross profit \% ratio. Higher expenses.
(iii) Acid test ratio.
(iv) More capital introduced in cash; loans received in cash; non-current assets sold; profits.

## Answer to Question 47.8A BA 1

(a) Schedule of Accounting Ratios and Resource Utilisation
Year ended 30 September 20072008
(i) Net profit as \% of sales $\frac{13,000}{90,000} \quad=14.4 \% \quad \frac{20,000}{100,000} \quad=20 \% \quad \frac{22,000}{120,000} \quad=18.3 \%$
(ii) Gross profit as \% of sales $\frac{16,000}{90,000}=17.8 \% \quad \frac{25,000}{100,000} \quad=25 \% \quad \frac{28,000}{120,000} \quad=23.3 \%$
(iii) Inventory turnover $\frac{74,000}{3,500}=21.1 \quad \frac{75,000}{5,500}=13.6 \frac{92,000}{18,500}=5.0$
(iv) Current ratio $\frac{24,000}{4,000}=6: 1 \quad \frac{25,000}{6,000}=4.2: 1 \frac{40,000}{11,000} \quad=3.6: 1$
$(v)$ Acid test ratio $\quad \frac{20,000}{4,000}=5: 1 \quad \frac{18,000}{6,000} \quad=3: 1 \frac{10,000}{11,000} \quad=0.9: 1$
(vi) $\begin{aligned} & \text { Accounts receivable/ } \\ & \text { sales (months) }\end{aligned} \quad \frac{19,000}{90,000} \times 12=2.5 \quad \frac{15,000}{100,000} \times 12=1.8 \quad \frac{10,000}{120,000} \times 12=1.0$

These are not the only six ratios or measures available.
(b) Your answer should be in report fashion. The main points you should cover include:
(i) The increase of sales by $£ 20,000$ from 2008 to 2009 has been accompanied by a fall in net profit ratio of $1.7 \%$, and worse liquidity ratios. The acid test ratio shows that there may be difficulties in paying your debts soon.
(ii) The year to 2008 showed a considerable increase in profitability. Can this be maintained?
(iii) Why has inventory increased to $£ 30,000$ at end of 2009? Does this show difficulties in achieving sales? Investigate.
(iv) If the above indicate problems in the future, what is the value of assets if sold at break-up prices?
(v) A government investment involves no risk, except for inflation.
(vi) Your return from Space Age should have a figure deducted for the value of your services. Only then can we sensibly compare the return from the business with the return from the investment.
(vii) There is a case for the investment in the loan stock being better than carrying on the business.

## Answer to Question 47.10A BA 1

(a)

Table of Accounting Ratios

|  |  |  | $B$ |  |
| :--- | :--- | :--- | :--- | :--- |
| 1 Current ratios | $\frac{180}{160}$ | $=1.1$ | $\frac{200}{120}$ | $=1.7$ |
| 2 Acid test | $\frac{100}{160}$ | $=0.6$ | $\frac{100}{120}$ | $=0.8$ |
| 3 Net profit as \% of sales | $\frac{30}{1,000}$ | $=3 \%$ | $\frac{100}{3,000}$ | $=3.3 \%$ |
| 4 Gross profit as \% of sales | $\frac{600}{1,000}$ | $=60 \%$ | $\frac{1,000}{3,000}$ | $=33 \%$ |
| 5 Accounts receivable/sales (months) | $\frac{100}{1,000} \times 12$ | $=1.2$ | $\frac{90}{3,000} \times 12=0.36$ |  |
| 6 Accounts payable/cost of sales (months) | $\frac{110}{400} \times 12$ | $=3.3$ | $\frac{120}{2,000} \times 12=0.7$ |  |
| 7 Return on owners' equity | $\frac{30}{100}$ | $=30 \%$ | $\frac{100}{520}$ | $=19.2 \%$ |
| 8 Gearing | $\frac{100}{200}$ | $=50 \%$ | $\frac{130}{650}$ | $=20 \%$ |

(b) Should be in report fashion. Main points, briefly:
(i) Both have similar net profit percentage: A 3\%; B 3.3\%. However, result obtained very differently as A has high GP\% and very high expenses, whereas B has lower GP\% and relatively lower expenses.
(ii) Higher gearing of A leads to higher return on owners' equity. The extra debt of A could lead to problems when profits fall.
(iii) A's high accounts payable/cost of sales ratio is very worrying, as is the low current ratio.
(iv) Figures considerably distorted by B's land revaluation. This leads to B's ROOE being understated, whilst that of A - by comparison - is overstated.

## Answer to Question 47.20A BA 1

See text.

## PART 2 BUSINESS ACCOUNTING 2

## Answers

## Answer to Question 1.4A BA 2

(a) All in $£ 000$

## Balance b/d

Goods to branch
Branch accounts receivable: returns

| Branch Inventory | (Selling price) |  |
| ---: | :--- | ---: |
| 75 | Returns | 30 |
| 600 | Cash sales | 120 |
| 8 | Branch accounts receivable | 437 |
|  | Inventory deficiency to branch adjustment | 6 |
| $\overline{\underline{683}}$ | Balance c/d | $\underline{90}$ |

Balance b/d
90
Goods Sent to Branch (Cost price)
20 Branch inventory 400
380
$\underline{\underline{\underline{400}}} \quad \underline{\underline{400}}$
Branch Adjustment (Profit loading)
Returns from branch
Branch inventory deficiency
Branch profit and loss
Unrealised profit c/d
Returns from branch
Head office trading a/c

Balance b/d
Branch inventory
Branch Accounts receivable
66 Branch inventory: Returns 8
437 Bank 390
Discounts 9
Bad debts 15
Balance c/d $\quad \frac{81}{503}$
$\underline{\underline{\overline{503}}} \underline{\underline{\underline{503}}}$
Balance b/d 81

Balance b/d
Cash sales
Branch accounts receivable

Balance b/d
Branch Bank
3 General expenses 42
120 To HO bank 459
$\underline{390}$ Balance c/d $\quad 12$
$\underline{\underline{513}} \quad \underline{\underline{513}}$
Balance b/d 12

Revenue: $\begin{aligned} & \text { Cash } \\ & \text { Credit }\end{aligned}$

Less Cost of goods sold:
Opening inventory
Add Purchases
Less Closing inventory
Gross profit
Less
Expenses:
General expenses
Discounts allowed Bad debts
Net profit

Head Office Branch Total

| 1,500 | 120 | 1,620 |
| :--- | :--- | :--- |
| 1,960 | $\frac{429}{549}$ | $\underline{2,389}$ |
| 3,460 | 4,009 |  |


| 180 |  | 50 |  | 230 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2,400 |  | 380 |  | 2,780 |  |
| 2,580 |  | 430 |  | 3,010 |  |
| 220 | 2,360 | 60 | 370 | 280 | 2,730 |
|  | 1,100 |  | 179 |  | 1,279 |

1,100
$\frac{2,730}{1,279}$

|  | 42 |  | 452 |
| ---: | ---: | ---: | ---: |
|  | 9 |  | 38 |
| 463 |  |  |  |
| 637 | $\underline{15}$ | $\underline{66}$ | 39 |
| $\underline{\underline{113}}$ |  | $\underline{\underline{529}}$ |  |

(c) See text, but merits mainly concern tight control as HO can see what profits the branch ought to be making; also saves branch staff having to keep full accounting records.

Demerits depend on whether branch staff are given room for initiative within the above system, or else the HO stupidly lets the system strangle all initiative.

## Answer to Question 1.6A BA 2

## LR

Income Statement for the year ending 31 December 2009

Revenue
Less Cost of goods sold:
Purchases
Goods to branch
Less Closing inventory
Gross profit
Less General expenses
Net profit

Balance Sheet as at 31 December 2009
Non-current assets

> Head Office

83,550

## Branch

51,700
123,380

| 44,264 |  |  |
| :--- | :--- | :--- |
| 79,116 |  | 44,264 |
| 12,276 |  |  |
|  | $\frac{66,840}{16,710}$ | $\underline{2,664}$ |
|  | $\underline{41,600}$ |  |
|  | $\underline{8,470}$ |  |
| 8,240 |  | $\underline{\underline{6,070}}$ |
|  |  |  |
| , 030 |  |  |

Current assets
Inventory $\quad 14,940$

Accounts receivable 15,020
Cash in transit 1,000
Bank $\quad 5,260$
$\frac{36,220}{75,220}$
Less Current liabilities
Accounts payable
12,690
Equity
Capital introduced $\quad 52,000$
Add Net profit
12,270
Less Drawings
1,740
$\underline{\underline{62,530}}$


* $\left(48 \times{ }^{1} / 6\right)-5+(60 \times 1 / 6)$

| Non-current assets |  | Cost | Depn | Net |
| :---: | :---: | :---: | :---: | :---: |
| Plant and equipment |  | 330 | 150 | 180 |
| Motor vehicles |  | 700 | 400 | 300 |
|  |  | $\underline{\underline{1,030}}$ | 550 | 480 |
| Current assets |  |  |  |  |
| Inventory ( $100+48+60-18)$ |  |  | 190 |  |
| Accounts receivable and prepayments |  |  | 206 |  |
| Bank and cash ( $25+2+15$ ) |  |  | 42 | 438 |
|  |  |  |  | 918 |
| Less Current liabilities |  |  |  |  |
| Accounts payable and accruals |  |  |  | 196 |
|  |  |  |  | $\underline{\underline{722}}$ |
| Capital: Balance at 1.1.2009 |  |  |  | 550 |
| Add Net profit |  |  |  | 236 |
|  |  |  |  | 786 |
| Less Drawings |  |  |  | 64 |
|  |  |  |  | $\underline{\underline{722}}$ |
| Workings |  |  |  |  |
|  | ch Cur | t Account |  |  |
| Balance b/d | 255 | Inventory in transit c/d |  | 60 |
| Net profit | 86 | Cash in transit c/d |  | 15 |
|  |  | Balance c/d |  | $\underline{266}$ |
|  | $\underline{\underline{341}}$ |  |  | $\underline{\underline{341}}$ |
|  | Ifice | rent Account |  |  |
| Balance c/d | 266 | Balance b/d |  | 180 |
|  |  | Net profit |  | 86 |
|  | $\underline{\underline{266}}$ |  |  | $\underline{\underline{266}}$ |

## Answer to Question 1.11A BA 2

Conversion of currency to sterling:

| Dr | Balances: |
| ---: | :--- |
|  | Non-current assets at cost |


| Mics | Rate | $£$ |
| :---: | :---: | ---: |
| 900,000 | 8 to $£$ | 112,500 |
| 36,000 | 4 to $£$ | 9,000 |
| $\frac{225,000}{1,161,000}$ | 5 to $£$ | $\underline{\underline{45,000}}$ |
| $\underline{\underline{166,500}}$ |  |  |

## Cr Balances:

Sales
480,000
5 to $£$
96,000
6,250
42,600
HO current account
Accumulated depreciation

$$
25,000
$$

420,000
4 to $£$
$\begin{array}{r}29,500 \\ \hline 174,350\end{array}$

Difference represents exchange loss: to be written off

| Non-current assets (W1) |  | 425,900 |
| :--- | ---: | ---: |
| Current assets | 26,600 |  |
| Accounts receivable and cash $(17,600+9,000)$ | $\underline{15,950}$ | $\underline{10,650}$ |
| Creditors: amounts falling due within one year | $\underline{436,550}$ |  |
| Trade accounts payable $(9,700+6,250)$ | $\underline{200,000}$ |  |
|  | $\underline{\underline{236,550}}$ |  |
| Capital and reserves | $\underline{\underline{436,550}}$ |  |

(W1) Cost $450,000+112,500=562,500-$ accumulated depreciation $107,100+29,500=($ net $) 425,900$.

## Answer to Question 2.2A BA 2

(a)
Computer
2005
Jan 1 Dowe Ltd

2005
Dec 31 Balance c/d 2006
Dec 31 Balance c/d

2007
Dec 31 Balance c/d
Accumulated Provision for Depreciation
418 Dec 3
2006
669 Jan 1 Balance b/d 418
Dec 31 Profit and loss $\underline{251}$
$\overline{\underline{669}} \quad \underline{\underline{669}}$
2007
820 Jan 1 Balance b/d 669
Dec 31 Profit and loss 151
$\underline{\underline{\overline{820}}} \quad \underline{\underline{\underline{820}}}$
Dowe Ltd
2005
$\begin{array}{lll}2005 & \\ \text { Jan } & 1 & \text { Bank } \\ \text { Dec } 31 & \text { Bank } \\ 31 & \text { Balance c/d }\end{array}$
300
Jan 1 Computer 1,046
300 Dec 31 HP interest ( $10 \%$ of 746) 75
521
1,121
1,121
2006
Dec 31 Bank
31 Balance c/d
300
2006
Jan 1 Balance b/d 521
$\underline{273}$ Dec 31 HP interest $\underline{52}$
$\underline{\underline{573}} \underline{\underline{\underline{573}}}$
2007
Dec 31 Bank 300
2007
300 Jan 1 Balance b/d 273
$\overline{\underline{300}}$
Dec 31 HP interest $\underline{27}$
(b)

Non-current assets
Computer at cost
Less Depreciation
Current liabilities
Owing on HP

Balance Sheet as at 31 December 2005 (extract)
$\frac{1,046}{418}$
628
521

## Answer to Question 2.4A BA 2

| (a) | Motor Vehicles |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2002 | July 31 | HP Company: <br> Cash price DL1 | 27,000 | 2002 | Dec 31 | Balance c/d | 63,000 |
|  | Nov 30 | HP Company: <br> Cash price DL2 |  |  |  |  |  |
|  |  |  | 36,000 |  |  |  |  |
|  |  |  | 63,000 |  |  |  | 63,000 |
| 2003 | Jan 1 | Balance b/d | 63,000 | 2003 | $\begin{array}{ll}\text { Sept } & 1\end{array}$ <br> Dec 31 | Disposal DL1 | 27,000 |
|  |  |  |  |  |  | Balance c/d | 36,000 |
|  |  |  | $\underline{\underline{63,000}}$ |  |  |  | 63,000 |
| (b) |  |  | Depreciation |  |  |  |  |
| 2002 | Dec 31 | Balance c/d | 3,563 | 2002 | Dec 31 | Profit and loss: |  |
|  |  |  |  |  |  | DL1 $25 \% \times{ }^{5} / 12$ |  |
|  |  |  |  |  |  | $\times £ 27,000$ | 2,813 |
|  |  |  |  |  |  | DL2 $25 \% \times{ }^{1 / 12}$ |  |
|  |  |  |  |  |  | $\times £ 36,000$ | 750 |
|  |  |  | $\overline{3,563}$ |  |  |  | 3,563 |
| 2003 | Sept 1 <br> Dec 31 | Disposals re: DL1 | 7,313 | 2003 | $\begin{array}{ll}\text { Jan } & 1 \\ \text { Sept } \\ 1\end{array}$ | Balance b/d | 3,563 |
|  |  | Balance c/d | 9,750 |  |  | Profit and loss: DL1 $25 \% \times^{8} / 12$ |  |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  | $\times £ 27,000$ | 4,500 |
|  |  |  |  |  |  | DL2 $25 \% \times £ 36,000$ | 9,000 |
|  |  |  | $\underline{\underline{17,063}}$ |  |  |  | 17,063 |
| (c) | Hire Purchase Company |  |  |  |  |  |  |
|  |  | DL1 | DL2 |  |  | DL1 | DL2 |
| 2002 | July 31 | Cash: deposit 4,680 |  | 2002 | Motors |  |  |
|  | Nov 30 | Cash: deposit | 7,200 |  | July 31 | Cash priceCash price |  |
|  | Dec 31 | Cash: instalments |  |  | Nov 30 |  | 36,000 |
|  |  | $5 \times £ 1,050 \quad 5,250$ |  |  | Dec 31 | Profit and loss: |  |
|  |  | $1 \times £ 1,350$ | 1,350 |  |  | HP interest |  |
|  |  | Balance c/d | 27,600 |  |  | $5 \times £ 120 \quad 600$ |  |
|  |  |  |  |  |  | $1 \times £ 150$ | 150 |
|  |  |  | 36,150 |  |  | $\underline{\underline{27,600}}$ | 36,150 |
| 2003 | Jan-Aug 31 Cash: $8 \times £ 1,050$ 8,400 |  |  | 2003 | Jan 1 | Balance b/d 17,670 | 27,600 |
|  | Sept | Cash to settle 10,700 |  |  | Sept 20 | Profit and loss: |  |
|  | Jan-Dec | Cash $12 \times £ 1,350$ | 16,200 |  |  | HP interest 1,430 |  |
|  |  | Balance c/d | 13,200 |  | Dec 31 | $12 \times £ 150 \quad \overline{19100}$ | 1,800 |
|  |  | $\underline{\underline{19,100}}$ | $\underline{\underline{29,400}}$ |  |  | $\underline{\underline{19,100}}$ | $\underline{\underline{29,400}}$ |
| (d) | Sept 1 | Motor vehicles DL1 | Assets Disposal |  |  |  |  |
| 2003 |  |  | 27,000 | 2003 | Sept 1 Sept 20 <br> Dec 31 | Depreciation <br> Cash <br> Profit and loss: <br> Loss on disposal | 7,313 |
|  |  |  |  |  |  |  | 18,750 |
|  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | 937 |
|  |  |  | $\underline{\underline{\text { 27,000 }}}$ |  |  |  | $\underline{\underline{\underline{27,000}}}$ |

## Answer to Question 2.8A BA 2

Object Ltd
Income Statement for the year ending 31 August 2006


Balance Sheet as at 31 August 2006

| Non-current assets |  |  |  |
| :---: | :---: | :---: | :---: |
| Intangible assets |  |  |  |
| Premises and equipment at cost |  | 100,000 |  |
| Less Depreciation to date |  | 60,000 | 40,000 |
| Current assets |  |  |  |
| Inventory |  | 12,000 |  |
| Accounts receivable (see W4) | 223,560 |  |  |
| Less Provision for unrealised profit (W3) | 99,360 | 124,200 |  |
| Bank and cash |  | 6,208 | 142,408 |
|  |  |  | 182,408 |
| Current liabilities |  |  |  |
| Trade accounts payable |  |  | 80,000 |
| Net current assets |  |  | $\underline{\underline{102,408}}$ |
| Equity |  |  |  |
| Called-up share capital 75,500 |  |  |  |
| Retained profits |  |  | 27,408 |
|  |  |  | $\underline{\underline{102,408}}$ |
| Workings: |  |  |  |
| (W1) Opening inventory |  | 15,000 |  |
| Purchases |  | 342,000 | 357,000 |
| Cash sales | 71,000 |  |  |
| Less Repossessed | 3,500 | 67,500 |  |
| Accordingly: |  |  |  |
| Cost of sales $67,500 \times{ }^{100} / 150$ |  | 45,000 |  |
| HP sales: Cost $£ 540,000 \times{ }^{100} / 180$ |  | 300,000 | 345,000 |
| Closing inventory |  |  | 12,000 |

(W2)
HP Accounts receivable
Profit to trading a/c

Repossessions

| 3,240 | Provision for unrealised profit | 1,440 |
| :--- | :--- | :--- |
| $\frac{700}{3,940}$ | Purchases | $\underline{\underline{2,500}}$ |
| $\underline{\underline{3,940}}$ |  |  |

(W3)
Repossessions $£ 3,240 \times{ }^{80} / 180$
Balance c/d $£ 223,560 \times{ }^{8 \%} / 180$
(W4)
Balance b/d
HP sales

Provision for Unrealised Profit

| 1,440 | Balance b/d | 1,008 |
| ---: | :--- | ---: |
| 99,360 | Trading account | $\underline{99,792}$ |
| $\underline{\underline{100,800}}$ |  | $\underline{\underline{100,800}}$ |


| HP Accounts receivable |  |  |
| :--- | :--- | ---: |
| 2,268 | Cash | 315,468 |
| 540,000 | Repossessions | 3,240 |
|  | Balance c/d | $\underline{\underline{523,560}}$ |
| $\underline{\underline{542,268}}$ |  | $\underline{\underline{542,268}}$ |

## Answer to Question 2.9A BA 2

(a) First assumption

F Ltd
Hire Purchase Income Statement (extract)

| Hire purchase sales | 1,210 |  |
| :--- | ---: | ---: |
| Cost of sales | 229 |  |
| Provision for unrealised profit | $\underline{53}$ | $\underline{1,492}$ |
| Loss on repossessed goods | $\underline{323}$ |  |
| Gross profit |  |  |

Hire purchase accounts receivable
Less Provision for unrealised profit

Balance Sheet (extract)
687
$\underline{229} 458$

Workings:

|  | Cost | HP sales | Cash | Balance | Balance of profit |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | price | collected |  | Earned | Unearned | Cost |
| Jan 10 | 150 | 225 | 180 | 45 | 60 | 15 | 30 |
| Mar 8 | 350 | 525 | 420 | 105 | 140 | 35 | 70 |
| May 12 | 90 | 135 | 81 | 54 | 27 | 18 | 36 |
| July 6 | 200 | 300 | 247 | - | 47 | - | - |
| Sept 20 | 70 | 105 | 42 | 63 | 14 | 21 | 42 |
| Oct 15 | 190 | 285 | 57 | 228 | 19 | 76 | 152 |
| Nov 21 | 160 | 240 | 48 | 192 | 16 | 64 | 128 |
|  | $\underline{\underline{1,210}}$ | $\underline{\underline{1,815}}$ | $\underline{\underline{1,075}}$ | $\underline{\underline{687}}$ | $\underline{\underline{323}}$ | $\underline{\underline{229}}$ | $\underline{\underline{458}}$ |

(b) Second assumption

F Ltd
Hire Purchase Income Statement (extract)
Hire purchase sales
Cost of sales
Provision for unrealised profit
Loss on repossessed goods $\qquad$
Gross profit
147

Hire purchase accounts receivable
Balance Sheet (extract)
687
Less Provision for unrealised profit

Workings:

|  | Cost | HP sales | Cash | Balance | Balance of profit |  |  |
| :--- | ---: | :---: | :---: | :---: | :---: | :---: | ---: |
|  |  | price | collected |  | Earned | Unearned | Cost |
| Jan 10 | 150 | 225 | 180 | 45 | 30 | 45 | - |
| Mar 8 | 350 | 525 | 420 | 105 | 70 | 105 | - |
| May 12 | 90 | 135 | 81 | 54 | - | 45 | 9 |
| July 6 | 200 | 300 | 247 | - | 47 | - | - |
| Sept 20 | 70 | 105 | 42 | 63 | - | 35 | 28 |
| Oct 15 | 190 | 285 | 57 | 228 | - | 95 | 133 |
| Nov 21 | $\underline{160}$ | $\underline{240}$ | $\frac{48}{1,210}$ | $\underline{1,815}$ | $\underline{\underline{1,075}}$ | $\underline{\underline{687}}$ | $\underline{-}$ |
|  | $\underline{\underline{147}}$ | $\underline{\underline{405}}$ | $\underline{\underline{112}}$ | $\underline{\underline{282}}$ |  |  |  |

## Answer to Question 2.10A BA 2



## Answer to Question 3.3A BA 2

|  | Cantilever Ltd - Contract Account |  |  |
| :--- | ---: | :--- | ---: |
| Materials issued | 9,411 | Architect's certificates $\left(64,170 \times{ }^{10} / 9\right)$ | 71,300 |
| Materials bought | 28,070 | Inventory of materials | 2,164 |
| Direct expenses | 6,149 | Plant | 10,150 |
| Administration charge | 2,146 |  |  |
| Wages | 18,493 |  |  |
| Plant bought | 12,180 |  |  |
| Accrued wages c/d | 366 | 49 |  |
| Accrued expenses c/d | $\overline{76,864}$ |  |  |
| Profit and loss (6,750 $\times 2 / 3)$ | 4,500 |  | $\underline{\underline{83,614}}$ |

## Answer to Question 3.4A BA 2

Contract Account - Year ended 31 December 2010


## Answer to Question 3.5A BA 2

(All in $£ 000$ )
(a) Workings:
(i) Profits/(losses)

|  |  | 1 |  | 2 |  | 3 |  | 4 |  | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contract price |  | 1,100 |  | 950 |  | 1,400 |  | 1,300 |  | 1,200 |
| Less Costs to date estd further costs | 664 |  | 535 |  | 810 |  | 640 |  | 1,070 |  |
| to completion estd post-completion | 106 |  | 75 |  | 680 |  | 800 |  | 165 |  |
| costs | 30 | 800 | 10 | 620 | 45 | 1,535 | 20 | 1,460 | 5 | 1,240 |
| Estd total profits/(losses) |  | $\underline{300}$ |  | $\underline{330}$ |  | 135) |  | ( 160) |  | ( 40 ) |

Profit/loss recognised
Profit: Cost of sales to date
Total cost:
Contract $1^{58 \%} / 800 \times 300218$
Contract $2{ }^{470} / 620 \times 330250$
Overall losses
(135)
(160)
(40)
(ii) Payments on account

Turnover to 31.10.2010
Progress payments: received awaited retained
Yet to recover
Excess paid
Transferred to long-term
Payments on account (net)

| Contracts |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1 |  | 2 |  | 3 |  | 4 |  | 5 |
|  | 798 |  | 720 |  | 646 |  | 525 |  | 900 |
| 615 |  | 680 |  | 615 |  | 385 |  | 722 |  |
| 60 |  | 40 |  | 25 |  | 200 |  | 34 |  |
| 75 | 750 | 80 | 800 | 60 | 700 | 65 | 650 | 84 | 840 |
|  | $\underline{48}$ |  |  |  |  |  |  |  | 60 |
|  |  |  | (80) |  | (54) |  | (125) |  |  |
|  |  |  | 65 |  | $\underline{29}$ |  |  |  |  |
|  |  |  | (15) |  | (25) |  | (125) |  |  |


| (iii) Data for Income Statement for the year |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Contracts |  |  |  |  |  |  |
|  | 1 | 2 | 3 | 4 | 5 | Profit or Loss |
| Turnover to 31.10.2010 | 580 | 470 | 646 | 525 | 900 |  |
| Profit to 31.10.2010 | 218 | 250 |  |  |  |  |
|  | 798 | 720 |  |  |  |  |
| Turnover to 31.10.2009 | 560 | 340 | 517 | 400 | 610 |  |
| To profit and loss | $\underline{238}$ | $\underline{380}$ | $\underline{129}$ | $\underline{125}$ | $\underline{290}$ | 1,162 |
| Cost of sales to 31.10.2010 | 580 | 470 | 646 | 525 | 900 |  |
| Loss to 31.10.2009 |  |  | 135 | 160 | 40 |  |
|  |  |  | 781 | 685 | 940 |  |
| Cost of sales to 31.10.2009 | 460 | 245 | 517 | 470 | 610 |  |
| To profit and loss | $\underline{120}$ | $\underline{225}$ | $\underline{264}$ | $\underline{215}$ | $\underline{330}$ | 1,154 |
| Profit/loss (proof) |  |  |  |  |  |  |
| to 31.10.2010 | 218 | 250 | (135) | (160) | ( 40) |  |
| to 31.10.2009 | 100 | 95 |  | ( 70) |  |  |
|  | $\underline{188}$ | 155 | ( $\overline{\underline{135} \text { ) }}$ | (90) | 40) | 8 |
| Costs to 31.10.2010 | 664 | 535 | 810 | 640 | 1,070 |  |
| To cost of sales | 580 | 470 | $\underline{646}$ | 525 | 900 |  |
|  | 84 | 65 | 164 | 115 | 170 |  |
| Less Losses foreseeable |  |  | $\underline{135}$ | 160 | 40 |  |
|  |  |  | 29 | ( 45) | 130 |  |
| Transfers from payments on a/c |  | 65 | 29 |  |  |  |
| Long-term contract balances | 84 | - | - | - | $\underline{130}$ |  |
| Provision for losses |  |  |  | (45) |  |  |

Current assets

## Inventory

Long-term contracts $(84+130) 214$
Accounts receivable
Recoverable on long-term contracts $(48+60) 108$
Creditors
Payments on account $(15+125+25)$
Provisions for liabilities and charges
Foreseeable losses provision
Note attached to balance sheet:
Long-term contract balances $(84+65+29+130)$
Less Payments on account $(29+65)$

## Answer to Question 5.4A BA 2

(Dates omitted)
(a)

Forfeited shares $(5,000 \times £ 1)$
Balance c/d
Balance c/d
(b)

Balance c/d
(c)

Bank refunds (75,000 $\times 65$ p)
Bank refunds re 3 for 4
allotment ( $25,000 \times 65$ p)
Ordinary share capital
Share premium
(d)

Ordinary share capital
(100,000 $\times 30 \mathrm{p}$ )
(e)

First and final call
Amber Ltd
Share premium

## (f)

Ordinary share capital

Ordinary Share Capital
5,000 Balance b/d Application and allotment
First and final call
$\underline{595,000}$
$\underline{\underline{600,000}}$
$\frac{600,000}{600,000}$
Balance b/d
Amber
$\underline{\underline{60,000}}$
Share Premium
Application and allotment
52,500 Forfeited shares
$\underline{\underline{52,500}}$

Application and Allotment
$\begin{array}{llr}48,750 & \text { Bank }(200,000 \times 65 \mathrm{p}) & 130,000 \\ & \text { Bank }(100,000 \times 55 \mathrm{p}) & 55,000\end{array}$
16,250
70,000
$\begin{array}{r}50,000 \\ \hline 185,000\end{array}$
$\overline{\underline{185,000}}$

First and Final Call

|  | Bank $(95,000 \times 30 \mathrm{p})$ | 28,500 |
| :--- | :--- | ---: |
| $\underline{30,000}$ | Forfeited shares $(5,000 \times 30 \mathrm{p})$ | $\underline{\underline{1,500}}$ |
| $\underline{\underline{30,000}}$ |  | $\underline{\underline{30,000}}$ |

Forfeited Shares

| 1,500 | Ordinary share capital | 5,000 |
| :--- | :--- | :--- |
| 1,000 |  |  |
| $\underline{\underline{2,500}}$ | $\underline{\underline{5,000}}$ | $\underline{\underline{5,000}}$ |

## Amber Ltd

5,000 Bank $(5,000 \times 80 \mathrm{p}) \quad 4,000$
Forfeited shares* $\quad 1,000$
5,000

* discount on reissue


## Answer to Question 5.6A BA 2



## Answer to Question 6.2A BA 2

(a)
Dr
Cr
(A1) Bank
7,000
(A2) Preference share applicants
7,000

Cash received from applicants
(B1) Preference share applicants
7,000
(B2) Preference share capital
Preference shares allotted

| $(\mathrm{C} 1)$ | Retained profits |  |
| :--- | :--- | :--- | :--- |
| $(\mathrm{C} 2)$ Capital redemption reserve | 3,000 | 3,000 |

Part of purchase price of shares not covered by new issue, to comply with Companies Acts

| (D1) Ordinary share capital | 10,000 |  |
| :--- | :--- | :--- |
| (D2) Ordinary share purchase | 10,000 |  |

Shares being purchased

| (E1) | Ordinary share purchase | 10,000 | 10,000 |
| :--- | :--- | :--- | :--- |

Payment made for share purchase

|  | Balances before | Effect |  |  |  | Balances |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Dr |  | Cr |  | after |
| Net assets (except bank) | 31,000 |  |  |  |  | 31,000 |
| Bank | 16,000 | (A1) | 7,000 | (E2) | 10,000 | 13,000 |
|  | $\underline{\underline{47,000}}$ |  |  |  |  | $\underline{\text { 44,000 }}$ |
| Preference share capital | 8,000 |  |  | (B2) | 7,000 | 15,000 |
| Preference share applicants |  | (B1) | 7,000 | (A2) | 7,000 | - |
| Ordinary share capital | 20,000 | (D1) | 10,000 |  |  | 10,000 |
| Ordinary share purchase |  | (E1) | 10,000 | (D2) | 10,000 | - |
| Capital redemption reserve |  |  |  | (C2) | 3,000 | 3,000 |
| Share premium | 4,000 |  |  |  |  | 4,000 |
|  | 32,000 |  |  |  |  | 32,000 |
| Retained profits | 15,000 | (C1) | 3,000 |  |  | 12,000 |
|  | $\underline{\underline{47,000}}$ |  |  |  |  | $\underline{\text { 44,000 }}$ |

## (b)

(A1) Ordinary share capital
Dr 12,000 (A2) Ordinary share purchase Shares being purchased
(B1) Retained profits 2,400
(B2) Ordinary share purchase 2,400
Premium on purchase of shares not previously issued at premium

| (C1) | Retained profits | 12,000 |
| :--- | :--- | :--- |
| (C2) Capital redemption reserve | 12,000 |  |

Transfer because shares purchased out of distributable profits

| (D1) Ordinary share capital | 14,400 |  |
| :--- | :--- | :--- | :--- |
| (D2) Bank |  | 14,400 |

Payment of redemption

(c)
(A1) Preference share capital
(A2) Preference share purchase
Dr
8,000
Shares to be purchased
$\overline{(B 1)}$ Preference share purchase $\quad 8,000$
(B2) Bank
8,000
Cash paid on purchase
(C1) Retained profits 8,000
(C2) Capital redemption reserve
(C2) Capital redempts
Transfer per Companies Acts


Cash received from applicants
(B1) Preference share applicants 12,000
(B2) Preference share applicants
12,000
ence shares allotted
(C1) Ordinary share capital 12,000
(C2) Ordinary share purchase
12,000
Shares to be purchased
(D1) Ordinary share purchase
12,000
(D2) Bank
12,000
Payment made to purchase shares

(e)
Dr
(A1) Bank 10,000
(A2) Preference share applicants
Cr
10,000
Cash received from applicants

| (B1)Preference share applicants <br> (B2) Preference share capital <br> Preference shares allotted | 10,000 |  |
| :--- | :--- | :--- |
| (C1)Ordinary share capital <br> (C2) Ordinary share purchase | 6,000 |  |

Shares being purchased
(D1) Share premium account 1,200
(D2) Ordinary share purchase
Amount of share premium account used for redemption

| (E1) | Retained profits |
| :--- | :--- |
| (E2) Ordinary share purchase | 1,800 |

(E2) Ordinary share purchase

Excess of premium payable over amount of share premium
account usable for the purpose

| (F1) Ordinary share purchase |
| :--- | :--- |
| (F2) Bank | 9,$000 \quad 9,000$

Amount payable on purchase

| Net assets (except bank) | Balances before | Dr $\quad$ Effer |  | Effect | Cr | Balances after 31,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
|  | 31,000 |  |  |  |  |  |
| Bank | 16,000 | (A1) | 10,000 | (F2) | 9,000 | 17,000 |
|  | $\underline{\underline{47,000}}$ |  |  |  |  | $\underline{\underline{48,000}}$ |
| Preference share capital | 8,000 |  |  | (B2) | 10,000 | 18,000 |
| Preference share applicants | - | (B1) | 10,000 | (A2) | 10,000 | - |
| Ordinary share capital | 20,000 | (C1) | 6,000 |  |  | 14,000 |
| Ordinary share purchase | - | (F1) | 9,000 | (C2) | 6,000 |  |
|  |  |  |  | (D2) | 1,200 | - |
|  |  |  |  | (E2) | 1,800 |  |
| Share premium account | 4,000 | (D1) | 1,200 |  |  | 2,800 |
|  | 32,000 |  |  |  |  | 34,800 |
| Retained profits | 15,000 | (E1) | 1,800 |  |  | 13,200 |
|  | $\underline{\underline{47,000}}$ |  |  |  |  | $\underline{\underline{48,000}}$ |

## Answer to Question 6.4A BA 2

| (a) | Loan Note Redemption Reserve |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2003 |  | 6,960.36 |
|  |  |  | Dec 31 | Retained profits* |  |
|  |  |  | 2004 |  |  |
| 2004 |  |  | Dec 31 | Bank: Interest | 348.02 |
| Dec 31 | Balance c/d | 14,268.74 | Dec 31 | Retained profits | 6,960.36 |
|  |  | $\underline{\underline{14,268.74}}$ |  |  | $\underline{\underline{14,268.74}}$ |
|  |  |  | 2005 |  |  |
|  |  |  | Jan 1 | Balance b/d | 14,268.74 |
| 2005 |  |  | Dec 31 | Bank: Interest | 713.42 |
| Dec 31 | Balance c/d | 21,942.52 | Dec 31 | Retained profits | 6,960.36 |
|  |  | $\underline{\underline{21,942.52}}$ |  |  | $\underline{\underline{21,942.52}}$ |
|  |  |  | 2006 |  |  |
| 2006 |  |  | Jan 1 | Balance b/d | 21,942.52 |
| Dec 31 | Retained profits: Loan notes now redeemed |  | Dec 31 | Bank: Interest | 1,097.12 |
|  |  | 30,000.00 | Dec 31 | Retained profits | 6,960.36 |
|  |  | $\underline{\underline{30,000.00}}$ |  |  | $\underline{\underline{30,000.00}}$ |

[^2](b)

Loan Note Sinking Fund Investment

Dec 31 Bank 6,960.36
2004
Dec 31 Bank 7,308.38
2005
Dec 31 Bank 7,673.78
2006
Dec 31 Bank

2006
$\begin{array}{r}8,057.48 \\ \hline 30,000.00\end{array}$
Dec 31 Bank

Loan Notes
2003
30,000.00 Jan 1 Bank

Retained Profits (extracts) for the years ended 31 December
Loan note Redemption Reserve $\begin{array}{ll}\text { Loan note } & \text { Redemption Reserve } \\ \text { Loan note } & \text { Redemption Reserve }\end{array}$ $\begin{array}{ll}\text { Loan note } & \text { Redemption Reserve } \\ \text { Loan note } & \text { Redemption Reserve }\end{array}$ Loan note Redemption Reserve

30,000.00
30,000.00
(c)

2006
Dec 31 Bank (redemption)
(d)

2003
2004
2005
2006

Dr
1,320,000
(Dates omitted)
(a) Bank Application and allotment
Application monies received
(b) Application and allotment Bank
Oversubscriptions refunded
(c) Application and allotment Ordinary share capital

340,000 Share premium Amount due on allotment ordinary shares
(d) Bank (see workings W1) Application and allotment 51,975
1,032,000

Ordinary share capital
60,000

First and final call made
(f) Bank Call Amount paid on call
$(g)$ Ordinary share capital 300 Forfeited shares Shares forfeited
(b) Forfeited shares Application and allotment 115 Call Amounts not received cancelled
$\begin{array}{ll}\text { (i) } \begin{array}{l}\text { Forfeited shares } \\ \text { Ordinary share capital }\end{array} & 300\end{array}$ Forfeited shares now reissued
(j) Bank 500 Forfeited shares
Cash received on reissue
(k) Forfeited shares 385 Share premium Profit on reissue transferred
(l) Bank 800,000
Application and allotment - redeemable shares
800,000

| (m) Application and allotment - redeemable shares | 800,000 |  |
| :---: | :---: | :---: |
| Share premium |  | 300,000 |
| Redeemable shares |  | 500,000 |
| Redeemable shares allotted |  |  |
| (n) (Old) redeemable preference shares | 500,000 |  |
| Share premium | 200,000 |  |
| Redemption of shares |  | 700,000 |
| Shares to be redeemed at premium 40p |  |  |
| (o) Redemption of shares | 700,000 |  |
| Bank |  | 700,000 |
| Monies paid on redemption |  |  |
| ( $p$ ) Investments | 100,000 |  |
| Ordinary share capital |  | 100,000 |
| 400,000 March Hares shares of 25 p purchased, payment being 200,000 50p ordinary shares |  |  |
| (q) 8 per cent loan notes | 400,000 |  |
| Share premium | 40,000 |  |
| Loan note redemption |  | 440,000 |
| Amount due on loan notes to be redeemed |  |  |
| $(r)$ Loan note redemption | 440,000 |  |
| Bank |  | 440,000 |
| Redeemed loan notes paid for |  |  |
| (s) Bank | 475,000 |  |
| Share premium | 25,000 |  |
| 7\% Loan notes |  | 500,000 |
| Issue of 7\% loan notes at 5\% discount |  |  |
| Workings (W1): |  |  |
| Due on application and allotment |  | 340,000 |
| Received on application | 1,320,000 |  |
| Less Returned | 1,032,000 | 288,000 |
|  |  | 52,000 |
| Less Unpaid $100 \times 25$ p |  | 25 |
|  |  | 51,975 |

## Answer to Question 6.8A BA 2

(All in $£ 000$ )

| (a) | Ordinary Share Capital |  |
| :---: | :---: | :---: |
|  | Balance b/d | 500 |
|  | Ordinary share application | 150 |
|  | Ordinary share allotment | 150 |
|  | Ordinary share first call | 100 |
| Balance c/d | $\underline{1,000}$ Ordinary share final call | 100 |
|  | $\underline{\underline{1,000}}$ | 1,000 |
| (b) and (c) | Ordinary Share Application and Allotment |  |
| Bank (10,000 $\times 3$ ) | 30 Bank (85,000 $\times 3)$ | 255 |
| Ordinary share capital | $300 \operatorname{Bank}(50,000 \times 8)-75,000$ | 325 |
| Share premium | 250 |  |
|  | $\underline{\underline{580}}$ | $\underline{\underline{580}}$ |
| (d) | Share Premium |  |
|  | Ordinary share allotment | 250 |
| Balance c/d | Investments (own shares) | 55 |
|  |  | $\underline{\underline{305}}$ |
| (e) | Ordinary Share: First Call |  |
| Ordinary share capital | $\underline{\underline{100}}$ Bank | $\underline{\underline{100}}$ |


| (f) | Ordinary Share: Final Call |  |  |
| :---: | :---: | :---: | :---: |
| Ordinary share capital | 100 | Bank | 90 |
|  |  | Investments (own shares) | 10 |
|  | $\underline{\underline{100}}$ |  | $\underline{100}$ |
| (g) | Investments: Own Shares |  |  |
| Ordinary share capital: final call | 10 | Bank | 65 |
| Share premium | $\frac{55}{65}$ |  |  |
|  | $\underline{\underline{65}}$ |  | $\underline{\underline{65}}$ |

## Answer to Question 7.4A BA 2

| (a) | Hubble Ltd: Journal | Dr |
| :--- | :---: | :---: |
| Cash |  | Cr |
| Freehold premises |  | 55,000 |
| Gain |  | 20,000 |

Gain on sale of non-current asset $\quad 20,000$

Sale of freehold premises

| Freehold premises | 80,000 |
| :--- | ---: | :--- |
| Revaluation reserve | 80,000 |
| Surplus on revaluation of premises |  |

Surplus on revaluation of premises
(400,000-(375,000 - 55,000))

| Freehold premises | 100,000 |  |
| :--- | ---: | ---: |
| Plant and machinery | 10,000 |  |
| Inventory | 55,000 | 165,000 |
| Vendor: A Bubble |  |  |
| Assets taken over as per purchase agreement | 165,000 |  |
| Vendor: A Bubble |  | 120,000 |
| Ordinary share capital | 20,000 |  |
| Share premium | 25,000 |  |

Discharge of purchase consideration by issue of 120,000
ordinary shares $£ 1$ each and a cash payment of $£ 25,000$
(b)

Hubble Ltd: Balance Sheet as at 31 May 2010
Non-current assets
$\begin{array}{ll}\text { Freehold premises at cost or valuation } & 160,000 \\ \text { Plant and machinery at cost }\end{array}$
Less Depreciation $\quad 48,765$
Motor vehicles at cost 8,470
Less Depreciation
1,695
Current assets
Inventory
157,550
Accounts receivable 96,340
Bank
Cash
11,825

Current liabilities
265,820
Trade accounts payable
Financed by: $\underline{\underline{820,630}}$
Share capital
Authorised: 650,000 ordinary shares $\underline{\underline{650,000}}$
Issued: 520,000 ordinary shares 520,000
Reserves
Share premium 20,000
Revaluations reserve 80,000
Retained profits $\quad \underline{200,630}$
300,630
$\underline{\underline{820,630}}$

Workings
Freehold premises
Plant and machinery
Bank
Retained profits

$$
\begin{aligned}
375,000+100,000+80,000-55,000 & =500,000 \\
101,235+10,000 & =111,235 \\
75,000-38,175-25,000 & =11,825 \\
180,630+20,000 & \\
& =200,630
\end{aligned}
$$

## Answer to Question 7.5A BA 2

## VU Limited

Pre-incorporation 1.4.2009 to 30.6.2009

Postincorporation 1.7.2009 to 31.3.2010 95,000

| (A) | 30,000 | $\frac{20,779}{9,221}$ |
| :--- | :--- | :--- |

1,665
500
6,630
3,325 467

2,850
1,875
1,600
$\frac{6,740}{2,481} \quad \frac{18,912}{16,867}$
$\frac{18,912}{16,867}$
(D) 1,000

(D) 1,481 | 1,481 | 169 |
| :--- | ---: |
|  |  |

Retained profit carried forward

## Notes:

(A) See workings below. (B) Time basis. (C) Pro rata to sales. (D) The goodwill impaired is written-off against the pre-incorporation profit of $£ 2,481$, as are preliminary expenses (so far as possible).

The split of cost of sales is rather tricky. The answer will be demonstrated in an arithmetical, rather than algebraic, fashion:

Sales are: Pre-incorporation $\quad 30,000=24 \%$
Post-incorporation $\quad 95,000=76 \%$
As post-incorporation cost of sales fell by $10 \%$ then the relationship between pre- and post-incorporation cost of sales is:

$$
\begin{array}{ll}
\text { Pre-incorporation } & 24 \\
\text { Post-incorporation } 76 \%-(1 / 1076 \%) & \underline{68.4} \\
\hline \underline{92.4}
\end{array}
$$

$$
\therefore \text { Pre-incorporation costs are } 80,000 \times{ }^{100} / 924 \times 24 / 100=\underline{\underline{20,779}}
$$

Note: The proposed dividend is not relevant as it is an appropriation of profit and is not part of the calculation of profit.

## Answer to Question 7.6A BA 2

## Rowlock Ltd

Income Statement for the year ending 31 May 2009
Revenue
Cost of goods sold:
Opening inventory
5,261
Add Purchases
38,829
Less Closing inventory $\quad \underline{4,946} \quad \underline{39,144}$
Gross profit
13,041

| Gross profit (allocated on basis of sales $5: 16$ ) | Pre-incorporation |  |  | Postincorporation |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 3,105 |  | 9,936 |
| Variable expenses: |  |  |  |  |  |
| Wrapping | 840 |  |  |  |  |
| Postage | 441 |  |  |  |  |
| Packing | 1,890 |  |  |  |  |
| (5:16) | 3,171 | 755 |  | 2,416 |  |
| Fixed expenses |  |  |  |  |  |
| Office | 627 |  |  |  |  |
| Warehouse rent, etc. | 921 |  |  |  |  |
| (4:8) | 1,548 | 516 |  | 1,032 |  |
| Expenses attributable to company: |  |  |  |  |  |
| Director's salary |  |  |  | 1,000 |  |
| Loan note interest |  |  |  | 525 |  |
|  |  |  | 1,271 |  | 4,973 |
|  |  |  | 1,834 |  | 4,963 |
| Formation expenses |  |  | 218 |  | - |
| Net profit |  |  | $\underline{\underline{1,616}}$ |  | $\underline{\underline{4,963}}$ |

Non-current assets
Goodwill 4,434
Sundry
25,000
29,434
Current assets
Inventory 4,946

Sundry 9,745
Total assets
$\frac{14,691}{44,125}$
Current liabilities
Non-current liabilities
$7 \%$ loan notes
Net assets
4,162

Equity
Ordinary share capital
20,000
4,963
24,963

## Workings:

Gross profit allocated per volume sales in each period:


Purchase of Business Account
Drawings
Purchase consideration:
500 Balance Rowlock's capital account at $1 \cdot 6.2008=$ net assets $\quad 29,450$
Ordinary shares Pre-incorporation profits 1,616
Debentures

| 20,000 | Pre-incorporation profits | 1,616 |
| :--- | :--- | :--- |
| $\underline{15,000}$ | Goodwill (difference) | $\underline{4,434}$ |

$\frac{15,000}{35,500}$ Goodwill (difference)

## Answer to Question 8.2A BA 2

(a)

2007
Jan 31 Bank
Jul 10 Bank

Ordinary Dividends
48,007
48,000
Dec 31 Profit and loss
88,000
40,000
88,000
88,000


Balance Sheet (extract) as at 31 December 2007
Current liabilities
Corporation tax
160,000
Non-current liabilities
Deferred taxation 28,000

## Answer to Question 8.4A BA 2

| Joytan Ltd <br> $\quad$ Income Statement for the year ending 31 December 2009 |  |  |
| :--- | ---: | ---: |
| Trading profit | 13,500 | 500,000 |
| Income from other non-current asset investments | $\underline{8,000}$ | $\underline{21,500}$ |
| Other interest receivable and similar income | $\underline{521,500}$ |  |
| Interest payable and similar charges | $\underline{391,000}$ |  |
| Profit before taxation | $\underline{210,000}$ |  |
| Tax on profit on ordinary activities | $\underline{\underline{281,500}}$ |  |

## Answer to Question 8.7A BA 2

(a) Tax on profit on ordinary activities $(£ 000)$ :

Corporation tax at $35 \%(740+104)(\mathrm{W} 1) \quad 844$
Deferred taxation $\quad 20$
Corporation tax overprovided in previous years (W2) ( $\frac{80}{784}$
Werking $\quad \underline{784}$
Workings
(W1) $£ 740,000$ plus tax relief $£ 104,000$
(W2) Balance due at 31 March 2002
Less: CT paid to Revenue and Customs
(520,000)
(b) Corporation tax liability:

Estimated CT charged on profits for year ended 31 March 2003
740,000
Less Tax credit on investment income ( $12 \times{ }^{20} / 80$ )
Total tax liability
(c) Deferred taxation:

Balance at 31 March 2002300
Transfer from profit and loss $\quad \underline{20}$

No provision has been made in respect of timing differences totalling $£ 400,000$.

## Answer to Question 10.4A BA 2

| (a) | Realisation |  | 239,600 |
| :---: | :---: | :---: | :---: |
| Goodwill | 50,000 | Rays Ltd |  |
| Non-current assets | 190,000 | Loss on realisation | 70,400 |
| Inventory | 21,000 |  |  |
| Work in progress | 3,000 |  |  |
| Accounts receivable | 25,000 |  |  |
| Bank | 18,000 |  |  |
| Formation expenses | 3,000 |  |  |
|  | $\underline{\underline{310,000}}$ |  | $\underline{\underline{310,000}}$ |
| Sundry Shareholders |  |  |  |
| Retained profits | 80,000 | Ordinary share capital | 200,000 |
| Loss on realisation | 70,400 | Preference share capital | 100,000 |
| Rays Ltd: Shares | 149,600 |  |  |
|  | $\underline{\underline{300,000}}$ |  | $\underline{\underline{300,000}}$ |

(b)

| (i) To Loan note holders: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash |  |  | 30,000 |  |
| +6\% Loan notes |  |  | 30,000 | 60,000 |
| To Creditors: |  |  |  |  |
| Cash |  |  | 18,000 |  |
| Shares |  |  | 12,000 | 30,000 |
| To Preference shareholders: |  |  |  |  |
| Dividend arrears |  |  | 9,600 |  |
| Shares: 9 for every 10 |  |  | 90,000 | 99,600 |
| To Ordinary shareholders: |  |  |  |  |
| 50,000 shares ( 1 for 4) |  |  |  | 50,000 |
| Total purchase consideration |  |  |  | $\underline{\underline{239,600}}$ |
| (ii) Agreed value of assets |  |  |  |  |
| Inventory |  |  |  | 15,000 |
| Work in progress |  |  |  | 3,000 |
| Accounts receivable |  |  |  | 25,000 |
| Bank |  |  |  | 18,000 |
| Non-current assets (balance) |  |  |  | 178,600 |
|  |  |  |  | $\underline{\underline{\underline{239,600}}}$ |
| (c) | Rays Ltd <br> Balance Sheet as at 1 January 2009 |  |  |  |
| Non-current assets |  |  |  | 178,600 |
| Current assets |  |  |  |  |
| Inventory |  |  | 15,000 |  |
| Work in progress |  |  | 3,000 |  |
| Accounts receivable |  |  | 25,000 |  |
| Bank |  |  | 58,400 | 101,400 |
| Total assets |  |  |  | $\underline{\underline{\underline{280,000}}}$ |
| Non-current liability |  |  |  |  |
| Loan notes |  |  |  | 30,000 |
| Equity |  |  |  | $\underline{\underline{250,000}}$ |
| Issued share capital |  |  |  | $\underline{\underline{250,000}}$ |
| Bank |  |  |  |  |
| Balance b/d | 18,000 | Loan note holders |  | 30,000 |
| Shares issued |  | Accounts payable |  | 18,000 |
| (250,000-161,600) | 88,400 | Balance c/d |  | 58,400 |
|  | $\underline{\underline{106,400}}$ |  |  | $\underline{\underline{106,400}}$ |

## Answer to Question 10.5A BA 2

Workings

## TickTick Ltd

Capital Reduction

Development expenditure
Debit balance of the retained profits Plant (balance)

110,000 Preference share capital
121,000 Ordinary shares
219,000
450,000
Journal
Capital reduction
Development expenditure
Retained profits
Preference share capital
Ordinary shares Capital reduction
Capital reduction Plant

50,000
400,000
450,000

| $D r$ | $C r$ |
| :---: | :---: |
| 231,000 |  |
|  | 110,000 |
|  | 121,000 |
| 50,000 |  |
| 400,000 | 450,000 |
|  |  |
| 219,000 | 219,000 |


| Non-current assets |  |  |
| :---: | :---: | :---: |
| Freehold premises |  | 90,000 |
| Plant |  | 81,000 |
|  |  | $\overline{171,000}$ |
| Current assets |  |  |
| Inventory | 82,000 |  |
| Accounts receivable | 96,000 |  |
| Cash at bank | 11,000 | 189,000 |
| Total assets |  | 360,000 |
| Current liabilities |  |  |
| Accounts payable |  | 60,000 |
| Net assets |  | $\underline{\underline{300,000}}$ |
| Equity |  |  |
| Issued capital: |  |  |
| Ordinary shares 500,000 of 20p each |  | 100,000 |
| Preference shares 250,000 8 per cent of 80p each |  | 200,000 |
|  |  | $\underline{\underline{300,000}}$ |

## Answer to Question 11.3A BA 2

(a) (i) Turnover should not include VAT on taxable outputs. It would be permissible to show gross turnover only where VAT is deducted to clearly describe turnover net of VAT.
(ii) Where there is irrecoverable VAT in respect of non-current assets, or other items needing disclosure, these should all be shown inclusive of VAT.
(b) (i) IAS 33 requires that earnings per share should be shown with the income statement for the current and preceding year.
(ii) Where the basic EPS differs materially from the diluted EPS, this should also be shown.
(c) IAS 16 and IAS 36 require that the following are disclosed:

1 Methods of depreciation used.
2 Useful lives or the depreciation rates in use.
3 Total depreciation charged for the period.
4 Where material, the financial effect of a change in either useful lives or estimates of residual values.
5 The cost or revalued amount at both the start and end of the accounting period.
6 The cumulative amount of provisions for depreciation or impairment at the beginning and end of the financial period.
7 A reconciliation of the movements, separately disclosing additions, disposals, revaluations, transfers, depreciation, impairment losses, and reversals of past impairment losses written back in the period.
8 The net carrying amount at the beginning and end of the financial period.
(i) depreciation methods in use;
(ii) useful lives, or alternatively the depreciation rates;
(iii) total depreciation for the period;
(iv) gross amounts of these assets and accumulated depreciation.
(d) IAS 38 - expenditure for research and development concerned with research to be written off immediately.
(e) IAS 20 - such grants are to be: credited to profit and loss over expected useful life of the asset, by treating it as a deferred credit, where a proportion of it is transferred annually to profit and loss; Grants are not to be shown as part of shareholders' funds.
$(f)$ IFRS 3 (Chapter 25) states that goodwill should be capitalised and shown on the face of the balance sheet. It should be reviewed annually for impairment. It should not be amortised.
$(g)$ IAS 8 and the Framework for the preparation and presentation of financial statements deal with this. Financial statements should be drawn up on the accrual basis and on the assumption that the entity is a going concern. See Chapter 13 Section 13.9 for a fuller answer.
(b) The parent company should prepare consolidated accounts covering both of them. Uniform accounting policies should be used and, if possible, the same accounting date.

## Answer to Question 11.4A BA 2

(a) (i) Leasehold land and buildings (IAS 16 and IAS 17)

The total cost of $£ 375,000$ can be amortised over a period longer than the lease where there are sufficient reasons for believing that the lease will be renewed for a further period. A more permanent state would appear to be indicated by the fact that $£ 300,000$ was spent on buildings; such a period would be permissible, given sufficient reasons regarding lease extensions.
(ii) Freehold land and buildings (IAS 16)

Cost of building should be separated from that of land. Land (normally) is not to be depreciated. Buildings are to be depreciated over normal expected useful life. Increase in value due to inflation could result in a revaluation which in turn would mean increased charge for depreciation.

Costs of maintenance do not mean that depreciation should not be charged.
(iii) Plant and machinery (IAS 16)

Depreciation rate to be fixed by reference to expected useful life. The degree of obsolescence and the full physical life will have to be taken into consideration.

Straight line 25 per cent would take only four years to write cost down to nil. On the other hand, 15 per cent reducing balance would take over three times that period. Some compromise between these figures must be the obvious choice. If repairs and maintenance are likely to be light in early years and heavy in later years, it may make sense to use a fairly high rate using the reducing balance method.
(iv) Research and development (IAS 38)

The $£ 250,000$ spent on grass-cutting characteristics is purely research and should be completely written off.
It will depend on whether the $£ 100,000$ spent has resulted in an asset with a future which is economically viable. If it has, then this sum can be written off over an appropriate period.
The $£ 75,000$ for market research has not produced an identifiable product and consequently should be written off.
(v) Inventory (IAS 2)

Included in the balance sheet valuation should be all costs attributable to bringing the inventory to its existing location and condition.

Sales prices are only used in certain cases, e.g. in retailing where the usual gross profit percentage is used to find cost price which will then be used for the valuation.
(b) (Figures in $£ 000$ )

Profit per draft accounts 370.0
$A d d$ Amortisation of leaseholds added back (125-7.5) $\quad \frac{117.5}{487.5}$
Less:
Depreciation of freeholds (assuming land is 200 and buildings 150) over 50 years
$\begin{array}{ll}\text { Plant and machinery (assume 25\% reducing balance) } & 131\end{array}$
Research and development - write off 250
Drive system treated as viable - to be written off over 4 years 25
Market research $\quad \frac{75}{350}$
Already charged $\underline{50}$
Revised figure of profit
300
$\begin{array}{r}434.0 \\ \hline\end{array}$

## Answer to Question 12.4A BA 2

(i) (Internal use)

Breaker plc
Income Statement for the year ending 31 March 2004

| Sales |  | 1,450,000 |  |
| :---: | :---: | :---: | :---: |
| Less Returns inwards |  | 29,000 | 1,421,000 |
| Less Cost of sales: |  |  |  |
| Inventory 1.4.2003 |  | 208,000 |  |
| Add Purchases | 700,000 |  |  |
| Less Returns outwards | 22,000 | 678,000 |  |
|  |  | 886,000 |  |
| Less Inventory 31.3.2004 |  | 230,000 | 656,000 |
| Gross profit |  |  | 765,000 |
| Distribution costs: |  |  |  |
| Wages and salaries | 177,000 |  |  |
| Motor expenses | 8,800 |  |  |
| Hire of motors | 14,000 |  |  |
| General distribution expenses | 26,000 |  |  |
| Depreciation: Plant and machinery | 17,500 | 243,300 |  |
| Administrative expenses: |  |  |  |
| Wages and salaries | 98,000 |  |  |
| Motor expenses | 2,200 |  |  |
| Hire of motors | 5,000 |  |  |
| General administrative expenses | 19,000 |  |  |
| Discounts allowed | 7,000 |  |  |
| Directors' remuneration | 41,000 |  |  |
| Auditor's remuneration | 8,000 |  |  |
| Depreciation: Plant and machinery | $\frac{8,750}{188,950}$ |  |  |
|  | 188,950 |  |  |
| Less Discounts received | 6,000 | 182,950 | 426,250 |
| Balance c/d |  |  | 338,750 |
| Balance b/d |  |  | 338,750 |
| Licence fees receivable |  |  | 13,000 |
| Operating profit |  |  | 351,750 |
| Bank interest receivable |  |  | 3,000 |
| Profit before taxation |  |  | 354,750 |
| Taxation |  |  | 143,000 |
| Profit for the year |  |  | 211,750 |
| Retained profit brought forward from last year |  |  | 88,000 |
|  |  |  | 299,750 |
| Transfer to general reserve |  | 25,000 |  |
| Ordinary dividend paid |  | 80,000 | 105,000 |
| Retained profit carried forward to next year |  |  | $\underline{\underline{194,750}}$ |

(ii) (Published)

## Breaker plc

Income Statement for the year ending 31 March 2004

| Revenue | $1,421,000$ |  |
| :--- | ---: | ---: |
| Cost of sales | $\underline{656,000}$ |  |
|  | $\mathbf{7 6 5 , 0 0 0}$ |  |
| Administrative expenses | $\underline{182,950}$ | $\underline{426,250}$ |
| Licence fees receivable | $\underline{338,750}$ |  |
| Operating profit | $\underline{13,000}$ |  |
| Bank interest receivable | $\underline{351,750}$ |  |
| Profit before taxation | $\underline{354,750}$ |  |
| Taxation | $\underline{143,000}$ |  |
| Profit for the year | $\underline{\underline{211,750}}$ |  |

## Answer to Question 12.5A BA 2

| (i) (Internal use) Mitchell plc Income Statement for the year ending 31 July 2002 |  |  |  |
| :---: | :---: | :---: | :---: |
| Sales |  | 1,790,000 |  |
| Less Returns inwards |  | 29,000 | 1,761,000 |
| Less Cost of sales: |  |  |  |
| Inventory 1.8.2001 |  | 317,000 |  |
| Add Purchases | 1,310,000 |  |  |
| Less Returns outwards | 57,000 | 1,253,000 |  |
| Carriage inwards |  | 10,000 |  |
|  |  | 1,580,000 |  |
| Less Inventory 31.7.2002 |  | 303,000 |  |
| Cost of goods sold |  | 1,277,000 |  |
| Wages |  | 109,000 |  |
| Hire of plant and machinery |  | 12,000 | 1,408,000 |
| Gross profit |  |  | 353,000 |
| Distribution costs: |  |  |  |
| Salaries and wages | 41,000 |  |  |
| Motor expenses | 26,000 |  |  |
| Rent and business rates | 12,750 |  |  |
| General distribution expenses | 7,000 |  |  |
| Advertising | 19,000 |  |  |
| Depreciation: Motors | 15,000 |  |  |
| Plant and machinery | 1,300 | 122,050 |  |
| Administrative expenses: |  |  |  |
| Salaries and wages | 62,000 |  |  |
| Motor expenses | 8,000 |  |  |
| Rent and business rates | 4,250 |  |  |
| General administrative expenses | 6,000 |  |  |
| Bad debts | 3,000 |  |  |
| Discounts allowed | 11,000 |  |  |
| Auditor's remuneration | 15,000 |  |  |
| Directors' remuneration | 35,000 |  |  |
| Hire of plant and machinery | 2,000 |  |  |
| Depreciation: Motors | $\frac{6,000}{152050}$ |  |  |
|  | 152,250 |  |  |
| Less Discounts received | 15,000 | 137,250 | 259,300 |
| Operating profit |  |  | 93,700 |
| Income from shares in group entities |  | 8,000 |  |
| Income from shares in associates |  |  |  |
| and joint ventures |  | 5,000 | 13,000 |
|  |  |  | 106,700 |
| Loan note interest |  |  | 7,000 |
| Profit before taxation |  |  | 99,700 |
| Taxation |  |  | 29,000 |
| Profit after taxation |  |  | 70,700 |
| Profit on disposal of investments |  | 14,000 |  |
| Tax on profit from disposal of investments |  | 3,000 | 11,000 |
| Profit for the year |  |  | 81,700 |
| Retained profit brought forward from last year |  |  | 141,000 |
|  |  |  | 222,700 |
| Transfer to general reserve |  | 50,000 |  |
| Preference dividend paid |  | 20,000 |  |
| Ordinary dividend paid |  | 110,000 | 180,000 |
| Retained profits |  |  | 42,700 |

(ii) (Published)

## Mitchell plc

Income Statement for the year ending 31 July 2002

| Revenue |  | 1,761,000 |
| :---: | :---: | :---: |
| Cost of sales |  | 1,408,000 |
|  |  | 353,000 |
| Distribution costs | 122,050 |  |
| Administrative expenses | 137,250 | 259,300 |
| Operating profit |  | 93,700 |
| Profit on disposal of investments | 14,000 |  |
| Income from shares in group entities | 8,000 |  |
| Income from shares in associates |  |  |
| and joint ventures | 5,000 | $\frac{27,000}{120,700}$ |
| Interest payable and similar charges |  | 7,000 |
| Profit before taxation |  | 113,700 |
| Taxation |  | 32,000 |
| Profit for the year |  | 81,700 |

## Answer to Question 12.6A BA 2

(All in $£ 000$ )

> Bunker plc Income Statement for the year ending 31 March 2010

Revenue (note 1 )

35,000

Cost of sales $(5,000+24,000-6,000+500+1,000+400)$
$\underline{24,900}$
Distribution costs $(1,200+40+700) \quad 1,940$
Administrative expenses $(30+3+800+100+300) \quad \underline{1,233}$
Operating profit (note 2)
Income from non-current asset investment (note 3)
Loss on disposal of discontinued operations (note 4)
Profit before taxation
10,100

Taxation (note 5)
Profit for the year

| 3,173 |
| :--- |
| 6,927 |

1,600
8,527

Earnings per share ( $\left.{ }^{1,057} / 1,000\right)$ (note 6) 350

Notes
1 Revenue is net of value added tax.
2 Operating profit is found after charging:
Depreciation (500 + 40 + 3)
543
Auditors' remuneration 30
Directors' emoluments 300
Staff costs $(700+400+100) \quad \underline{\underline{1,200}}$
3 Income from listed companies $\quad \underline{\underline{1,600}}$
4 Closure of overseas operations $\quad \underline{\underline{150}}$
5 Taxation
UK corporation tax at $35 \% \quad 7,200$
Previous year's overprovision ( 200)
Deferred taxation - transfer 150
Tax relief on overseas operations closure costs $\qquad$
$\underline{\underline{7,120}}$

6 Earnings per share: Based on 1 million ordinary shares of $£ 1$ each and ordinary profit after taxation of £1,057,000.
7 Dividends: Ordinary interim 100
Ordinary final $\quad \underline{\underline{200}}$

## Answer to Question 13.4A BA 2

(a) (For internal use)

## Jeremina plc

Income Statement for the year ending 31 March 2002

| Sales |  | 1,320,000 |  |
| :---: | :---: | :---: | :---: |
| Less Returns inwards |  | 34,000 | 1,286,000 |
| Less Cost of sales: |  |  |  |
| Inventory 1 April 2001 |  | 184,000 |  |
| Add Purchases |  | 620,000 |  |
| Add Carriage inwards |  | 6,000 |  |
|  |  | 810,000 |  |
| Less Inventory 31 March 2002 |  | 163,000 |  |
|  |  | 647,000 |  |
| Wages |  | 104,000 |  |
| Depreciation: Plant and machinery |  | 25,200 | 776,200 |
| Gross profit |  |  | 509,800 |
| Distribution costs: |  |  |  |
| Warehouse wages | 40,000 |  |  |
| Wages and salaries: Sales staff | 67,000 |  |  |
| Motor expenses | 23,200 |  |  |
| General distribution expenses | 17,000 |  |  |
| Depreciation: Plant and machinery | 7,200 |  |  |
| Motor vehicles | 19,200 | 173,600 |  |
| Administrative expenses: |  |  |  |
| Wages and salaries | 59,000 |  |  |
| Motor expenses | 5,800 |  |  |
| General administrative expenses | 12,000 |  |  |
| Directors' remuneration | 84,000 |  |  |
| Bad debts | 10,000 |  |  |
| Discounts allowed | 14,000 |  |  |
| Depreciation: Plant and machinery | 3,600 |  |  |
| Motor vehicles | 4,800 |  |  |
|  | 193,200 |  |  |
| Less Discounts received | 11,000 | 182,200 | 355,800 |
|  |  |  | 154,000 |
| Other operating income: Royalties receivable |  |  | 5,000 |
|  |  |  | 159,000 |
| Loan note interest |  |  | 2,000 |
| Profit before taxation |  |  | 157,000 |
| Taxation |  |  | 38,000 |
| Profit on ordinary activities after taxation |  |  | 119,000 |
| Retained profits from last year |  |  | 21,000 |
|  |  |  | 140,000 |
| Preference dividend |  | 12,000 |  |
| Ordinary dividend |  | 40,000 | 52,000 |
| Retained profits carried forward to next year |  |  | $\underline{\text { 88,000 }}$ |

(b) (For publication)

## Jeremina plc

Income Statement for the year ending 31 March 2002

| Revenue |  | 1,286,000 |
| :---: | :---: | :---: |
| Cost of sales |  | 776,200 |
| Gross profit |  | 509,800 |
| Distribution costs | 173,600 |  |
| Administrative expenses | 182,200 | 355,800 |
|  |  | 154,000 |
| Other operating income |  | 5,000 |
| Operating profit |  | 159,000 |
| Interest payable and similar charges |  | 2,000 |
| Profit before taxation |  | 157,000 |
| Taxation |  | 38,000 |
| Profit for the year |  | 119,000 |

## Balance Sheet as at 31 March 2002

| Non-current assets |  |  |  |
| :---: | :---: | :---: | :---: |
| Intangible assets |  |  |  |
| Development costs | 24,000 |  |  |
| Goodwill | 200,000 | 224,000 |  |
| Tangible assets |  |  |  |
| Plant and machinery | 132,000 |  |  |
| Motor vehicles | 48,000 | 180,000 | 404,000 |
| Current assets |  |  |  |
| Inventory: |  |  |  |
| Finished goods and goods for resale |  | 163,000 |  |
| Trade accounts receivable |  | 188,000 | 351,000 |
| Total assets |  |  | 755,000 |
| Current liabilities |  |  |  |
| Bank loans and overdrafts | 7,000 |  |  |
| Trade accounts payable | 45,000 |  |  |
| Bills of exchange payable | 7,000 |  |  |
| Corporation tax payable | 38,000 | 97,000 |  |
| Non-current liabilities |  |  |  |
| Loan notes |  | 30,000 | 127,000 |
|  |  |  | $\underline{\underline{628,000}}$ |
| Equity |  |  |  |
| Called-up share capital |  |  | 500,000 |
| Reserves: |  |  |  |
| General reserve |  | 25,000 |  |
| Exchange reserve |  | 15,000 |  |
| Retained profits (21,000 + 119,000-12,000-40,000) |  | 88,000 |  |
|  |  |  | 128,000 |
|  |  |  | $\underline{\underline{628,000}}$ |

Note: It is assumed that both the ordinary dividend and the preference dividend were paid during the year.

| Notes |  |  |
| :---: | :---: | :---: |
| 1 The called-up capital consists of: |  |  |
| 400,000 Preference shares of 50p each |  | 200,000 |
| 300,000 Ordinary shares of $£ 1$ each |  | 300,000 |
|  |  | $\underline{\underline{500,000}}$ |
| 2 Plant and machinery: |  |  |
| Cost |  | 240,000 |
| Depreciation to 31 March 2001 | 72,000 |  |
| Depreciation for the year to 31 March 2002 | 36,000 | 108,000 |
|  |  | $\underline{\underline{132,000}}$ |
| 3 Motor vehicles at cost: |  | 120,000 |
| Less Depreciation to 31 March 2001 | 48,000 |  |
| Less Depreciation for the year ended 31 March 2002 | $\underline{24,000}$ | 72,000 |
|  |  | $\underline{\text { 48,000 }}$ |

## Answer to Question 13.5A BA 2

| (All in $£ 000$ ) |  |  |  |
| :---: | :---: | :---: | :---: |
| Plott plc <br> Balance Sheet as at 31 March 2011 |  |  |  |
| Non-current assets |  | Notes |  |
| Tangible assets |  | 2,400 | (1) |
| Investments |  | 100 | (2) |
|  |  | $\overline{2,500}$ |  |
| Current assets |  |  |  |
| Inventory | 400 |  | (3) |
| Trade and other accounts receivable | 5,500 | 5,900 | (4) |
| Total assets |  | 8,400 |  |
| Current liabilities |  |  |  |
| Trade and other accounts payable | 2,300 |  | (5) |
| Bank overdraft | 500 |  |  |
| Current tax | 900 |  |  |
|  | $\overline{3,700}$ |  |  |
| Non-current liabilities |  |  |  |
| Deferred tax | 80 | 3,780 | (6) |
| Net assets |  | $\underline{\underline{4,620}}$ |  |
| Equity |  |  |  |
| Called-up share capital |  | 2,100 | (7) |
| Reserves |  | 2,520 | (8) |
|  |  | $\underline{\underline{4,620}}$ |  |
| Notes to the balance sheet |  |  |  |
| (1) Tangible assets: |  |  |  |
| Cost at 1.4.2010 |  | 3,400 |  |
| Additions |  | 600 |  |
| Disposals |  | ( 200) |  |
| At 31.3.2011 |  | $\underline{\underline{3,800}}$ |  |
| Depreciation at 1.4.2010 |  | 1,200 |  |
| Additions |  | 500 |  |
| Disposals |  | ( 300) |  |
| At 31.3.2011 |  | $\underline{1,400}$ |  |
| Net book value: at 31.3.2011 |  | 2,400 |  |
| at 31.3.2010 |  | $\underline{\underline{2,200}}$ |  |
| (2) Investments: Cost at 1.4.2010 and 31.3.2011 |  | 100 |  |
| No purchase or sales of non-current asset investments took place during the year. |  |  |  |
| (3) Inventory: Finished goods |  | $\underline{400}$ |  |
| No significant difference between replacement cost and value shown on balance sheet. |  |  |  |
| (4) Accounts receivable: Trade 5,300 + Other 200 |  | $\underline{\underline{5,500}}$ |  |
| (5) Trade and other accounts payable |  |  |  |
| Trade accounts payable |  | 2,000 |  |
| Other accounts payable |  | 300 |  |
|  |  | $\underline{\underline{\underline{2,300}}}$ |  |
| (6) Provisions for liabilities and charges: |  |  |  |
| Deferred taxation |  | $\underline{\underline{80}}$ |  |

Deferred taxation ..... $\underline{\underline{80}}$
(7) Called-up share capital

Ordinary shares $£ 1$ each
(8) Reserves

At 1 April 2010
Profit for the year $(585+420)$
At 31 March 2010
(9) The proposed dividend will be shown as a note

## Answer to Question 13.6A BA 2

(All in $£ 000$ )

## Quire plc

Income Statement for the year ending 30 September 2011

Revenue
19,000
Cost of sales $(500+12,000+720-400)$
Gross profit $\underline{12,820}$

Distribution costs (2,800 + 360-50)
3,110
Administrative expenses $(3,000+130+120)$
3,250 6,180

Operating loss
6,360
(180)

Income from non-current asset investments $40+(1 / 4 \times 40)$
Interest payable
Loss before taxation
Taxation ( $80+10-60$ )
Loss for the period
Loss per share $\left(\frac{560}{4,000}\right)$
Note: The proposed dividend should not be accrued.

## Balance Sheet as at 30 September 2011

Non-current assets
Tangible assets (3,500-1,100-1,200) 1,200
Investments 100
Current assets
Inventory
400
Trade and other account receivables $(5,320+160+50) \quad \underline{5,530}$
Total assets
Current liabilities
Trade and other accounts payable $(100+180+130) 410$
Bank overdraft 2,400
Current tax

Non-current liabilities
Deferred tax (200-60)
140
Total liabilities
3,030
Net assets $\quad \underline{\underline{4,200}}$
Equity
Called-up share capital 4,000
Retained profits $(820-560-60) \quad \underline{200}$
$\underline{\underline{4,200}}$
Workings:
1 Depreciation:
Fixed assets at cost ..... 3,500
Less Depreciation to 1 October 2010 ..... 1,100
$\times 50 \%$ ..... 1,200
Apportioned: Cost of sales ( $60 \%$ ) ..... 720
Distribution (30\%) ..... 360
Administration (10\%) ..... 120
$\underline{\underline{1,200}}$
Answer to Question 13.7A BA 2
(All in $£ 000$ )

## Patt plc

Income Statement for the year ending 31 March 2010

| Revenue |  | 7,000 | (1) |
| :---: | :---: | :---: | :---: |
| Cost of sales ( $130+3,700-170+42+2,230)$ |  | 5,932 |  |
| Gross profit |  | 1,068 |  |
| Distribution costs (100-15+12) | 97 |  |  |
| Administrative expenses (200 + 6 + 290 + 20) + [5\% $\times(2,290-290)]$ | $\underline{616}$ | 713 |  |
| Profit before taxation |  | 355 | (2) |
| Taxation |  | 160 | (3) |
| Profit for the year |  | 195 |  |
| Earnings per share (195 $~ 1,440$ ) |  | $\underline{\underline{13.54}} \mathrm{p}$ | (4) |

Note: Dividends proposed of 10 p per ordinary share $=£ \underline{\underline{144,000}}$
Balance Sheet as at 31 March 2010

| Non-current assets |  |  |
| :--- | ---: | ---: |
| Tangible assets |  | 120 |
| Current assets | 170 |  |
| $\quad$ Inventory | $\underline{1,965}$ | $\underline{2,135}$ |
| Trade and other accounts receivable |  | $\underline{2,255}$ |

## Current liabilities

Trade and other accounts payable 235
Bank overdraft 25
Current tax 160
Net assets

420
1,835
Equity
Called-up share capital ..... 1,440 (8)
Retained profits ..... 395
(1) Revenue is in respect of invoices sent to customers, exclusive of value added tax.
(2) Profit on operating activities before taxation:
After charging: Depreciation ..... 60
Bad debt ..... 290
Allowance for doubtful debts ..... $\underline{\underline{100}}$
(3) Tax on profit on ordinary activities: UK corporation tax at $35 \%$ ..... 160
(4) Earnings per share. Based on the profit on ordinary activities, after taxation,on $1,440,000$ ordinary shares $£ 1$ each in issue.
(5) Tangible fixed assets
Total cost at 1 April 2009 and 31 March 2010 ..... 300
Depreciation at 1 April 2009 ..... 120
Charge for year180
1,900
50
Other accounts receivable ..... 15
(7) Trade and other accounts payable Trade ..... 160
Other accounts payable ..... 55
Accruals ..... 20
(8) Share capital
Ordinary shares $£ 1$ each ..... $\underline{\underline{1,440}}$
(9) Retained profit
At 1 April 2009 ..... 200
Profit for year ..... $\underline{195}$$\underline{\underline{395}}$
(10) Dividend proposed of 10 p per share $=\underline{\underline{144,000}}$
Answer to Question 14.3A BA 2

## Cosnett Ltd

Income Statement for the year ending 30 September 2005

| Revenue |  | 3,058,000 |
| :---: | :---: | :---: |
| Cost of sales |  | 2,083,500 |
| Gross profit |  | 974,500 |
| Distribution costs | 82,190 |  |
| Administrative expenses (W1) | 484,480 | 566,670 |
|  |  | 407,830 |
| Loss on disposal of discontinued operations |  | 86,100 |
|  |  | 321,730 |
| Dividends received from investments |  | 2,800 |
|  |  | 324,530 |
| Interest payable |  | 19,360 |
| Profit before taxation |  | 305,170 |
| Taxation: Current tax | 120,000 |  |
| Deferred tax | 26,500 | 146,500 |
| Profit for the year |  | 158,670 |


Notes to Published Accounts
1 Accounting policies. These were . . . [should be given]
2 Directors’ emoluments were $£ 63,000$. [Details should be shown of highest paid and bands of payments.]
3 Depreciation. [Details of methods etc. to be given.]
4 Plant and machinery account showed cost $£ 1,475,800$ and aggregate depreciation $£ 291,500$. [Detailsof year's movements should be stated.]
5 Auditors' remuneration was $£ .$.
6 Hire of plant and machinery cost $£ 6,700$.
7 The closure of the factory at . . . incurred a loss of $£ 86,100$.
8 Tax charged for the year is calculated:
Corporation tax on profit ..... 120,000
Deferred tax ..... 26,500
9 Deferred taxation consists of: Balance 1 October 2004 ..... 45,100
Add Change to profit or loss ..... 26,50010 Retained profitsBalance at 1 October 2004625,700
Profits for the year ..... 158,670
Balance at 30 September 2005 ..... 784,370Interim dividend paid
21,000

## Answer to Question 14.4A BA 2

(All in $£ 000$ )

## Arran plc

Income Statement for the year ending 31 March 2007
Revenue ..... 2,265
Cost of sales ( $140+1,210-150)$ ..... 1,200
Gross profit ..... 1,065
Distribution costs ..... 500
Administrative expenses $(95+5+40)$ ..... 140
Operating profit ..... $\begin{array}{r}640 \\ \hline 425\end{array}$
Income from non-current asset investment$\begin{array}{r}12 \\ \hline 437\end{array}$
Profit before taxation
Taxation: Current tax (180-5)
Deferred tax ..... 175 ..... 4
$-179$ ..... 258
Profit for the year
Earnings per share (W2) ..... $\underline{\underline{129}} \mathrm{p}$Note: Dividends proposed at 20 p per ordinary share $=£ \underline{\underline{60,000}}$.
Non-current assets
Tangible assets
Land and buildings (W3) ..... 165
Plant and machinery (W3) ..... 190355
Investments ..... 280Current assets
Inventory ..... 150
Accounts receivable ..... 230
Cash and bank ..... 25
Total assets
Current liabilities
Trade accounts payable ..... 130
Taxation (W4) ..... 180 ..... 310
Non-current liabilities
Deferred tax $(60+4)$ ..... 64374
Net assets ..... 666
Equity
Called-up share capital ..... 200
Retained profits $(229+258-21)$ ..... 466Workings:
(W1) Corporation tax for the year ..... 180
Less Overprovision in previous year ..... $\frac{5}{175}$
Deferred tax ..... 4
(W2) EPS $=\frac{\text { Profit after tax }}{\text { Number of ordinary shares issued }}$

$$
=\frac{258}{200}=\underline{\underline{129}} \mathrm{p}
$$

## (W3)

Cost 1 April 2006
Land and
buildings
Depreciation b/d
Depreciation for year
Written-down value 31 March 2007
(W4) Corporation tax for the year

Plant, etc.
$\underline{210}$
$\underline{\underline{190}}$ $\underline{\underline{180}}$

## Answer to Question 14.5A BA 2

(All in $£ 000$ )
Greet plc
Income Statement for the year ending 31 March 2008
Notes
Revenue
Cost of sales $(140+960-150)$
Gross profit
Distribution costs
Administrative expenses
Operating profit
Gain on disposal of discontinued operations
Income from other non-current asset investment
Profit before taxation
Taxation: Current tax
Deferred tax
Profit for the year
Earnings per share
Balance Sheet as at 31 March 2008

| Non-current assets |  |  |
| :--- | ---: | ---: |
| Tangible assets | $(7)$ | 530 |
| Investments | $(8)$ | 560 |
| Current assets |  |  |
| Inventory |  | 150 |
| Accounts receivable | 470 |  |
| Cash and bank | -40 | $\frac{660}{1,750}$ |
| Total assets |  |  |

## Current liabilities

Trade accounts payable 261
Taxation 52
$\square \frac{52}{313}$

| Non-current liabilities <br> $\quad$ Deferred tax <br> Total liabilities | (9) | $\underline{196}$ |  |
| :--- | ---: | ---: | ---: |
| Net assets |  | $\underline{509}$ |  |

[^3]Notes attached to the accounts for year ended 31 March 2008
1 In calculating distribution and administrative costs, the following items have already been charged: Hire of plant ..... 35
Depreciation ..... 32
Directors' emoluments ..... 45
Auditors' remuneration ..... 30
2 Sale of factory ..... $\underline{\underline{60}}$
3 Non-current asset income is on listed non-current asset investments
4 Tax on profit on ordinary activities:
UK corporation tax (estimated) ..... 52
Previous year's overprovision ..... (25)
Deferred tax: increase in provision ..... 16
43
5 EPS based on 600,000 shares in issue and the profit after tax ..... 76.5 p
6 Proposed final dividend 50p a share ..... 300
7 Plant and machinery: Cost 31 March 2007 ..... 750
Depreciation to 31 March 2007 ..... 188
Depreciation for the year ..... 32220530
8 Investments: These comprise of non-current asset investments at cost, with market value $£ 580,000$
No movements during year ..... 560
9 Deferred taxation: at 31 March 2007 ..... 180
Add Provided during year ..... 16 ..... 196
10 Called-up share capital:Ordinary shares $£ 1$ eachAuthorised$\underline{\underline{1,000}}$
Issued600

## Answer to Question 14.7A BA 2

Per text.

## Answer to Question 15.2A BA 2

See text.

## Answer to Question 15.4A BA 2

> Pennylane Ltd
> (IAS 7) Statement of Cash Flows (using the indirect method) for the year ending 31 December $2003(£ 000)$

Cash flows from operating activities
Profit from operations
Adjustments for:
Depreciation 90
Loss on sale of tangible non-current assets 13
Profit on sale of financial investment (5)
Operating cash flows before movements in working capital
Increase in inventories
Increase in accounts receivable (105)
Increase in accounts payable

Interest received 25
Payments to acquire intangible non-current assets (50)
Payments to acquire tangible non-current assets (205)
Receipts from sale of tangible non-current assets 37
Receipts from sale of financial investments $\quad 30$
Net cash used in investing activities
Cash flows from financing activities
Issue of ordinary share capital 60
Dividends paid (80)
Long-term loan $\underline{100}$
$\begin{array}{ll}\text { Net cash from financing activities } & \frac{80}{53} \\ \text { Net increase in cash and cash equivalents } & \frac{181}{}\end{array}$
Cash and cash equivalents at beginning of period (181)
Cash and cash equivalents at end of period

## Answer to Question 15.8A BA 2

(All in $£ 000$ )
(a) Income Statement for the year ending 30th April 2006

Trading profit
Less Depreciation on property 36
Depreciation on plant and vehicles 84
Loss on sale of plant and vehicles $\quad \underline{20}$

Net profit before tax
Less Taxation:
Provision for corporation tax 172
Transfer to deferred tax $\underline{176}$
Net profit for the year
Note: The transfer of profit for the year to a general reserve would be shown in the statement of changes in Equity.
(b)
Cash flows from operating activities
Profit before taxation ..... 380Adjustments for:
Depreciation ..... 120
Loss on sale of tangible non-current assets ..... 20
Increase in inventories ..... ( 24 )
Increase in accounts receivable ..... ( 76 )
Decrease in accounts payable ..... 24
Cash generated from operations ..... $\frac{64}{444}$
Taxation paid ..... (450)
Net cash used in operating activities ..... (6)
Cash flows from investing activities
Payments to acquire tangible non-current assets ..... (420)
Payments to acquire intangible non-current assets ..... ( 40)
Receipts from sales of tangible non-current assets ..... 40
Net cash used in investing activities(420)
Cash flows from financing activities
Proceeds from issue of share capital ..... 440
Payment to redeem share capital ..... (125)
Net cash from financing activities ..... 315
Net decrease in cash and cash equivalents ..... (111)
Cash and cash equivalents at beginning of period ..... 50
Cash and cash equivalents at end of period ..... 61)
Workings:
Loss on sale of tangible non-current assets $=40-60=(20)$
Cash and cash equivalent at end of period $=64$ (per movement of assets table)
less 125 (unrecorded redemption of shares)

                (61)
    
## Answer to Question 15.10A BA 2

(All in $£ 000$ )
(a) Statement of Cash Flows for V Ltd for the year ending 31 December 2003 (indirect method) Cash flows from operating activities
Profit before taxation
Adjustments for:
Depreciation ..... 74
Loss on sale of tangible non-current assets ..... 4
Increase in inventories ..... ( 3)
Increase in accounts receivable ..... 9)
Increase in accounts payable ..... (5)
Cash generated from operations ..... $\frac{61}{392}$
Interest paid ..... (23)
Taxation paid ..... (68)
Net cash from operating activities ..... 301
Cash flows from investing activities
Payments to acquire tangible non-current assets ..... ( 98)
Receipts from sales of tangible non-current assets ..... 2
Net cash used in investing activities( 96)
Cash flows from financing activities
Proceeds from issue of share capital ..... 91
Payment of long-term loan ..... (250)
Dividend paid(52)Net cash used in financing activities(211)
Net decrease in cash and cash equivalents ..... 6)
Cash and cash equivalents at beginning of period ..... 37
Cash and cash equivalents at end of period ..... $\underline{\underline{31}}$

Working
Loss on sale of tangible non-current assets $=2-(18-12)=(4)$
Taxation paid $=$ charge in income statement 87

| new provision | $\underline{(100)}$ |
| :--- | :--- |
| old provision | $\underline{81}$ |
| paid | $\underline{\boxed{68}}$ |

(b) In the long term, if a business is not profitable, it will not produce sufficient revenues to cover its expenses. Despite the importance of short-term cash flow to meet payments as they fall due, it is in the long-term interests of the business to invest in non-current assets, research and development, and advertising in order to generate future revenues in a profitable manner. Sometimes, management is accused of short-termism, for example delaying necessary capital expenditure in order to keep costs low. While this will indeed improve short-term cash flow, the long-term viability of the business can be at risk.

## Answer to Question 17.4A BA 2

|  | Consolidated Balance Sheet |
| :--- | ---: |
| Goodwill | 20,000 |
| Non-current assets | 158,000 |
| Inventory | 41,000 |
| Accounts receivable | 28,000 |
| Bank | $\underline{3,000}$ |
|  | $\underline{\underline{250,000}}$ |
| Share capital | $\underline{250,000}$ |
|  | $\underline{\underline{250,000}}$ |

## Answer to Question 17.5A BA 2

Consolidated Balance Sheet

| Non-current assets | 170,000 |
| :--- | ---: |
| Inventory | 42,000 |
| Accounts receivable | 78,000 |
| Bank | $\underline{5,000}$ |
|  | $\underline{\underline{295,000}}$ |
| Share capital | 235,000 |
| Retained profits | $\underline{60,000}$ |
|  | $\underline{\underline{295,000}}$ |

Elimination of negative goodwill of 60,000 by Parental Ltd recognising the gain in profit or loss.

## Answer to Question 17.8A BA 2

Consolidated Balance Sheet

| Non-current assets | 64,200 |
| :--- | ---: |
| Inventory | 15,200 |
| Accounts receivable | 19,900 |
| Bank | $\frac{6,100}{105,400}$ |
|  | $\underline{\underline{100}}$ |
| Share capital | 1000 |
| Minority interest | $\underline{5,400}$ |
|  | $\underline{\underline{105,400}}$ |

Elimination of negative goodwill of 1,200 uplifted for minority interest element to 1,200 plus $1,200 \times \frac{1}{1} 2=1,800$. Non-current assets in Son and Daughter reduced by 1,800 . Minority interest $=1 / 3$ of $16,200=5,400$.

## Answer to Question 17.9A BA 2

|  | Consolidated Balance Sheet |
| :--- | ---: |
| Goodwill | 3,000 |
| Non-current assets | 57,000 |
| Inventory | 11,000 |
| Accounts receivable | 17,000 |
| Bank | $\underline{7,000}$ |
|  | $\underline{95,000}$ |
| Share capital | 90,000 |
| Minority interest | $\underline{5,000}$ |
|  | $\underline{\underline{95,000}}$ |

## Answer to Question 17.12A BA 2

Consolidated Balance Sheet

| Goodwill | 2,000 |
| :--- | ---: |
| Non-current assets | 129,000 |
| Current assets | $\underline{51,000}$ |
|  | $\underline{182,000}$ |
| Share capital | 100,000 |
| Retained profits | 56,000 |
| General reserve | 20,000 |
| Minority interest | $\underline{6,000}$ |
|  | $\underline{\underline{182,000}}$ |

Elimination of negative goodwill of 18,000 by reducing non-current assets in Sub 1.

## Answer to Question 17.13A BA 2

|  | Consolidated Balance Sheet |
| :--- | ---: |
| Goodwill* | 19,500 |
| Non-current assets | 189,000 |
| Current assets | $\underline{55,000}$ |
|  | $\underline{\underline{263,500}}$ |
| Share capital | 160,000 |
| Retained profits | 58,000 |
| General reserve | 20,000 |
| Minority interest | $\underline{25,500}$ |
|  | $\underline{\underline{263,500}}$ |

* Goodwill 10,500 $+9,000=19,500$


## Answer to Question 18.3A BA 2

Consolidated Balance Sheet as at 31 October 2008

| Goodwill* | 7,980 |
| :--- | ---: |
| Non-current assets | 165,000 |
| Current assets | $\underline{55,000}$ |
|  | $\underline{\underline{227,980}}$ |
| Share capital | 125,000 |
| Retained profits: $45,000+(51 \%$ of 8,000$)$ | 49,080 |
| Minority interest $39,200+[49 \%$ of $(15,000+15,000)]$ | $\frac{53,900}{227,980}$ |

* Goodwill: Cost 60,000 $-[51 \%$ of $(80,000+7,000+15,000)]=7,980$


## Answer to Question 18.5A BA 2

P, S1 and S2 Consolidated Balance Sheet as at 31 December 2003

| Goodwill | 1,800 |
| :---: | :---: |
| Non-current assets | 157,667 |
| Current assets | 114,300 |
|  | $\underline{\underline{273,767}}$ |
| Share capital | 200,000 |
| Retained profits: $27,000-(80 \%$ of 1,600$)+(75 \%$ of 3,400$)$ | 28,270 |
| General reserve | 23,000 |
| Minority interest: [ $20 \%$ of $(50,000+1,400+6,000)+25 \%$ of $(36,000+8,067)]$ | 22,497 |
|  | 273,767 |
| Goodwill S1 Cost 49,000 - [80\% of $(50,000+3,000+6,000)]=1,800$ |  |
| Negative goodwill S2 Cost $30,500-[75 \%$ of $(36,000+4,800+1,800)]=1,450$ |  |
| Elimination of negative goodwill of 1,450 uplifted for minority interest element in S2 to 1,450 plus |  |
| $1,450 \times{ }^{25} / 75=1,933$ (to nearest $£$ ). Non-current assets in S2 reduced by 1,933 . Minority interest in $\mathrm{S} 2=$ 25 per cent of $44,067=11,017$. |  |
| S2 Balance Sheet (restated) |  |
|  | £ |
| Non-current assets | 29,467 |
| Current assets | 14,600 |
|  | $\underline{\underline{44,067}}$ |
| Share capital | 36,000 |
| Retained profits as at 31.12.02 | 4,667 |
| Add profit for 2003 | 3,400 8,067 |
|  | $\underline{\underline{44,067}}$ |

## Answer to Question 18.6A BA 2

(All in $£ 000$ )
(a) Cost of acquisition 150

Nominal value shares bought 80
Retained profits $(50 \times 80 \%) \quad \underline{40}$ $\underline{40} \quad \underline{120}$
Goodwill $\frac{120}{30}$
(b) Heather 700

Thistle $(120-50) \times 80 \% \quad \frac{56}{756}$
Group retained profit $\quad \underline{\underline{756}}$
$\begin{array}{ll}\text { (c) Minority interest: } \\ \text { Nominal value of shares } & 100\end{array}$

| Retained profits | $\underline{120}$ |
| :--- | :--- | $\overline{220}$

Minority interest $220 \times 20 \%=\underline{\underline{44}}$

## Answer to Question 19.4A BA 2

(All in $£ 000$ )

## Seneley Group <br> Consolidated Balance Sheet as at 30 September 2006

Non-current assets

| Goodwill (W4) | 58 |
| :--- | ---: |
| Other non-current assets | 745 |
|  | 803 |


| Current assets |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Inventory ( $225+45+150-4)$ |  |  | 416 |  |
| Accounts receivable (W1) |  |  | 420 |  |
| Cash and bank |  |  | 65 | 901 |
| Total assets |  |  |  | 1,704 |
| Current liabilities: Accounts payable (W1) |  |  |  | 430 |
|  |  |  |  | $\underline{\underline{1,274}}$ |
| Equity |  |  |  |  |
| Called-up share capital |  |  |  | 800 |
| Retained profits (W2) |  |  |  | 289 |
|  |  |  |  | 1,089 |
| Minority interest (W3) |  |  |  | 185 |
|  |  |  |  | $\overline{1,274}$ |
| (W1) |  | Accounts |  | Accounts |
|  |  | Receivable |  | Payable |
| Seneley |  | 240 |  | 320 |
| Lowe |  | 180 |  | 90 |
| Wright |  | 50 |  | 70 |
|  |  | $\overline{470}$ |  | $\overline{480}$ |
| Less Intercompany debts: |  |  |  |  |
| Wright owed Lowe | 25 |  | 25 |  |
| Lowe owed Seneley | 20 |  | 20 |  |
| Seneley owed Wright | 5 | 50 | 5 | 50 |
|  |  | $\underline{\underline{420}}$ |  | $\underline{\underline{430}}$ |
| (W2) Retained profits: |  |  |  |  |
| Seneley |  |  |  | 252 |
| Wright (50-60) $\times 70 \%$ |  |  |  | ( 7) |
| Lowe (150-90) $\times 80 \%$ |  |  |  | 48 |
|  |  |  |  | $\overline{293}$ |
| Less Profit in inventory |  |  |  | ( 4) |
|  |  |  |  | $\underline{\underline{289}}$ |
| (W3) Minority interest: Lowe $550 \times 20 \%$ |  |  |  | 110 |
| Wright $250 \times 30 \%$ |  |  |  | 75 |
|  |  |  |  | 185 |
| (W4) Cost of control: |  | Lowe |  | Wright |
| Cost of investment |  | 450 |  | 130 |
| Share capital | 80\% | (320) | (70\%) | (140) |
| Retained profits | 80\% | (72) | (70\%) | ( 42) |
| Goodwill/(Negative goodwill) |  | 58 |  | ( 52) |

## Answer to Question 19.5A BA 2

Consolidated Balance Sheet as at 31 December 2005
Non-current assets

Goodwill $(125,000-113,000)+(85,000-77,840)$
Other non-current assets
19,160
322,000
$\overline{341,160}$
Current assets
Inventory (101,000-350) 100,650
Accounts Receivable (85,000-5,700)
79,300
Bank
Total assets
Current liabilities
Accounts Payable (30,000-5,700)
Net assets
Share capital
Retained profits (37,000-350 $+26,000-(56 \% \times 4,000))$
General reserve
Minority interest $44 \% \times(135,000)$

## Answer to Question 19.7A BA 2

(All in $£ 000$ )

## Block Group of Companies

Consolidated Balance Sheet as at 30 September 2008
Non-current assets
Goodwill (W1)
Other non-current assets ( $8,900+2,280+3,240$ )
Total non-current assets
Current assets
Inventory $(300+80+160-50) \quad 490$
Accounts receivable $(1,600+50+130-30-20) \quad 1,730$
Cash $(400+120+110) \quad 630$
Total assets
2,850
17,370
Accounts payable $(300+140+130-20-30)$
520
17,850
Capital and reserves
Called-up share capital 10,000
Retained profits (W2)
Minority interest (W3)

5,190
15,190
1,660
$\underline{\underline{16,850}}$

Workings:

| (W1) | Goodwill: |  | Chip | 2,500 |  | Knot | 1,600 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Shares | 3,000 |  |  | 2,000 |  |  |
| Retained profits |  | 200 |  |  | 500 | $\times 60 \%$ |  |
|  |  | $\underline{\underline{3,200}}$ | $\times 80 \%$ | 2,560 | 2,500 |  | 1,500 |
|  |  |  |  | (60) |  |  | 100 |


| (W2) | Retained profits |  |
| :---: | :---: | :---: |
|  | Block | 5,060 |
|  | Chip (500-200) $\times 80 \%$ | 240 |
|  | Knot (400-500) $\times 60 \%$ | 60 |
|  | Inventory profit unrealised $100 \times 50 \%$ | 50 |
|  |  | $\underline{\underline{5,190}}$ |
| (W3) | Minority interest |  |
|  | Chip $20 \% \times 3,500$ | 700 |
|  | Knot $40 \% \times 2,400$ | 960 |
|  |  | $\underline{\underline{1,660}}$ |

## Answer to Question 20.2A BA 2

$75 \%$ Share capital and reserves 31 October 2008

| Holding | Cost |  |
| :---: | :---: | :---: |
|  |  | 765,000 |
| 150,000 | 260,000 |  |
| $\underline{\underline{300,000}}$ | $\underline{650,000}$ |  |
|  |  | $\underline{\underline{910,000}}$ |

Note
Comprising: 31 October 2004: $£ 260,000-((25 \%$ of $£ 600,000+340,000)=£ 235,000)=25,000$
31 October 2008: $£ 650,000-((50 \%$ of $£ 600,000+420,000)=£ 510,000)=\frac{140,000}{165,000}$
Post first purchase profits 31 October 2004 to 31 October $2008(25 \%$ of $£ 80,000)(20,000) *$
145,000

* This is the goodwill 'lost' by delaying acquisition until 31 October 2008.


## Answer to Question 20.4A BA 2

Shares bought
Reserves at 31 December 2007 20,000 $+16,000=$
Add proportion of 2008 profits before acquisition $(1 / 4 \times 24,000)$

Proportion of pre-acquisition profits $\frac{175,000}{200,000} \times 42,000=$
Paid for shares 240,000
Therefore goodwill is $240,000-211,750=28,250$

## Answer to Question 21.2A BA 2

## Consolidated Balance Sheet as at 31 December 2007

| Goodwill | 39,000 |
| :--- | ---: |
| Other non-current assets | 279,000 |
| Current assets | $\underline{107,000}$ |
|  | $\underline{\underline{425,000}}$ |
| Share capital | 300,000 |
| Retained profits $(74,000+46,000-25,000+30,000)$ | $\underline{\underline{125,000}}$ |
|  | $\underline{\underline{425,000}}$ |

Workings: Goodwill: Cost 160,000 - 80,000 - 16,000 - Dividend 25,000 $=39,000$

## Answer to Question 21.4A BA 2

Consolidated Balance Sheet as at 31 December 2008
Goodwill (380,000-195,000 - 65\% of 62,000)
144,700
Other non-current assets $\frac{510,000}{654,700}$
Current assets
Current liabilities

Share capital
Retained profits ( $112,000-65 \%$ of 22,000 )
50,000
$\underline{\underline{816,700}}$

Minority interest $(105,000+35 \%$ of 40,000$)$
600,000

## Answer to Question 21.7A BA 2

(a) (All in $£ 000)$

P plc \& S plc
Consolidated Balance Sheet as at 30 April 2008
Non-current assets
Goodwill
$\underline{22}$

## Cost Depreciation

to date
55
86
$\begin{array}{ll}\text { Other non-current assets } & \\ \text { Freehold property } & 141\end{array}$
440
5
292 $\overline{\underline{581}} \quad \underline{\underline{203}} \quad \underline{\underline{378}}$ 400
Current assets
Inventory (W1)
172
Accounts receivable (W2) 35
Cash (W3) $\quad 25$
Total assets
$\underline{232}$

Current liabilities
Trade Accounts payable (W4) 51
Taxation 80

| 131 |
| :--- |
| 100 |

Equity
Called-up share capital 300
Reserves
Share premium 20
General reserve (W6) 64
Retained profits (W7) $\quad \frac{73}{457}$
Minority interest (W5) $\frac{44}{501}$
$\frac{44}{501}$
$\underline{\underline{1}}$
Workings:
Cost of Control Account
Cost of investment in ordinary share capital $150 \quad$ Ordinary share capital $(80 \% \times 100) \quad 80$
Share premium $(80 \% \times 10) \quad 8$
General reserve $(80 \% \times 20) 16$
Profit and loss $(80 \% \times 30) 24$
Goodwill $\frac{22}{150}$

| (W1) | Inventory $P$ | 111 |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | S | 65 | 176 |  |
|  | Less Profit in unsold inventory $20 \%$ margin $\times 20$ |  | 4 | 172 |
| (W2) | Accounts receivable P | 30 |  |  |
|  | S | $\underline{15}$ | 45 |  |
|  | Less Intercompany account |  | 10 | 35 |
| (W3) | Cash P |  | 19 |  |
|  | S |  | 2 |  |
|  | Cheque in transit |  | 4 | 25 |
| (W4) | Trade accounts payable P | 35 |  |  |
|  | S | $\underline{22}$ | 57 |  |
|  | Less Intercompany account |  | 6 | 51 |
| (W5) | Minority interest: Ordinary share capital $20 \% \times 100$ <br> Preference share capital $50 \% \times 20$ <br> Share premium $20 \% \times 10$ <br> General reserve $20 \% \times 15$ <br> Retained profits $20 \% \times 45$ |  | 20 |  |
|  |  |  | 10 |  |
|  |  |  | 2 |  |
|  |  |  | 3 |  |
|  |  |  | 9 | 44 |
| (W6) | General reserve: P |  | 68 |  |
|  | Less $80 \%$ reduction $S$ reserve $\times 5$ |  | 4 | $\underline{64}$ |
| (W7) | Retained profits P | 65 |  |  |
|  | S $80 \% \times 15$ | $\underline{12}$ |  |  |
|  |  |  | 77 |  |
|  | Less Profit on intercompany inventory (see W1) |  | ( 4 ) |  |

(b) 'Cost of control' is the excess of the purchase price over the value of the assets acquired when one company takes a controlling interest in another company. It is usually called, 'goodwill', although the term 'cost of control' is more explicit. The treatment adopted complies with International GAAP.

## Answer to Question 22.2A BA 2

Consolidated Balance Sheet as at 31 March 2004

| Non-current assets |  | 10,000 |
| :--- | ---: | ---: |
| Goodwill $(74,000-30,000-18,000-16,000)$ | 263,000 |  |
| Other non-current assets | $\underline{64,900}$ | 198,100 |
| Less Depreciation | $\frac{76,000}{284,100}$ |  |
| Current assets | $\underline{\underline{210,000}}$ |  |
|  |  | $\underline{2100}$ |
| Share capital | $\underline{\underline{284,100}}$ |  |

## Answer to Question 22.4A BA 2

Non-current assets

| Goodwill $(68,000-65,000)$ |  | 3,000 |
| :--- | ---: | ---: |
| Other non-current assets | 155,000 | 13,500 |
| Less Depreciation | $\underline{139,500}$ |  |
| Current assets | $\underline{20,000}$ |  |
|  | $\underline{\underline{162,500}}$ |  |
| Share capital | 110,000 |  |
| Retained profits $(42,000+12,000-1,500)$ | $\underline{52,500}$ |  |
|  | $\underline{\underline{162,500}}$ |  |

## Answer to Question 23.2A BA 2

Consolidated Balance Sheet as at 31 March 2003

| Non-current assets |  |  |  |
| :---: | :---: | :---: | :---: |
| Goodwill |  |  | 50,100 |
| Other non-currents assets |  |  | 566,250 |
| Current assets |  |  | 123,750 |
|  |  |  | $\underline{\underline{740,100}}$ |
| Share capital |  |  | 500,000 |
| Retained profits (197,500 $+80 \%$ of $10,000+56 \%$ of 12,500 ) |  |  | 212,500 |
| Minority interest |  |  | 27,600 |
|  |  |  | $\underline{\underline{740,100}}$ |
| Goodwill: Cost of shares to group in Sub A Ltd |  | 97,500 |  |
| Cost of shares to group in Sub B Ltd $80 \%$ of 32,500 |  | 26,000 | 123,500 |
| Less Shares: in Sub A 40,000 |  |  |  |
| in Sub B 56\% of 25,000 | 14,000 | 54,000 |  |
| Retained profits: in Sub A 80\% of 15,000 | 12,000 |  |  |
| in Sub B 56\% of 2,500 | 1,400 | 13,400 |  |
| General reserve: in Sub A 80\% of 7,500 |  | 6,000 | 73,400 |
|  |  |  | $\underline{\underline{50,100}}$ |
| Minority interest: |  |  |  |
| Shares in Sub A | 10,000 |  |  |
| Shares in Sub B 44\% of 25,000 | 11,000 | 21,000 |  |
| Retained profits: in Sub A 20\% of 25,000 | 5,000 |  |  |
| in Sub B 44\% of 15,000 | 6,600 | 11,600 |  |
| General reserve: in Sub A $20 \%$ of 7,500 |  | 1,500 | 34,100 |
| Less Cost of shares in Sub B to minority interest of Sub A $20 \%$ of 32,500 |  |  | 6,500 |
|  |  |  | $\underline{\underline{27,600}}$ |

## Answer to Question 23.4A BA 2

The dividend on the preference share should be treated like interest and accrued (see W7).

| Bryon Ltd \& its subsidiaries <br> Balance Sheet as at 30 September 2006 |  |  |  |
| :---: | :---: | :---: | :---: |
| Non-current assets |  |  |  |
| Goodwill |  |  | 550,625 |
| Tangible assets |  |  |  |
| Freehold land and buildings at cost (W1) |  |  | 2,825,000 |
| Plant and equipment at cost (W2) |  | 11,468,400 |  |
| Less Depreciation |  | 8,419,600 | 3,048,800 |
| Current assets |  |  |  |
| Inventory (W4) |  | 2,870,500 |  |
| Accounts receivable (W5) |  | 4,600,000 |  |
| Cash at bank (W6) |  | 142,000 | 7,612,500 |
| Total assets |  |  | 14,036,925 |
| Current liabilities |  |  |  |
| Accounts payable | 4,073,050 |  |  |
| Preference dividends accrued (W7) | 80,000 |  |  |
| Bank overdraft | 1,450,850 | 5,603,900 |  |
| Non-current liabilities |  |  |  |
| 8\% Redeemable preference shares | 2,000,000 |  |  |
| 10\% Loan note | 2,000,000 | 4,000,000 | 9,603,900 |
|  |  |  | 4,433,025 |
| Capital and reserves |  |  |  |
| Called-up share capital |  |  | 2,000,000 |
| Reserves (W9) |  |  | 949,675 |
| Minority interests (W8) |  |  | 1,483,350 |
|  |  |  | $\underline{\underline{4,433,025}}$ |

Workings: Bryon owns $75 \%$ of Carlyle
Bryon owns $75 \% \times 66^{2} / 3 \%=50 \%$ of Doyle
(W1) Land and buildings per balance sheets
2,625,000
Extra value: Doyle
200,000
2,825,000
(W2) Plant per balance sheets
Extra value: Doyle
(W3) Depreciation per balance sheets
Extra depreciation: Doyle
(W4) Inventory per balance sheets
11,250,000
218,400
$\underline{\underline{11,468,400}}$
8,280,000
139,600
$\underline{\underline{8,419,600}}$
2,950,500
Less Intercompany profit: Doyle
(W5) Accounts receivable per balance sheets
Less Cheque in transit
80,000
$\underline{\underline{2,870,500}}$
4,700,000
100,000
$\underline{\underline{4,600,000}}$
(W6) Bank per balance sheets
42,000
Cheque in transit
100,000
$\underline{\underline{142,000}}$
(W7) Preference dividend $1 / 2$ year accrued:
$8 \% \times 2,000,000 \times 6$ months
$\underline{\underline{80,000}}$
(W8) Minority interests
Shares: Ordinary: Carlyle (25\%)
250,000
Doyle (50\%)
$\frac{600,000}{850,000}$
Reserves: Carlyle
Per question $1,013,400$
Less Preference dividend 1.10.2006
80,000
933,400
25\%
233,350
Reserves: Doyle
Per balance sheet $\quad 521,200$
Fair value adjustments $\underline{\underline{278,800}}$ 800,000
$50 \%$ share
$\begin{array}{r}400,000 \\ 1,483,350 \\ \hline\end{array}$
(W9) Reserves
(i) Profit in Doyle
$\begin{array}{ll}\text { Per question } & 310,000\end{array}$
$\begin{array}{ll}\text { Less Additional depreciation } & \frac{40,000}{270,000} \\ \text { Amended profit for } 12 \text { months }\end{array}$
Amended profit for 12 months $\underline{\underline{270,000}}$
Post-acquisition $=\frac{\text { No of shares bought }}{\text { Issued shares }} \times$ Profit $\times$ Months owned
$=($ Bought 31 March 2006 $) \frac{400,000}{1,200,000} \times 270,000 \times \frac{6}{12}=\quad 45,000$
$=\left(\right.$ Bought 30 June 2006 $\frac{400,000}{1,200,000} \times 270,000 \times \frac{3}{12}=\quad \frac{\underline{22,500}}{\underline{\underline{67,500}}}$
$75 \%$ goes to group reserves* $\quad=\underline{\underline{50,625}}$

* Not $66^{2} / 3$ as the shares shown in the above calculation do not include minority interest. As Bryon Ltd owns $75 \%$ of Carlyle Ltd, that is the proportion to use.
(ii)

| Reserves in Doyle per balance sheet Add Fair value adjustment |  | 521,200 |
| :---: | :---: | :---: |
|  |  | 278,800 |
|  |  | $\underline{\underline{800,000}}$ |
| Minority owns 50\% | 400,000 |  |
| Bryon's share 50\% |  | 400,000 |
| Less 75\% share of post-acquisition profits (see (i)) |  | 50,625 |
| Value of reserves at date of purchases |  | $\underline{\underline{349,375}}$ |
| Reserves for balance sheet therefore per unconsolidated balance sheets: |  |  |
| Bryon | 879,000 |  |
| Carlyle | 1,013,400 |  |
| Doyle | 521,200 | 2,413,600 |
| Add Fair value adjustment (Doyle) |  | 278,800 |
|  |  | 2,692,400 |
| Less Unrealised profits on inventory (W4) | 80,000 |  |
| Pre-acquisition profits Carlyle ( $75 \%$ ) | 600,000 |  |
| Doyle reserves: pre-acquisition (see above) | 349,375 |  |
| Minority interest (Doyle) | 400,000 |  |
| Minority interest (Carlyle): |  |  |
| 1,013,400 - preference dividend due $80,000=$ |  |  |
| $933,400 \times 25 \%$ | 233,350 |  |
| Accrued dividend preference shares (Carlyle) | 80,000 | 1,742,725 |
|  |  | 949,675 |

## Answer to Question 24.3A BA 2

Old plc \& subsidiaries
Consolidated Income Statement for the year ending 30 April 2006
Revenue (1,250,000 $+(875,000-150,000-(3 / 4 \times 120,000))+(3 / 4 \times 650,000)$
2,372,500
Cost of sales (W4)
Gross profit
1,450,500
922,000
Distribution expenses 255,000
Administration expenses $\quad \underline{122,000}$
Profit before taxation
377,000
Taxation
545,000
Profits for the year after taxation
215,000
Minority interest (8,400 L (W1) + 4,000 Preference Dividend F) 12,400
Pre-acquisition dividend $\quad 1,000$
Profit for the year (W2)
$\frac{13,400}{316,600}$
Workings:
(W1) Lodge:

|  | Year | 9 months |
| :---: | :---: | :---: |
| Revenue | 650,000 | 487,500 |
| Cost of goods sold (Purch. 475,000 + Op. Inv. 80,000-Cl. Inv.85,000) | $(470,000)$ | (352,500) |
|  | 180,000 | 135,000 |
| Distribution expenses | ( 60,000) | ( 45,000) |
| Administration | $(72,000)$ | ( 54,000) |
|  | 48,000 | 36,000 |
| Taxation | ( 20,000) | ( 15,000) |
|  | 28,000 | 21,000 |
| Minority interest 40\% |  | 8,400 |


| (W2) |  | Old | Field | Lodge |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Turnover | 1,250,000 | 875,000 | 487,500 |  |
|  | Purchases | ( 780,000) | $(555,000)$ | $(356,250)$ |  |
|  | Adjust stock | 20,000 | $(15,000)$ | 3,750 |  |
|  |  | 490,000 | 305,000 | 135,000 |  |
|  | Distribution | 125,000 | 85,000 | $(45,000)$ |  |
|  | Administration | 28,000 | 40,000 | ( 54,000) |  |
|  |  | 337,000 | 180,000 | 36,000 |  |
|  | Corporation tax | 125,000 | 75,000 | 15,000 |  |
|  |  | 212,000 | 105,000 | 21,000 |  |
|  | Profit unrealised (see W3) | 8,000) |  |  |  |
|  | Minority interest (see W1) |  |  | $(8,400)$ |  |
|  | Preference dividend: minority |  | ( 4,000) |  |  |
|  | Pre-acquisition preference dividend |  | ( 1,000) |  |  |
|  |  | 204,000 | 100,000 | 12,600 | 316,600 |
| (W3) | Unrealised profit | Old | Field | Lodge | Total |
|  | Opening intra-group inventory | 36,000 |  | - |  |
|  | Closing intra-group inventory | 40,000 |  | 28,000 |  |
|  |  | 4,000 |  | $\underline{\underline{28,000}}$ |  |
|  | Profit @ 25\% | 1,000 |  | $\underline{\text { 7,000 }}$ | 8,000 |
| (W4) | Cost of sales | Old | Field | Lodge | Total |
|  | Per W2 | 780,000 | 555,000 | 356,250 |  |
|  | Intra-group purchases | $(150,000)$ |  | $(90,000) *$ |  |
|  | Cost of purchases | 630,000 | $\overline{555,000}$ | 266,250 |  |
|  | Inventory adjustment | $(20,000)$ | 15,000 | $(3,750)$ |  |
|  | Profit unrealised in net inventory (W3) | 1,000 | - | - |  |
|  | Profit in closing inventory | - | - | 7,000 |  |
|  | Cost of sales | $\underline{\underline{611,000}}$ | $\underline{\underline{570,000}}$ | $\underline{\underline{269,500}}$ | $\underline{\underline{1,450,500}}$ |

## Answer to Question 24.4A BA 2

## ATH Ltd

Consolidated Income Statement for year ending 31 December 2008
Revenue (194,000 + 116,000 + 84,000-1,000)
393,000
Cost of sales $(153,000+87,000+63,000-1,000)$
302,000
Gross profit
General expenses (32,600 $+22,900+18,750)$
Profit for the year
91,000

Minority interest (W1)
74,250

Group profit for the year
1,220
15,530

Balance Sheet as at 31 December 2008

| Goodwill (W3) | 5,450 |
| :--- | ---: |
| Non-current assets | $\underline{99,000}$ |
|  | 104,450 |
| Current assets | $\underline{91,000}$ |
| Total assets | $\underline{195,450}$ |
| Current liabilities | $\underline{55,000}$ |
| Net assets | $\underline{140,450}$ |
| Share capital | 32,000 |
| Retained profits (W2 + 15,530) | $\underline{8,120}$ |
| Minority interest (W4) | $\underline{140,450}$ |

Workings:
(W1) Minority interest:
$20 \% \times £ 6,100$ for GLE $\quad 1,220$
(W2) Profit brought forward:
ATH Ltd $\quad 15,600$
FRN $(1,900-700) \quad 1,200$
16,800
(W3) Goodwill:

| GLE | FRN |
| :---: | :---: |
| 33,700 | 21,250 |
| $(24,000)$ | $(20,000)$ |
| $\left(\frac{4,800}{4,900}\right)$ | $\left(\begin{array}{r}700 \\ 550\end{array}\right.$ |

$\underline{\underline{5,450}}$
(W4) Minority interest:
GLE
Share capital
6,000
Retained profits $20 \% \times(6,000-1,500+6,100)$
2,120
8,120

Summarised Income Statements

|  | ATH | GLE | FRN | Total |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | 194,000 | 116,000 | 84,000 | 394,000 |
| Cost of sales | 153,000 | 87,000 | 63,000 | 303,000 |
| Gross profit | 41,000 | 29,000 | 21,000 | 91,000 |
| General expenses | 32,600 | 22,900 | 18,750 | 74,250 |
| Net profit | 8,400 | 6,100 | 2,250 | 16,750 |
| Dividend received | 1,200 |  |  |  |
| Dividend paid |  | 1,500 |  |  |
|  | 9,600 | 4,600 |  |  |

## Answer to Question 26.3A BA 2

| Consolidated Balance Sheet as at 31 March 2004 (£000) |  |  |
| :---: | :---: | :---: |
| Intangible fixed assets |  | 38,300 |
| Tangible fixed assets |  | 379,400 |
| Investment in associated company (note 1) |  | 8,624 |
|  |  | 426,324 |
| Current assets: Inventory (285,600 $+151,400=437,000-300$ unrealised profit) | 436,700 |  |
| Cash | 319,500 |  |
|  |  | 756,200 |
| Total assets |  | 1,182,524 |
| Current liabilities: Accounts payable |  | 528,100 |
|  |  | 654,424 |
| Share capital and reserves |  |  |
| Ordinary $£ 1$ shares |  | 60,000 |
| Revaluation reserve [W1 (iv)] | 37,964 |  |
| Retained profits [W1 (v)] | 553,320 |  |
|  |  | 591,284 |
| Minority interest |  | 3,140 |
|  |  | 654,424 |
| Notes to financial statements (extract): |  |  |
| 1 Investment in associated company, Fortran plc: (8,000 + post-combination share 624) |  |  |
| Share of net assets (pre-combination 7,202 plus post-combination of $52 \% \times 1,200$ ) |  | 7,696 |
| Premium on acquisition (not yet written off) |  | 928 |
|  |  | 8,624 |

## Workings:

(W1) Kasbah:
(i) Goodwill on acquisition $=97,600-[18,000+800$ (goodwill on preference shares) $+40,500]=$ 38,300
(ii) Minority interest $=$ ordinary share capital $2,000+$ preference share capital 3,200 $=5,200-$ (retained profits $1,880+$ revaluation reserve reduction 180 ) $=3,140$
(iii) Group share of Kasbah retained profits $=$ balance $18,800+$ capitalised at acquisition $40,500=$ 59,300 - minority interest $1,880=57,420$ (post-combination loss)
(iv) Revaluation reserve $=$ Jasmin 40,000 - group share of Kasbah revaluation reduction 1,620 $=$ 38,380 minus post-combination reduction Fortran $416=37,964$
$(v) \quad$ Group retained profits $=$ Jasmin 610,000 $-($ unrealised inventory profit $300+$ Kasbah 57,420$)=$ $552,280+$ [Fortran post-combination of $52 \%(3.6-1.6=) 1.04]=553,320$
(W2) Fortran:
(i) As Jasmin only controls $40 \%$ of the voting equity of Fortran, Fortran is an associate company, rather than a subsidiary. Nevertheless, it is $52 \%$ of the profits and losses that should be included under equity accounting, being the proportion of ownership.

$$
\begin{array}{lll}
\text { Jasmin } & \text { Others } & \text { Total }
\end{array}
$$

| 'A' ordinary shares | 4,800 | (80\%) | 1,200 | (20\%) | 6,000 | (100\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 'B' ordinary shares | 800 | (10\%) | 7,200 | (90\%) | 8,000 | (100\%) |
|  | 5,600 | (40\%) | 8,400 | (60\%) | 14,000 | (100\%) |

(ii) Premium on acquisition $=$ cost $8,000-[52 \%$ of (share capital $10,000+$ revaluation reserve 2,000 + retained profits 1,600)] $=928$
(iii) Investment in Fortran $=$ cost of shares $8,000+$ share of post-acquisition reserves [ $52 \%$ revaluation reserves of $(800)=(416)+52 \%$ retained profits of $2,000=1,040]=8,624$
(c) The 63.8 million losses of Kasbah plc (the balance on reserves at 1 April 2003 was 45 million; at 3 March 2004 it was 18.8 million), could indicate a possible going concern problem that should be investigated.

## Answer to Question 26.4A BA 2

(a) Huge has $75 \%$ of Large's share capital. Large is therefore quite clearly a subsidiary undertaking and will be treated as such in the consolidated accounts.
Huge has $25 \%$ of the ordinary share capital of Medium. This means that Medium is an associated or related undertaking. The equity method of accounting therefore applies under IAS 27, where the test of it is based on the ability to exert significant influence.

Huge owns only $10 \%$ in Small and there is nothing stated in the question to suggest it should be treated as an associated undertaking. It will simply be shown as an investment.

| (b) (All in $£ 000$ ) <br> Huge plc and subsidiary Large plc Consolidated Balance Sheet as at 30 September 2007 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Fixed assets |  |  |  |  |
| Goodwill (W2) |  |  |  | 60 |
| Property, plant and machinery ( $2,004+780)$ |  |  |  | 2,784 |
| Investment in related company (Medium) |  |  | 180 |  |
| Add Share of post-acquisition profits (W1)Other investments (Small) |  |  | 15 | 195 |
|  |  |  |  | 12 |
| Other investments (Small) |  |  |  | 3,051 |
| Current assets |  |  |  |  |
| Inventory (489 + 303) |  |  | 792 |  |
| Accounts receivable ( $488+235+10$ ) |  |  | 733 |  |
| Accounts receivable - related company |  |  | 40 |  |
| Bank and cash ( $45+62$ ) |  |  | 107 | 1,672 |
| Total assets |  |  |  | 4,723 |
| Current liabilities |  |  |  |  |
| Trade accounts payable ( $318+170$ ) |  |  |  | 488 |
|  |  |  |  | $\underline{\underline{4,235}}$ |
| Capital and reserves |  |  |  |  |
| Called-up share capital |  |  |  | 2,400 |
| Revenue reserves (see W3) |  |  |  | 1,530 |
|  |  |  |  | 3,930 |
| Minority interest (see W4) |  |  |  | 305 |
|  |  |  |  | $\underline{\underline{4,235}}$ |
| Workings: |  |  |  |  |
| (W1) Medium: Post-acquisition profits |  |  |  |  |
|  | Reserves 30.9.2007 | 210,000 |  |  |
|  | Less Reserves 1.10.2006 | 150,000 |  | $\underline{\underline{60,000}}$ |
|  | $25 \%$ of $60,000=$ |  |  | $\underline{\underline{15,000}}$ |
| (W2) Purchase of Large shares |  |  |  |  |
|  | 600,000 shares at par |  |  | 600,000 |
|  | 600,000/800,000 $\times$ Revenue reserves of 320,000 |  |  | 240,000 |
|  |  |  |  | 840,000 |
|  | Cost of purchase |  |  | 900,000 |
|  | Goodwill |  |  | $\underline{60,000}$ |
| (W3) | Revenue reserves: |  |  |  |
|  | Huge | 1,440,000 |  |  |
|  | Large $75 \% \times$ post-acquisition profits of 100,000 |  |  |  |
|  | $(420,000-320,000)=$ | 75,000 |  |  |
|  | Medium (W1) | 15,000 |  | $\underline{\underline{1,530,000}}$ |
| (W4) | $25 \%$ share capital (Large) $\times 800,000=$ | 200,000 |  |  |
|  | $25 \%$ reserves (Large) $\times 420,000=$ | 105,000 |  | $\underline{\underline{305,000}}$ |

## Answer to Question 27.2A BA 2

See text, Section 27.1.

## Answer to Question 27.4A BA 2

See text, Section:
(a) 27.3
(b) 27.2
(c) 27.4
(d) 27.6
(e) 27.5

## Answer to Question 27.6A BA 2

(a) $1: 8.33$ or $12 \%$
(b) $2.5 \%$
(c) 48 p
(d) 5

## Answer to Question 27.8A BA 2

Any ten ratios could be selected, but it would be expected that the selection would include ratios from each of the groups given in the chapter. In this case, the company appears as if it may have liquidity problems, possibly due to excessively high inventory. The gross profit percentage is not very high at $30 \%$, and much of it is eroded by the time all the other expenses have been charged to profit or loss. The EPS and dividend cover ratios would need to be compared to those of other companies in the same sector, as would all the other ratios calculated, before any further conclusions could be drawn. It would also be interesting to compare these ratios (and others) with the equivalent figures for the previous year.

Ratio category Formula
Solvency

| Current ratio | $\frac{\text { Current assets }}{\text { Current liabilities }}$ | $=1.06: 1$ |
| :--- | :--- | :--- |
| Acid test ratio | $\frac{\text { Current assets - Inventory }}{\text { Current liabilities }}$ | $=0.18: 1$ |

Profitability

| Gross profit : Revenue | $\frac{\text { Gross profit }}{\text { Sales }}$ | $=30 \%$ |
| :--- | :--- | :--- |
| Return on capital employed | $\frac{\text { Profit before interest and tax }}{\text { Total assets - current liabilities }}$ | $=10.2 \%$ |
| Efficiency | $\frac{\text { Cost of goods sold }}{\text { Average inventory }}$ | $=5.09$ times |
| Inventory turnover | $\frac{\text { Accounts receivable }}{\text { Sales }} \times 365$ | $=10.95$ days |
| Accounts receivable days | $\frac{\text { Accounts payable }}{\text { Purchases }} \times 365$ | $=40.28$ days |
| Accounts payable days | $\frac{\text { Prior charge capital }}{\text { Total capital }}$ | $=23.8 \%$ |
| Capital structure | Capital gearing ratio |  |

Shareholder ratios
Earnings per share

Dividend cover

$$
\begin{aligned}
& \frac{\text { Net profit after tax and preference dividends }}{\text { Number of ordinary shares in issue }}=7.6 \mathrm{p} \\
& \frac{\text { Net profit after tax and preference dividends }}{\text { Net dividend on ordinary shares }}=3.17 \text { times }
\end{aligned}
$$

## Answer to Question 27.10A BA 2

(a)
(i) Gross profit as \% of revenue
(ii) Net profit as \% of revenue
(iii) Expenses as \% of revenue
(iv) Inventory turnover
(v) ROCE
(vi) Current ratio
(vii) Acid test ratio
(viii) Accounts receivable : revenue ratio
(ix) Accounts payable : purchases ratio

$$
\begin{gathered}
\frac{R}{2,000} \times \frac{100}{1}=25 \% \\
\frac{60}{2,000} \times \frac{100}{1}=3 \% \\
\frac{440}{2,000} \times \frac{100}{1}=22 \% \\
\frac{1,500}{(440+490) \div 2}=3.2 \text { times } \\
\frac{60}{1,120} \times \frac{100}{1}=5.4 \% \\
\frac{1,250}{324}=3.86 \\
\frac{760}{324}=2.35 \\
\frac{680}{2,000} \times 12=4.08 \text { months } \\
\frac{324}{1,550} \times 12=2.51 \text { months }
\end{gathered}
$$

(b) T is obviously the more efficient company. It has made $£ 100,000$ profit compared with the $£ 60,000$ profit of R and also has achieved a return on capital employed of $14.7 \%$, almost three times that of R (5.4\%).

Reasons: These are conjecture - you really have to know more about the businesses before you can be definite.
(i) Somehow T has managed to achieve a far greater percentage gross profit while maintaining a reasonable level of sales.
(ii) Because expenses are lower, but gross profit is the same as for $\mathrm{R}, \mathrm{T}$ has made the higher net profit.
(iii) T has kept inventory down to relatively lower figures than R , something made possible by T's higher level of inventory turnover.
(iv) T has almost three times R's rate of return on capital employed, helped by lower inventory, better accounts receivable : revenue ratio and relatively lower accounts payable.
$(v) \mathrm{T}$ appears to have far better control over its accounts receivables and its accounts payables than R .

## Answer to Question 28.3A BA 2

Calculations
Income Statements for the year ending 31 May 2006

|  | 6 months to 30 Nov |  | $\begin{aligned} & 6 \text { months } \\ & \text { to } 31 \text { May } \end{aligned}$ |  | Year to 31 May |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% |  | \% |  | \% |
| Revenue | 140,000 | 100 | 196,000 | 100 | 336,000 | 100 |
| Cost of sales | 42,000 | 30 | 70,000 | 36 | 112,000 | 33 |
| Gross profit | 98,000 | 70 | 126,000 | 64 | 224,000 | 67 |
| Expenses | 56,000 | 40 | 112,000 | 57 | 168,000 | 50 |
| Net profit | 42,000 | 30 | 14,000 | 7 | 56,000 | 17 |
| Opening inventory | 12,000 |  | 16,000 |  | 12,000 |  |
| Closing inventory | 16,000 |  | 25,000 |  | 25,000 |  |
| Average inventory | 14,000 |  | 20,500 |  | 18,500 |  |

Average inventory could be calculated for the year as [(opening inventory $12,000+$ closing inventory $25,000) \div 2] £ 18,500$ or $[(12,000+16,000+25,000) \div 3] £ 17,666$ or $[(14,000+20,500) \div 2] £ 17,250$.

Inventory turnover $\frac{\text { Cost of sales }}{\text { Average inventory }}=$

|  | New premises |  | Existing business |  | 6 months to 31 May |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | \% |  | \% |  | \% |
| Revenue | 70,000 | 100 | 126,000 | 100 | 196,000 | 100 |
| Cost of sales | 28,000 | 40 | 42,000 | 33 | 70,000 | 36 |
| Gross profit | 42,000 | 60 | 84,000 | 67 | 126,000 | 64 |
| Expenses | 21,000 | 30 | 91,000 | 72 | 112,000 | 57 |
| Net profit/(loss) | 21,000 | 30 | 7,000) | 5) | 14,000 | 7 |
| Opening inventory | - |  | 16,000 |  | 16,000 |  |
| Closing inventory | 10,000 |  | 15,000 |  | 25,000 |  |
| Average inventory | 5,000 |  | 15,500 |  | 20,500 |  |
| Inventory turnover | 5.6 |  | 2.7 |  | 3.4 |  |

Note: The New Premises average inventory is probably understated since it is assumed that inventory builds up gradually over the period from zero to $£ 10,000$. In reality it may have held $£ 10,000$ throughout the period of trading.

## Report to Martha

The analysis of the results which are shown above indicates a major query associated with the expenses of the existing business in the second half of the year. Gross profit has declined by 3 per cent compared with the first half year but the expenses have increased from 40 per cent to 72 per cent of sales. Even if it is assumed that expenses are largely fixed for rent, business rates, etc. the absolute level has increased from $£ 56,000$ to $£ 91,000$, i.e. by $£ 35,000$ or 62.5 per cent in the six-month period. This is in a period when, for the existing business, revenue reduced from $£ 140,000$ to $£ 126,000$, i.e. by 10 per cent.

The inventory turnover figure indicates some improvement in the second half which is mainly attributable to the new business. This may not be an entirely acceptable measure until a further full halfyear's funding had been completed.

The return on capital employed is as follows (using the capital employed balances at the end of the period):

Capital employed
Net profit
Return

| 6 months to 30 Nov | 6 months to 31 May | 12 months to 31 May |
| :---: | :---: | :---: |
| $£ 90,000$ | 104,000 | 104,000 |
| $£ 42,000$ | 14,000 | 56,000 |
| $47 \%$ | $13 \%$ | $54 \%$ |

Despite the decline in profits during the second half of the year, the return on capital employed is high at 54 per cent. Future trends in gross profit margins and the level of expenses need to be examined.

## Answer to Question 28.5A BA 2

|  |  |  | 2004 | 2005 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (a) (i) | Current ratio | Current assets | 35,000 | 45,000 |  |
|  |  | Current liabilities | 25,000 | 50,000 |  |
|  |  | Ratio | 1.4 : 1 | 0.9 : 1 |  |
| (ii) | Acid test ratio | Current assets - inventory | 15,000 | 20,000 |  |
|  |  | Current liabilities | 25,000 | 50,000 |  |
|  |  | Ratio | 0.6 : 1 | 0.4 : 1 |  |
| (b) (i) | The change in net working capital is as follows: Items increasing working capital |  |  |  |  |
|  | Increase in inventory |  |  | 5,000 |  |
|  | Trade accounts receivable increase |  |  | 7,000 |  |
|  | Items reducing working capital |  |  |  |  |
|  | Increase in $t$ | de accounts payable |  | 4,000 |  |
|  | Reduction in net liquid assets: |  |  |  |  |
|  | reduced cas | h balance | 2,000 |  |  |
|  | increase in | overdraft | $\underline{27,000}$ | 29,000 | 33,000 |
|  | Net reduction | working capital |  |  | $\underline{\underline{21,000}}$ |

The information explains the detailed changes in working capital that have taken place. The reasons behind these changes cannot be given since information is not given.
(ii) The main issue is the trend of declining liquidity over the year to 31 March 2005. If this trend continues, the business will be unable to meet its liability to creditors. It could, of course, be that major new funding is imminent for the issue of new long-term capital or rising volume/projects. If this is not managed, the owner needs to be advised of the necessity of urgent action.
(c) The balance sheet can be used to prepare a cash flow statement which indicates changes in source and application of cash balances. It will give some indication if comparisons are made over a period of time as to whether the business is investing and expanding or declining, and whether a proper capital structure is in place. The capital structure will depend on the nature of the business and the risks it is involved with, whether it is high or low geared for example. The balance sheet, being a position statement at one point in time, does not give a dynamic picture of future prospects which are essential in planning liquidity.

## Answer to Question 28.7A BA 2

Note how the question has the years in the 'wrong' columns - normally the previous year is on the far right. Examiners have been known to switch them, so always check which is which.
(a) Witton Way Ltd

The following six ratios could be calculated in answering this part of the question, but other relevant ratios would be acceptable:
(i) Gross profit ratio

$$
\begin{array}{lll}
\frac{\text { Gross profit }}{\text { Revenue }} \times 100 & \frac{1,850}{7,650} \times 100 & \frac{2,070}{11,500} \times 100 \\
& =\underline{\underline{24.2 \%}} & \underline{\underline{18.0 \%}}
\end{array}
$$

(ii) Return on capital employed
$\frac{\text { Profit before tax }+ \text { long-term interest }}{\text { Share capital + reserves + loans }} \quad \frac{1,650+50}{5,900+5,000+350} \times 100 \quad \frac{1,500+350}{5,900+5,700+3,350} \times 100$ and other borrowings

$$
=\underline{\underline{15.1 \%}} \quad=\underline{\underline{12.7 \%}}
$$

(iii) Acid test or quick assets or liquidity ratio

Current assets - Inventory
Current liabilities

$$
\begin{array}{ll}
\frac{3,600-1,500}{2,400} & \frac{6,300-2,450}{2,700} \\
=\underline{\underline{0.9}} & =\underline{\underline{1.4}}
\end{array}
$$

(iv) Trade accounts receivable collection period
$\frac{\text { Trade accounts receivable }}{\text { Credit sales }} \times 365$

$$
\begin{array}{ll}
\frac{1,200}{7,650} \times 365 & \frac{3,800}{11,500} \times 365 \\
=\underline{\underline{57} \text { days }} & =\underline{\underline{121 \text { days }}} \\
\frac{1,500}{5,800} \times 365 & \frac{2,450}{9,430} \times 365 \\
=\underline{\underline{94 \text { days }}} & =\underline{\underline{95 \text { days }}}
\end{array}
$$

(v) Inventory turnover ratio
$\frac{\text { Inventory }}{\text { Cost of sales }} \times 365$
(vi) Gearing

| $\frac{\text { Long-term borrowings }}{\text { Shareholders' interest }+} \times 100$ | $\frac{350}{10,900+350} \times 100$ | $\frac{3,350}{11,600+3,350} \times 100$ |
| :--- | :--- | :--- |
| long-term borrowings | $=\underline{\underline{3.1 \%}}$ | $=\underline{\underline{22.4 \%}}$ |

(b) In making a comparison between the two years to 30 April 2005 and 30 April 2006 respectively (as required by part (a) of the question), the following points could be made:
1 Profitability
(a) In absolute terms, revenue has increased by $£ 3,850,000$ ( $50.3 \%$ ), the cost of sales by $£ 3,630,000$ $(62.6 \%)$, and gross profit by $£ 220,000(11.9 \%)$. The company’s gross profit on revenue has fallen from $24.2 \%$ to $18.0 \%$, presumably because it reduced its selling price.
(b) Other expenses have increased by $£ 20,000(13.3 \%)$, probably as a result of the increased sales activity.
(c) To fund the extra expansion, it would appear that the company has borrowed another $£ 3$ million as a long-term loan. Hence, the interest charges have increased by $£ 300,000$.
(d) Overall, the profit before tax has decreased by $£ 100,000$ although the tax based on profits is down by £50,000.
(e) Not surprisingly, the company's return on its long-term funds employed was down from $15.1 \%$ to $12.7 \%$. This is a most disappointing result after experiencing such a marked increase in its sales activity. A decrease in the selling price of goods apparently led to an increase in sales volume, but at the expense of overall profitability.
( $f$ ) In brief, it appears that the increase in the company's sales did not lead to a corresponding increase in profits. Indeed, the company was less profitable in 2006 than it was in 2005. It should also be noted that these results do not take into account the effects of inflation on the company's performance. Allowing for inflation would make the 2006 results even more disappointing.
2 Liquidity
(a) At the end of 2005 the company has a healthy cash balance of $£ 900,000$. By the end of 2006 , it was down to $£ 50,000$ notwithstanding that the company had raised $£ 3$ million in long-term loans during the year.
(b) However, its liquidity position appears to have improved in 2006 even though its cash position has declined so dramatically during the year. The company's current assets (excluding its inventory) more than cover its current liabilities in 2006, while in 2005 its current liabilities exceeded the current assets (excluding inventory) by some $£ 300,000$.

3 Efficiency
(a) Bearing in mind the company's increased sales activity, its inventory at the end of 2006 compared with 2005 was proportionate to the increase in trading activity. At each year end the company held the equivalent of 95 days' sales in hand.
(b) Its efficiency in dealing with its trade accounts receivable has, however, worsened. At the end of 2006, they represented 121 days' sales, whereas at the end of 2005 they represented just 57 days' sales (itself not a particularly low level). Of course this is not a surprising result since more generous credit terms were offered in 2006 in order to stimulate sales. The company has been able to finance this policy by running down its cash reserves and by increasing its long-term loans. In subsequent years it may not be possible to carry on with this policy unless it is able to raise even more long-term funds.
4 Shareholders' interests
(a) Although the volume of its business increased dramatically, its profitability was down. Hence the company has maintained its dividend at the same level as in 2005.
(b) By borrowing an extra $£ 3$ million, the company’s interest charges have increased substantially, although interest charges on loans outstanding at the year end fell from $14.2 \%$ to $10.5 \%$. Thus at a time when profits were falling, the ordinary shareholders' dividend may have to be reduced in order to help pay the interest on the long-term debt, especially if even more funds have to be raised in 2007 and onwards.
(c) In 2005 the gearing ratio was only $3.1 \%$ but by the end of 2006 it had risen to $22.4 \%$. Nonetheless, Witton Way is still a low-geared company, and provided no more long-term loans are raised, the ordinary shareholders have little to fear - unless profitability continues to decline.

## 5 Conclusion

In the short term the company's new policy appears to have failed. While its revenue has increased substantially, its overall profit is down, its liquidity is threatened and it has had to finance its increased sales activity by a considerable amount of extra borrowing. It would appear that the extra borrowing enabled it to finance its extended credit terms, as well as help to purchase new non-current assets - presumably to cope with the extra activity.
(c) The following points could be made in answering part (c) of the question:

1 What was the effect of inflation upon the company's sales?
2 How many new customers were attracted to the company as a result of the extended credit terms and what extra volume of business did they bring?
3 What increase in sales was achieved by individual products?
4 Were the extended credit terms applied to all products?
5 Were all customers offered the extended credit terms?
6 Were more profitable products displaced by less profitable products?
7 Has the proportion of bad debts increased?
8 What effect has the increase in sales activity had on other costs?
9 To what extent has the expected depreciation rate on non-current assets been affected by the increased sales activity?
10 What facilities has the company arranged in order to finance the more generous credit terms in later years?

## Answer to Question 28.9A BA 2

(a) To: The Chairman

From: The Accountant
Subject: State and progress of the business
1 The last three years' trading may be summarised thus:

|  |  |  |  |  |  | 2006 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | £000 | \% | £000 | \% | $£ 000$ | \% |
| Sales | 260 | 100.0 | 265 | 100.0 | 510 | 100.0 |
| Cost of sales | 207 | 79.6 | 215 | 81.1 | 373 | 73.1 |
| Trading profit | 53 | 20.4 | 50 | 18.9 | 137 | 26.9 |
| Depreciation | 15 | 5.8 | 15 | 5.7 | 45 | 8.8 |
| Loan interest | - | - | - | - | 30 | 5.9 |
| Net profit before tax | 38 | 14.6 | 35 | 13.2 | 62 | 12.2 |

Gross profit fell in 2005 but rose sharply in 2006 - was this caused by an increase in sales prices or a decrease in cost of sales? The additional investment in plant has brought a higher charge for depreciation and created a loan interest cost, but the amount of net profit is sharply up, almost in line with sales.
2 Inventory
Closing inventory represent the following days' cost of sales:
$\frac{20}{207} \times 365=35$ days
$\frac{45}{215} \times 365=76$ days

$$
\frac{85}{373} \times 365=83 \text { days }
$$

Inventory now seem very high. Is this level necessary?
3 Accounts receivable
$\frac{33}{260} \times 365=46$ days
$\frac{101}{265} \times 365=139$ days

$$
\frac{124}{510} \times 365=89 \text { days }
$$

89 days seems high, even though a big improvement on 2005 figure. What terms are customers given?
4 Accounts payable
Turnover of accounts payable should be calculated on purchases, not cost of goods sold. Purchases cannot be calculated for 2004 but for the later years is:

|  | 2005 | 2006 |
| :--- | ---: | ---: |
| Cost of goods sold | 215 | 373 |
| Add Closing inventory | $\underline{45}$ | $\underline{85}$ |
| Less Opening inventory | $\underline{450}$ | $\underline{240}$ |
| Purchases | $\underline{413}$ |  |

Purchases for 2004 are taken as cost of goods sold.
$\frac{20}{207} \times 365=35$ days
$\frac{80}{240} \times 365=122$ days
$\frac{35}{413} \times 365=31$ days

The figures of 35 days and 31 days indicate a normal monthly credit period, but the figure of 122 days in 2005 seems strange, unless some large purchases were made just before the balance sheet date.

5 Working capital or current ratio
$\frac{63}{24}=263 \%$

$$
\frac{161}{97}=166 \%
$$

$$
\frac{209}{66}=317 \%
$$

6 Quick ratio or acid test
$\frac{43}{24}=179 \%$
$\frac{116}{97}=120 \%$
$\frac{124}{66}=188 \%$

Both the above series of figures show a satisfactory position but the difference between the two 2006 figures underlines the large investment in inventory at that date.

## 7 Gearing

317: 0
$325: 0$
445 : 200

Gearing is comfortably low after loan taken up in 2006.
8 Return on shareholders' funds
$\frac{38}{317}=12.0 \%$
$\frac{35}{325}=10.8 \%$
$\frac{62}{345}=18.0 \%$

2006 shows a welcome rise but all percentages are probably overstated as freehold land and buildings in the balance sheet are probably at original cost; if they have increased in value, shareholders' funds will be understated.

9 Conclusion
Business appears sound and profitable. The investment in the new plant, part financed by a loan, has caused liquidity problems but these are probably only of a temporary nature.
(b) Answers to specific questions
(i) A statement of cash flows best shows how a company can make a profit but still be short of cash.

Cash flows from operating activities
Operating profit before taxation $(62+30) \quad 92$
Adjustment for
Depreciation $\quad 45$

Operating cash flows before movements in working capital $\overline{137}$
Increase in inventories (40)
Increase in accounts receivable (23)
Decrease in accounts payable (45)
Cash generated by operations
$\quad$ Tax paid $(17+1-6)$
Interest paid
Net cash used in operating activities
Cash flows from investing activities
Payments to acquire tangible non-current assets
Net cash used in investing activities
Cash flows from financing activities
Dividends paid
Issue of share capital 100
Loan 200
Net cash from financing activities
Net decrease in cash and cash equivalents
Cash and cash equivalents at beginning of year
Cash and cash equivalents at end of year
(ii) A balance sheet is not a valuation of a business but more like a historic record where non-current assets are concerned. Revaluations of non-current assets do take place in many companies, but these are usually based on the views of professional valuers (e.g. chartered surveyors) and it is not good practice to introduce guesses of current values. Any revaluation surplus would go to a revaluation reserve and would not affect the declaration of annual profits (unless there were consequential changes to the depreciation charge for the year).

## Answer to Question 28.11A BA 2

(a) An Investor

Sometown, UK
Dear Sir

## Report on AA plc and BB plc

1 In accordance with your instructions, I give below my report on these companies which I hope may help you in deciding whether to proceed with a purchase of shares in either.

## Balance sheets

2 AA has substantial freehold property. Such freehold property gives a large measure of solidarity to an investment, and also provides a useful security on which to borrow money if required. BB appears to own no freehold or leasehold property - at least, no entry for either appears in its balance sheet.
3 If one assumes that plant is depreciated on a straight line basis with no residual value, AA's plant is $67 \%$ time-expired while BB's is much newer at only $22 \%$. AA may therefore have to face the cost of replacement before long.
4 AA has more than twice as much as BB tied up in inventory. Expressed in relation to usage (and taking sales less operating profit as the measure of cost of sales), AA's finished goods are 10 weeks' sales, while BB's are only 5 weeks'. The work in progress of AA is equal to 7 weeks' sales, while that of BB is 3 weeks'. As both companies carry on a similar trade, it is surprising that AA appears to need a much larger investment in inventory - or is it just inefficiency?
5 Debtors of AA approximate to 17 weeks' sales, but those of BB are only 10 weeks'. Again, is this inefficiency on the part of AA?
6 AA needs a bank overdraft, while BB is comfortably liquid. The current or working capital ratio of AA is $188 \%$ against $133 \%$ of BB . The quick ratio in both companies is $100 \%$. The working capital situation in both companies is satisfactory but the need for the overdraft in AA underlines the high stock and slow-paying debtors in that company.
7 Creditors in AA appear as 15 weeks' supplies and expenses, while in BB they are 25 weeks'. Both these figures are astonishingly high when one considers that monthly account is the normal basis of trade. How does BB get nearly half a year's credit?
8 Expressing gearing as Loans/Loans + Shareholders' funds, the gearing in AA is 1,400/3,700 or 38\%, while that in BB is $1,000 / 2,500$ or $40 \%$. Neither of these figures is regarded as high gearing.

## Profit and loss accounts

9 Turning to the income statements, we find the following:

|  | $A A$ | $B B$ |
| :--- | :--- | :--- |
| Operating profit as a percentage of revenue | $16 \%$ | $24 \%$ |
| Net profit before tax | $£ 70,000$ | $£ 360,000$ |
| Effective rate of tax | $29 \%$ | $25 \%$ |
| Dividend yield on market price | $2.7 \%$ | $9.6 \%$ |
| Dividend cover | 1.25 times | 2.1 times |

10 BB appears both more efficient and more attractive to its shareholders, and of the two is clearly to be preferred as an investment.
Yours faithfully
I C Essay
(b) The $\mathrm{P} / \mathrm{E}$ ratio of 30 for AA is surprisingly high, since even blue chip companies usually reach only 26 to 28 , and there the expected profit growth is seen to be realised every year. What is AA's attraction to investors? It is not to be seen in the 2007 financial statements. The market price of $£ 1.50$ still compares badly with its net asset value of $£ 2.30$, and one is left to guess that perhaps the trading results for 2007 were unexpectedly bad, and that it is the asset backing rather than the profits which has kept the market price up.

By contrast, the $\mathrm{P} / \mathrm{E}$ ratio of 5 for BB is exceptionally low and such a figure is normally a warning to prospective investors that the profits may be in danger of drying up shortly. The asset backing is $£ 3.00$ per share. At $9.6 \%$ yield, does the market know something bad about the company which we do not? A dividend yield of only $4 \%$ or $5 \%$ is the normal expectation (and as low as $2 \%$ for many blue chip companies).

## Answer to Question 28.13A BA 2

(a) Profitability ratio

Gross profit as \% revenue Net profit as \% revenue Return on capital employed (using operating profit) Operating profit/revenue Distribution costs/revenue Administration expenses/revenue Return on shareholders' funds
(b) Liquidity ratios

Current ratio
Acid test ratio Inventory turnover* Accounts receivable/credit sales Accounts payable/purchases*

## 2004

$528 / 2,400=22 \%$
$138 / 2,400=5.7 \%$
$138 / 900=15.3 \%$
$138 / 2,400=5.7 \%$
$278 / 2,400=11.6 \%$
$112 / 2,400=4.7 \%$
$138 / 900=15.3 \%$
$936 / 256=3.7: 1$
$392 / 256=1.5: 1$
$1,872 / 554=3.4$
$384 / 2,200 \times 52=9.1$ weeks
$256 / 1,872 \times 52=7.1$ weeks

$$
\begin{aligned}
& 2005 \\
& 588 / 2,800=21 \% \\
& 142 / 2,800=5.1 \% \\
& \\
& 174 / 1,362=12.8 \% \\
& 174 / 2,800=6.2 \% \\
& 300 / 2,800=10.7 \% \\
& 114 / 2,800=4.1 \% \\
& 142 / 1,042=13.6 \%
\end{aligned}
$$

$1414 / 338=4.2: 1$
$754 / 338=2.2: 1$
$2,212 / 660=3.4$
$644 / 2,640 \times 52=12.7$ weeks
$333 / 2,328 \times 52=7.5$ weeks

* Opening inventory not known for 2004. Therefore the 2004 ratios must be calculated on closing inventory figures if comparison is to be drawn between the two years. The 2005 ratio if average inventory is used is $2,216 / 602=3.7$.

Calculation of Purchases for 2005 is Opening inventory $544+$ Purchases ? - Closing inventory $660=$ 2,212 . By arithmetical deduction, Purchases is therefore 2,328. Purchases for 2004 is taken (opening inventory not being known) as same as Cost of sales.

## Comments

(a) Profitability

Loan notes of $£ 320,000$ have been issued during the year. The income statement has thus had to bear an extra charge of $£ 32,000$ interest. If the rate of interest was $10 \%$, this would mean the loan notes were issued on 1 January 2005, thus financing a full year's expansion.

The extra sales generated of $16.7 \%$ have been at the cost of cutting the gross profit percentage from $22 \%$ to $21 \%$.

The operating profit percentage has improved from $5.7 \%$ to $6.2 \%$, possibly due partly to the fixed element in distribution and administration costs and also improved efficiency by the use of the extra loan capital being invested in better equipment.

The return on capital employed, based on operating profit, has fallen from $15.3 \%$ to $12.8 \%$. This is because the profit generated from an increase in sales at a lower rate of profitability has not been sufficient to compensate for the extra capital employed.

Possibly the programme of expansion was only partly completed during 2005 with benefits not capable of being shown up until 2006 and later. Similar remarks also would apply to the return on shareholders' funds.

## (b) Liquidity

Both the current ratio and the acid test (or quick) ratio have improved. This will be largely due to cash received from the issue of loan notes.

The debtors are taking much longer to pay: 12.7 weeks instead of 9.1 weeks as previously. This raises the question as to the creditworthiness of the businesses to whom the extra sales have been made. Every sensible effort should be made to reverse the trend in the accounts receivable ratio.
There is a large cash balance which does not seem to be making a return on its funds. This should be utilised more fully. It may of course be planned already to use it profitably.

## Answer to Question 28.15A BA 2

From the ratios provided, you can obtain various indicators of whether the Eastown branch is being properly managed:
Return on capital employed: The better return of the Eastown branch suggests it is being well managed it is earning $£ 6$ more (i.e. $37.5 \%$ more) per $£ 100$ invested than the overall average. However, some caution is needed in that analysis - while a consistent basis for the figures in the ratio is probable (as all the branches are in the same company), there is no guarantee that all have similar assets, either in nature or in age. Unless all the branches have similar asset profiles, the ratio result will be distorted. Further information will be needed.

Gross profit: Over $15 \%$ lower than the overall average (at $38 \%$ compared with $45 \%$ ), which suggests Eastown is not being managed as well as other branches. However, this could have arisen because the Eastown branch has been competing locally and has had to cut prices and offer incentives to retain and/or expand its customer base. Further information will be needed.

Selling and promotion costs/sales: The Eastown branch is spending $50 \%$ more per $£ 100$ of sales on promotion. While this could be an indicator of poor management, it is consistent with the suggestion, made above under gross profit, that the branch may have been competing locally (but, of course, promotion costs do not directly impact gross profit). Further information will be needed.

Wages/sales: Eastown is spending $35.7 \%$ more on wages per $£ 100$ of sales than the average ( $19 \%$ vs. $14 \%$ ) - another possible indicator of poor management. However, it is also consistent with an attempt to retain and/or expand its customer base through an increased level of service (as a result of employing more staff). Further information will be needed.

Accounts receivable turnover: Eastown allows its customers $21 \%$ more time to settle their accounts than the average ( 63 days vs. 52 days) - another possible indicator of poor management. However, it is also consistent with an attempt to retain and/or expand its customer base through an increased level of service (as a result of employing more staff). Further information will be needed.

Inventory turnover: Turning over inventory virtually $25 \%$ quicker than the average ( 37 days vs. 49 days) suggests good management of this aspect of working capital. However, it may be caused by inefficient buying policies that are causing inventory shortages and loss of customers. Further information will be needed.

Overall: The ratios indicate a higher cost and lower profit profile exists at Eastown compared with the average. This may indicate poorer management, or may be due to the environment in which the branch is operating - it may, for example, be in competition with a price-cutting competitor.

Control over debtors appears weak, but may be due to a need to compete. The only positive ratio result is the lower inventory turnover period. However, it could actually be an indication that mismanagement is occurring.
The ratios in themselves are insufficient to draw any firm conclusions regarding the quality of management of the branch. However, they do indicate questions that should be asked and points that should be raised if an objective view on the quality of the branch's management is to be reached.

## Answer to Question 28.16A BA 2

Ratios are used to assess managerial performance, and managers may be tempted to focus on producing 'good' ratio results, rather than on producing the 'best' performance for the company and its shareholders. Thus, short-termism may be adopted in order that profits are maximised in the short term.

For example, a policy may be adopted to purchase expensive assets that remain $90 \%$ unused, rather than renting them when required, as renting would reduce the profit of the company more than the depreciation charge on the assets. Another example would be whether or not to invest in a new production facility. If the company does, it will appear less profitable in the period up to when the new facility becomes productive and, thereafter, it will start becoming more profitable. A further example would be a form of 'window dressing' whereby debtors are encouraged by discounts, or even coerced to settle their balances immediately before the end of the financial period - this could have the effect of customers moving their business elsewhere.

By their nature, accounting ratios take a short-term view. Shareholders are interested in the longer term. An aware reader of the financial statements will be able to apply the ratios to the longer-term horizon, and it is the aware reader that managers should be concerned about. By adopting a short-term focus, managers may actually be subject to harsher and more informed criticism than would have been the case had they focused upon the longer-term interests of the company.

## Answer to Question 30.2A BA 2

(a) F (b) F
(c) T
(d) F
(e) T

## Answer to Question 30.3A BA 2

Ascertaining an index for highly specialised assets can be difficult, and applying a general index may not give an accurate valuation. In addition, calculation of current costs takes time, particularly if the enterprise has a large number of different classes of assets.

## Answer to Question 30.5A BA 2

Historical cost depreciation is $£ 30,000 \times 10 \%=£ 3,000$
Current cost depreciation is $£ 3,000 \times \frac{160}{90}=£ 5,333$

## Answer to Question 30.7A BA 2

Balance Sheet as at:
Equipment at current cost
Less Accumulated depreciation
Adjustments to current cost reserve:
Asset revaluation
$\begin{array}{ll}\text { Equipment at cost } & 40,000\end{array}$
Credit to current cost reserve at 31.12.2004

| 31.12 .2004 | 31.12 .2005 |
| :---: | :---: |
| 60,000 | 80,000 |
| $\underline{15,000}$ | $\underline{40,000}$ |
| $\underline{45,000}$ | $\underline{40,000}$ |

$\frac{20,000}{60,000}$
Credit to current cost reserve at 31.12.2005
20,000
80,000

Depreciation
Historical cost depreciation for year ended 31.12.2004 10,000
Adjustment to current cost income statement $\underline{5,000}$
Current cost depreciation ( $10,000 \times \frac{150}{100}$ )
Historical cost depreciation for year ended 31.12.2005
10,000
Adjustment to current cost income statement
Current cost depreciation ( $10,000 \times \frac{200}{100}$ )
Adjustment debit to current cost reserve at 31.12.2005
for backlog depreciation
Current cost depreciation as per balance sheet at 31.12.2005

## Answer to Question 30.9A BA 2

Opening working capital $=7,000$
Closing working capital $=10,000$
Change in the year $=3,000$
At average values:
Opening working capital $=7,000 \times \frac{150}{120} \quad=8,750$
Closing working capital $=10,000 \times \frac{150}{180} \quad=\underline{8,333}$
Change in the year $=417$
The monetary working capital adjustment is $3,000-417=2,583$

## Answer to Question 30.11A BA 2

Current Cost Income Statement for the year ending 30 June 2004

| Revenue | $\underline{\mathbf{2 , 5 0 0 , 0 0 0}}$ |  |
| :--- | ---: | ---: |
| Historical cost operating profit | $\mathbf{1 , 4 0 0 , 0 0 0}$ |  |
| Current cost adjustments: | 500,000 |  |
| Additional depreciation | 750,000 |  |
| Cost of sales | $\underline{25,000}$ | $\underline{1,275,000}$ |
| Monetary working capital |  | $\underline{125,000}$ |

## Answer to Question 30.13A BA 2

Current Cost Income Statement for the year ending 30 June 2003

Revenue
9,000,000
Historical cost trading profit
4,000,000
Current cost adjustments:
Additional depreciation
Cost of sales
Monetary working capital
Current cost operating profit
Gearing adjustment $(20 \% \times 1,370,000)$
Interest payable
Profit before tax
Taxation
Profit for the year
Note: Dividends proposed are $£ 600,000$.

## Answer to Question 30.15A BA 2

(a) Historical cost ratios:
$\begin{array}{ll}2004 & 2005 \\ \frac{650}{1,300} \times 100=50 \% & \frac{630}{1,400} \times 100=45 \%\end{array}$
(ii) Net profit:
$\frac{\text { Profit before tax }}{\text { Revenue }} \times 100$

$$
\frac{115}{1,300} \times 100=8.8 \% \quad \frac{130}{1,400} \times 100=9.3 \%
$$

(iii) Inventory turnover:
$\frac{\text { Inventory }}{\text { Cost of sales }} \times 365$
$\frac{105}{650} \times 365=59$ days $\quad \frac{130}{770} \times 365=64$ days
(iv) Accounts receivable collection period:
$\frac{\text { Accounts receivable }}{\text { Turnover }} \times 365$
$\frac{142}{1,300} \times 365=40$ days $\quad \frac{190}{1,400} \times 365=50$ days
(v) Non-current assets revenue:
$\frac{\text { Revenue }}{\text { Non-current assets at net book value }}$
$\frac{1,300}{340}=3.8$ times $\quad \frac{1,400}{255}=5.5$ times
(b) (i) Revenue (millions)

2004
Historical cost
$1,300 \times{ }^{111 / 85}$
2005
$=\underline{\underline{1,698}}$
$1,400 \times 111 / 111$
$=\underline{\underline{1,400}}$
(ii) Additional adjustment for depreciation

Replacement cost (10\%)
114
120
Less Historical cost depreciation Additional depreciation
$\frac{85}{35}$
(iii) It does not make sense to compare historical cost turnover in 2004 with that for 2005. In real terms it has fallen from 1,698 to 1,400 .
When deciding dividends to be paid, directors should look at the amount needed to replace non-current assets, based on replacement costs rather than historical costs.

## Answer to Question 31.6A BA 2

There is no set answer to this question. Students should bear in mind the types of information which the various user groups may find useful, distinguishing between quantitative (numerical) and qualitative (narrative) information. In addition, consideration should be given to how useful the information is in helping a user to make a decision about the company.

## Answer to Question 35.2A BA 2

(i) $\mathrm{t}, \mathrm{v}$.
(iii) b, d, h, o, y.
(v) e, f, j, l, m, r, s, w, x.
(ii) n .
(iv) c, g, i, p, q, u, z.
(vi) a, k.

## Answer to Question 35.4A BA 2

Raw materials consumed $(11,400+209,000-15,600) \quad 204,800$
Carriage on raw materials
Direct labour (150,000 $\times 60 \%$ )
90,000
Royalties (this is a direct expense)
(a) Prime cost

400
297,000
Factory overhead
Factory indirect labour $(150,000 \times 40 \%) \quad 60,000$
Rent and rates (factory block) 4,900
Travelling expenses of factory workers 200
Depreciation of factory machinery $\quad 1,800$
Other factory indirect expenses $\quad \underline{6,000}$
(b) Production cost
$\frac{72,900}{369,900}$

Administrative expenses
Wages and salaries 26,000
Rent and rates: admin. block $\quad 1,100$
Travelling expenses 300
Depreciation: Cars of administrative staff 400
Office machinery 200
Other administrative expenses $\quad \underline{4,000}$
32,000

Selling and distribution expenses
Salaries: sales force
15,000
Carriage costs on deliveries $\quad 1,100$
Rent and rates: Sales department $\quad 1,000$
Travelling expenses: Sales staff $\quad 3,400$
Depreciation: Sales staff cars 500
Delivery vehicles 300
Other selling expenses $\quad \underline{1,000}$
Finance costs
Interest costs $\quad \frac{800}{425,000}$
(c) Total cost $\quad \overline{\underline{425,000}}$

## Answer to Question 35.5A BA 2

(a) Cost behaviour refers to the manner in which costs arise, e.g. are they fixed for a period; do they change in proportion to the level of activity, etc. Analysis of total cost refers to the elements of specific total costs.
(b) - Factory power and lighting: would have a fixed element (light) and a variable element (power), and therefore semi-variable; however, would normally be classified as indirect factory expenses unless it was clear how much was incurred in producing each unit of the products, in which case, it could be split partly between direct costs and partly as indirect overheads.

- Production line workers' wages: a variable cost; would be analysed as a direct cost.
- Sales manager's salary: a fixed cost; would be analysed as a selling and distribution expense.
- Office rent: a fixed cost; would be analysed as an indirect administrative expense.


## Answer to Question 36.2A BA 2

Answers to be drafted by students in proper memo form.

## Introduction:

Marginal cost is $3.2+4.8+1.6=9.6$
Selling price - Marginal cost $=$ Contribution to overheads and profit.
Projects which give negative contributions should be rejected.
A change in volume can only be favourable where total contributions with new project are greater than total contributions without new project.
(a) Total contributions with new project $£ 14.80-£ 9.60=£ 5.20 \times 240,000=£ 1,248,000$

Total contributions without new project $£ 15-£ 9.60=£ 5.40 \times 200,000=£ 1,080,000$ Therefore accept reduction in selling price to $£ 14.80$

| Proof | At £14.80 | At £15 |
| :---: | :---: | :---: |
| Direct materials | 768,000 | 640,000 |
| Direct labour | 1,152,000 | 960,000 |
| Indirect manufacturing costs |  |  |
| Variable | 384,000 | 320,000 |
| Fixed | 160,000 | 160,000 |
| Selling and distribution | 80,000 | 80,000 |
| Administrative expenses | 120,000 | 120,000 |
| Finance | 40,000 | 40,000 |
|  | $\underline{\underline{2,704,000}}$ | $\underline{\underline{2,320,000}}$ |
| Sales revenue | $\underline{\underline{3,552,000}}$ | $\underline{\underline{3,000,000}}$ |
| Net profit | 848,000 | 680,000 |
| (b) Total contributions with new project $£ 15.4-£ 9.6=£ 5.8 \times 160,000$ | 928,000 |  |
| Add saving in finance costs | 4,000 | 932,000 |
| Total contributions without new project $£ 15-£ 9.6=£ 5.4 \times 200,000$ |  | $\underline{\underline{1,080,000}}$ |
| Therefore reject new project. |  |  |
| Proof |  |  |
| (i) At $£ 15$ net profit is |  | 680,000 |
| (ii) At $£ 15.4$ |  |  |
| Revenue (160,000 $\times £ 15.4$ ) |  | 2,464,000 |
| Direct materials (160,000 $\times £ 3.2$ ) | 512,000 |  |
| Direct labour (160,000 $\times £ 4.8$ ) | 768,000 |  |
| Indirect manufacturing costs: Variable (1,600 $\times £ 1.6$ ) | 256,000 |  |
| Fixed | 160,000 |  |
| Selling and distribution | 80,000 |  |
| Administrative expenses | 120,000 |  |
| Finance ( $£ 40,000-£ 4,000$ ) | 36,000 |  |
|  |  | 1,932,000 |
| Net profit |  | 532,000 |

(c) Marginal cost is $£ 9.6$ : the extra order at $£ 9.80$ would therefore be worthwhile.
(d) Marginal cost is $£ 9.6$ : the extra order at $£ 9.20$ should be rejected.

## Answer to Question 36.4A BA 2

## Year 1

Revenue $36,000 \times £ 64$
Less: Variable costs
Direct labour $£ 16 \times 40,000$
Direct materials $£ 12 \times 40,000$
Variable overheads $£ 20 \times 40,000$
Total variable costs
Less: Closing inventory valuation (A)
$\frac{4,000}{40,000} \times £ 1,920,000$
Fixed factory indirect expenses
Less: Closing inventory valuation (B)
$\frac{4,000}{40,000} \times £ 1,984,000$
Total costs
Gross profit

Year 2
Revenue 40,000 $\times £ 64$
Less: Variable costs
Direct labour $£ 16 \times 48,000$
Direct materials $£ 12 \times 48,000$
Variable overheads $£ 20 \times 48,000$
Total variable costs
Less: Closing inventory valuation (A)
$\frac{9,000}{40,000} \times £ 2,304,000$
Fixed factory indirect expenses
Less: Closing inventory valuation (B)
$\frac{9,000}{40,000} \times £ 2,368,000$
Add: Opening inventory $\mathrm{b} / \mathrm{d}$
Total costs
Gross profit
Year 3
Revenue $60,000 \times £ 64$
Less: Variable costs
Direct labour $£ 16 \times 51,000$
Direct materials $£ 12 \times 51,000$
Variable overheads $£ 20 \times 51,000$
Total variable costs
Less: Closing inventory valuation (A)
Fixed factory indirect expenses
Less: Closing inventory valuation (B)
Add: Opening inventory $\mathrm{b} / \mathrm{d}$
518.4
$\frac{192}{1,728}$
$\frac{518.4}{1,785.6}$
64
4

816
612
-
2,448
64
(b) Absorption cost $\begin{array}{r}(£ 000) \\ 2,304\end{array}$
(a) Marginal cost (£000)
(b) Absorption cost (£000)

| 640 | 640 |
| ---: | ---: |
| 480 | 480 |
| 800 | 800 |
| 1,920 | 1,920 |

64
1,984
198.4

1,792
1,785.6
$\underline{518.4}$
(a) Marginal cost (£000)
(b) Absorption cost (£000)

2,560
2,560

| 768 | 768 |
| ---: | ---: |
| 576 | 576 |
| 960 | 960 |
| 2,304 | 2,304 |

$\begin{array}{r}\frac{64}{2,368} \\ \frac{532.8}{1,835.2} \\ 198.4 \\ \hline\end{array}$
$\underline{2,041.6}$
$\underline{518.4}$
(a) Marginal cost (£000)
(b) Absorption cost (£000)

3,840
$\frac{64}{2,512}$
$\overline{2,512}$
$\underline{532.8}$
$\underline{2,033.6}$
526.4

Total costs
Gross profit

3,030.4
809.6

816
612
$\frac{1,020}{2,448}$
3,840

Note how, as there is no closing inventory at the end of Year 3, the same total gross profit is made over the three years by both methods.

## Answer to Question 36.6A BA 2

(a) See text.

| (b) | (i) | (ii) | (iii) |
| :---: | :---: | :---: | :---: |
|  | Normal | +A | +B |
| Direct labour | 8 | 8 | 8 |
| Direct materials | 17 | 17 | 17 |
| Variable overheads | 11 | 11 | 11 |
| Labour: overtime |  | 2 | 2 |
| Special treatment |  |  | 6 |
| Total variable cost | 36 | 38 | 44 |
| Contribution | 29 |  |  |
| Selling price | $\underline{\underline{65}}$ |  |  |
| (i) Normal production |  |  |  |
| Contribution 2,000 $\times £ 29$ |  |  | 58,000 |
| Fixed costs |  |  | 29,400 |
| Profit |  |  | $\underline{\underline{28,600}}$ |
| (ii) Order A accepted |  |  |  |
| Normal production contribution |  |  | 58,000 |
| Order A contribution: sales |  | 20,000 |  |
| Less: Direct costs $600 \times £ 38$ |  | $\underline{\text { 22,800 }}$ | $(2,800)$ |
| Total contribution |  |  | 55,200 |
| Fixed costs |  |  | 29,400 |
| Profit |  |  | 25,800 |
| (iii) Order B accepted |  |  |  |
| Normal production contribution |  |  | 58,000 |
| Order B contribution: sales |  | 34,000 |  |
| Less: Direct costs $750 \times £ 44$ |  | 33,000 | 1,000 |
| Total contribution |  |  | 59,000 |
| Fixed costs |  |  | 29,400 |
| Profit |  |  | $\underline{\underline{29,600}}$ |

(c) See text, but (iii) above demonstrates that.

## Answer to Question 36.8A BA 2

| (a) Contribution per product | $A$ | $B$ | $C$ |
| :--- | ---: | ---: | ---: |
| Variable costs: | 6 | 9 | 6 |
| $\quad$ Labour | 20 | 24 | 16 |
| $\quad$ Materials | $\underline{4}$ | $\frac{3}{30}$ | $\frac{36}{2}$ |
| $\quad$ Variable overhead | $\underline{45}$ | $\underline{44}$ | $\underline{37}$ |
| Selling price | $\underline{\underline{15}}$ | $\underline{8}$ | $\underline{\underline{13}}$ |

However, September sees a shortage of materials, so work out contribution per kilo of materials. This shows:

$$
\begin{array}{ll}
A & £ 15 \div 5 \text { kilos }=£ 3 \\
B & £ 8 \div 6 \text { kilos }=£ 1.33 \\
C & £ 13 \div 4 \text { kilos }=£ 3.25
\end{array}
$$

Total kilos used per month:

$$
\begin{array}{ll}
A & 6,000 \times 5=30,000 \\
B & 8,000 \times 6=48,000 \\
C & 5,000 \times 4=\underline{\underline{20,000}}
\end{array}
$$

September delivery of material $=98,000-15 \%=83,300$ kilos; i.e. shortfall of 14,700 .
$B$ has the lowest contribution, therefore restrict production by $14,700 \div 6$ kilos $=2,450$ units $=5,550$.
Contributions:

| $A$ | $6,000 \times £ 15$ |
| :--- | :--- |
| $B$ | $8,000 \times £ 8$ |
| $C$ | $5,000 \times £ 13$ |

$\begin{array}{ll}\text { A } & 6,000 \times £ 15 \\ B & 8,000 \times £ 8\end{array}$
C $\quad 5,000 \times £ 13$
Fixed overhead:

| $A$ | $6,000 \times £ 5$ | 30,000 |
| :--- | :--- | :--- |
| $B$ | $8,000 \times £ 5$ | 40,000 |
| $C$ | $5,000 \times £ 6$ | $\underline{30,000}$ |

Maximum net profit possible:

| July | August |  | September |
| ---: | ---: | ---: | ---: |
| 90,000 | 90,000 |  | 90,000 |
| 64,000 | 64,000 | $(5,550)$ | 44,400 |
| 65,000 | 65,000 |  | $\frac{65,000}{199,400}$ |

NB: It is assumed that direct labour cut down for $B$ in September does not have to be paid for.
(b) See text.

## Answer to Question 36.10A BA 2

|  | Firelighters Ltd Workings |  |  |
| :---: | :---: | :---: | :---: |
|  |  | 2010 | 2011 |
| Opening inventory (units) |  | 15,000* | 20,000 |
| Manufactured |  | 105,000 | 130,000 |
|  |  | 120,000 | 150,000 |
| Closing inventory |  | 20,000 | 20,000 |
| Units sold |  | $\underline{\underline{100,000}}$ | 130,000 |
| * Balancing figures |  |  |  |

## Firelighters Ltd

Revenue Statement for the years ended:

| 2010 | 2011 |
| :--- | :--- |
| $£ 000$ | $£ 000$ |


| Revenue |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 100,000 @ £10 per unit | 1,000 |  |  | 1,300 |
| 130,000 @ £10 per unit |  |  |  |  |
| Cost of sales |  |  |  |  |
| Opening inventory: 15,000 @ £4 | 60 |  | 80 |  |
| 20,000@£4 |  |  |  |  |  |
| Manufactured: | 420 |  |  |  |
|  |  |  | 520 |  |
|  | 480 |  | 600 |  |
| Closing inventory: 20,000 @ £4 | 80 |  | 80 |  |
|  | $\overline{400}$ |  | $\overline{520}$ |  |
| Variable selling costs |  |  |  |  |
| 100,000@1.25 | $\underline{125}$ | 525 |  |  |
| 130,000@1.50 |  |  | 195* | 715 |
| Contribution |  | 475 |  | 585 |
| Fixed manufacturing costs | 105 |  | 117 |  |
| Other fixed costs | $\underline{155}$ | $\underline{260}$ | 176* | 293 |
| Operating profit before interest |  | 215 |  | 292 |
| Interest charges |  | 70 |  | 82*** |
| Net profit for the year |  | $\underline{\underline{145}}$ |  | $\underline{\underline{210}}$ |

* Balancing figures


## Answer to Question 36.11A BA 2

(a) (i) Contribution per unit is the difference between the variable costs of producing a unit of a product and the selling price of that unit.
(ii) Key factor is anything that limits the activity of a business (also called the 'limiting factor').
(b)

Direct raw material
Direct labour:
Grade 1
Grade 2
Variable overheads
Selling price
Contribution
Fixed overheads
Profit
(c)
(i) Total production labour available

| Grade 1 Full-time | $28 \times 40 \times 4$ | 4,480 |
| ---: | :--- | :--- |
| Part-time |  | $\underline{2,240}$ |
| Grade 2 Full-time | $12 \times 40 \times 4$ | 1,920 |
| Part-time |  | 1,104 |1,104

(ii) Hours required to produce each unit

Grade 1 labour cost per unit
Divide by hourly rate
Grade 2 labour cost per unit
Divide by hourly rate
Total hours per unit

|  |  |  | $B$ |  | $C$ |  |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| 64 | $H r s$ | $£$ | $H r s$ | $£$ | $H r s$ |  |
| $\underline{8}$ |  | 56 |  | 60 |  |  |
| 24 |  | $\underline{8}$ |  | $\underline{8}$ |  |  |
| $\underline{6}$ |  | 27 |  | 21 | 7.5 |  |
|  |  | $\underline{6}$ |  | $\underline{6}$ |  |  |
|  | $\underline{\underline{4}}$ |  | $\underline{\underline{4.5}}$ |  | $\underline{\underline{11.5}}$ |  |

(iii) Maximum possible production

There is a maximum number of hours available for each grade and therefore production will be limited to the smaller of the calculated figures as follows:

| Product | Total <br> hours | Hours <br> per unit | Possible <br> units | Maximum <br> possible |  |
| :--- | :--- | ---: | :---: | ---: | ---: |
| A | Grade 1 | 6,720 | 8 | 840 | 756 |
|  | Grade 2 | 3,024 | 4 | 756 |  |
| B | Grade 1 | 6,720 | 7 | 960 |  |
|  | Grade 2 | 3,024 | 4.5 | 672 | 672 |
| C | Grade 1 | 6,720 | 7.5 | 896 |  |
|  | Grade 2 | 3,024 | 3.5 | 864 | 864 |

(iv) The product which will give the greatest contribution in Period 7 is C:

|  | $A$ | $B$ | $C$ |
| :--- | ---: | ---: | ---: |
| Units | $\underline{\underline{756}}$ | $\underline{\underline{672}}$ | $\underline{\underline{864}}$ |
| Direct costs (A -£250, B - £180, C-£281) | 189,000 | 120,960 | 242,784 |
| Selling price (A -£400, B -£350, C-£450) | $\underline{\underline{302,400}}$ | $\underline{\underline{235,200}}$ | $\underline{388,800}$ |
| Contribution | $\underline{\underline{113,400}}$ | $\underline{\underline{114,240}}$ | $\underline{\underline{146,016}}$ |

(d) This part of the question would include material from a number of different parts of the book. It can be answered at a straightforward level from the material in Chapters 35 and 36. However, a more complete answer would need to include material from Chapters 3, 37, 41 and 44 . The answer requires that you indicate that relevant costs and revenues would be identified; costs would be classified as fixed or variable, possibly across a range of different activity levels; contribution per unit would be identified; break-even analysis would be undertaken; product mix may also be considered when a multi-product company is involved; etc.

## Answer to Question 36.12A BA 2

(a)


Year 2
Revenue
Less: Variable costs
Direct materials
Direct labour
Variable overheads
Total variable costs
Add: Opening inventory
Less: Closing inventory
$\frac{2,000}{14,000} \times 123,900$
Fixed costs
Total production co
Add: Opening inv
Less: Closing inve
$\frac{2,000}{14,000} \times 164,500$
$\frac{17,700}{122,700}$
40,600
163,300

| 49,900 | 49,900 |
| ---: | ---: |
| 44,000 | 44,000 |
| 30,000 | 30,000 |
| 123,900 |  |
| 16,500 |  |

49,900
44,000
30,000

40,600
$\overline{164,500}$
21,500
186,000
$\underline{\underline{23,500}}$

Absorption costing 280,000
$\underline{\underline{116,700}}$
162,500
$\underline{\underline{117,500}}$

Absorption costing
300,000
52,200
45,000
40,000
45,000
137,200
17,700
154,900
154,900
$\frac{9,800}{145,100}$
41,300
186,400
Total production costs
Add: Opening inventory
Less: Closing inventory
$\frac{1,000}{14,000} \times 178,500$
12,750
189,250
Gross profit
(b) See text, Section 36.6.

## Answer to Question 36.14A BA 2

| (a) | $P$ | Q | $R$ | $S$ | T | $U$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Direct labour and materials | 45 | 51 | 114 | 147 | 186 | 342 |
| Variable cost | 18 | 33 | 30 | 63 | 66 | 69 |
|  | 63 | 84 | 144 | 210 | 252 | $\overline{411}$ |
| Fixed cost | 12 | 21 | 21 | 30 | 48 | 39 |
|  | 75 | 105 | 165 | $\overline{240}$ | $\overline{300}$ | $\overline{450}$ |
| Add: Profit 10\% | 7.5 | 10.5 | 16.5 | 24 | 30 | 45 |
| Selling price | 82.5 | 115.5 | 181.5 | $\underline{\underline{264}}$ | $\underline{\underline{330}}$ | 495 |

(b) Discontinue $Q$ and $T$. All other items are above marginal cost.

## (c)

Sales revenue
P $\quad 600 \times £ 78$
Q $\quad 600 \times £ 78$
R $\quad 600 \times £ 198$
S $600 \times £ 225$
T $600 \times £ 240$
U $600 \times £ 660$
Less: Costs
Direct labour and materials
(i) $600 \times(45+114+147+342)$

| $(i)$ | $($ ii $)$ |
| ---: | ---: |
| Followed | Produced |
| advice | all items |
| 46,800 | 46,800 |
| - | 46,800 |
| 118,800 | 118,800 |
| 135,000 | 135,000 |
| - | 144,000 |
| $\underline{396,000}$ | $\underline{396,000}$ |
| $\underline{696,600}$ | $\underline{887,400}$ |

(ii) $600 \times(45+51+114+147+186+342)$

Variable overheads
(i) $600 \times(18+30+63+69)$
(ii) $600 \times(18+33+30+63+66+69)$

Fixed overheads
Net profit
388,800

108,000

| 167,400 |  |
| ---: | ---: |
| $\frac{34,200}{}$ | 34,200 <br> 531,000 <br> $\underline{165,600}$ |
| $\underline{154,800}$ |  |

(d) Discontinue $S$ and $U$. All other items are above marginal cost.
(e)
$\left.\begin{array}{rr}(i) \\ \text { Followed } \\ \text { advice }\end{array} \quad \begin{array}{r}\text { (ii) } \\ \text { Produced } \\ \text { all items }\end{array}\right\}$

## Less: Costs

Direct labour and materials
(i) $600 \times(45+51+114+186)$
(ii) $600 \times(45+51+114+147+186+342)$

Variable overheads
(i) $600 \times(18+33+30+66)$

237,600
(ii) $600 \times(18+33+30+63+66+69)$

Fixed overheads
Net profit
88,200
$\begin{array}{r}34,200 \\ \hline 360,000 \\ \hline 19,400\end{array}$
167,400
Sales revenue

| $P$ | $600 \times £ 90$ |
| :--- | :--- |
| $Q$ | $600 \times £ 99$ |
| $R$ | $600 \times £ 225$ |
| $S$ | $600 \times £ 198$ |
| $T$ | $600 \times £ 435$ |
| $U$ | $600 \times £ 390$ |

## Answer to Question 36.15A BA 2

(a) and (b) see text.
(c) $(i)$

A S Teriod Ltd
$\begin{array}{rrrrr}\text { Ceres } & \text { Eros } & \text { Hermes } & \text { Icarus } & \text { Vesta } \\ £ & £ & £ & £ & \text { Total } \\ & & & \end{array}$

Unit price
Direct labour 14
Direct material

| 8 | 22 | 18 | 26 | 88 |
| :---: | :---: | :---: | :---: | :---: |
| 10 | 13 | 12 | 17 | 60 |
| 9 | 16 | 15 | 19 | 70 |
| 27 | 51 | 45 | 62 | 218 |
| $\underline{13}$ | 19 | 15 | $\underline{18}$ | 82 |
| 40 | 70 | 60 | 80 | 300 |
| 8 | 14 | 12 | 16 | 60 |
| $\underline{\underline{48}}$ | $\underline{\underline{84}}$ | $\underline{\underline{72}}$ | $\underline{\underline{96}}$ | $\underline{\underline{360}}$ |

Variable overhead
8
Total variable cost
$\frac{11}{33}$
Fixed cost
Total cost
Profit 20\%
Selling price
(ii) Produce only those where marginal cost is lower than selling price, i.e. produce Ceres, Hermes and Vesta.
(iii) All produced at new prices (100 of each):

|  | Ceres | Eros | Hermes | Icarus | Vesta | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total variable cost | 3,300 | 2,700 | 5,100 | 4,500 | 6,200 | 21,800 |
| Fixed cost | 1,700 | 1,300 | 1,900 | 1,500 | 1,800 | 8,200 |
| Total cost | 5,000 | 4,000 | 7,000 | 6,000 | 8,000 | 30,000 |
| Profit/(loss) | 900 | $(\underline{1,500})$ | 1,000 | $(\underline{1,600})$ | 1,200 | - |
| Selling price | $\underline{\underline{5,900}}$ | $\underline{\underline{2,500}}$ | $\underline{\underline{8,000}}$ | $\underline{4,400}$ | $\underline{\underline{9,200}}$ | $\underline{\underline{30,000}}$ |

If only Ceres, Hermes and Vesta produced:
Revenue (5,900 + 8,000 + 9,200)
Less Variable cost $(3,300+5,100+6,200)$
Contribution
Total fixed costs
Profit

| 23,100 |
| ---: |
| $(14,600)$ |
| 8,500 |
| $(8,200)$ |
| 300 |

## Answer to Question 37.3A BA 2



## Answer to Question 37.4A BA 2

| Job Cost Sheet, Job 701, Dept R |  |  |
| :---: | :---: | :---: |
| Direct materials |  | 345 |
| Direct labour | $105 \times 8.0$ | 840 |
| Factory overhead | $105 \times 2.83$ | 297.15 |
|  |  | 1,482.15 |
| Job Cost Sheet, Job 702, Dept T |  |  |
| Direct materials |  | 3,240 |
| Direct labour | $540 \times 10$ | 5,400 |
| Factory overhead | $540 \times 4.46$ | 2,408.4 |
|  |  | 11,048.4 |
| Job Cost Sheet, Job 703, Dept P |  |  |
| Direct materials |  | 1,560 |
| Direct labour | $400 \times 6$ | 2,400 |
| Factory overhead | $280 \times 3.95$ | 1,106 |
|  |  | 5,066 |
| Job Cost Sheet, Job 704, Dept S |  |  |
| Direct materials |  | 196 |
| Direct labour | $620 \times 11$ | 6,820 |
| Factory overhead | $90 \times 2.98$ | 268.2 |
|  |  | $\underline{\text { 7,284.2 }}$ |
| Job Cost Sheet, Job 705, Dept Q |  |  |
| Direct materials |  | 11,330 |
| Direct labour | $860 \times 9$ | 7,740 |
| Factory overhead | $610 \times 3.51$ | 2,141.1 |
|  |  | 2 $\underline{1,211.1}$ |
| Job Cost Sheet, Job 706, Depts P and T |  |  |
| Dept P Direct materials |  | 1,480 |
| Direct labour | $600 \times 6$ | 3,600 |
| Factory overhead | $540 \times 3.95$ | 2,133 |
| Dept T Direct materials |  | 32 |
| Direct labour | $36 \times 10$ | 360 |
| Factory overhead | $36 \times 4.46$ | 160.56 |
|  |  | 7,765.56 |

## Answer to Question 37.6A BA 2

(a) See text, Section 37.5.
(b)
(i) Equivalent production during April:

Units
Equivalent production:
Material
Labour
Overhead
(ii) Cost per complete unit:

Material
Labour
Overhead
Cost per complete unit
Earith Industries

| Units completed 6,000 | 75\% completed 800 | 65\% completed 800 | 55\% completed 800 |
| :---: | :---: | :---: | :---: |
|  | 6,600 |  |  |
|  |  | 6,520 |  |
|  |  |  | 6,440 |
|  | Total cost | Equiv. prodn | Cost per unit |
|  | 12,540 | 6,600 | 1.90 |
|  | 8,476 | 6,520 | 1.30 |
|  | 7,084 | 6,440 | 1.10 |
|  |  |  | $\underline{4.30}$ |

(iii) Value of work-in-progress:

Materials
$600 \times 1.90=1,140$
Labour
$520 \times 1.30=676$
Overhead
Total value of WIP

## Answer to Question 37.8A BA 2

(a) Current factory overhead rate
$=\frac{\text { Total factory overheads }}{\text { Total direct labour costs }} \times \frac{100}{1}=\frac{180+225+75}{450+500+250} \times \frac{100}{1}$
$=\frac{480}{1,200}=40 \%$ factory overhead rate.
Job 131190
Direct labour costs $(2,500+2,200+4,800) \quad 9,500$
$A d d:$ Materials $(100+400+500) \quad \frac{1,000}{10500}$
$A d d:$ Factory overheads $(40 \% \times 9,500) \quad 3,800$
Total factory costs $\quad \overline{14,300}$
Add: General administration $(20 \% \times 14,300)$
Total cost
2,860
17,160
Add: Profit (25\% total cost)
4,290
Selling price
(b) (i) Direct labour hour rate per department:

| Assembly | $£ 180,000 \div 150,000$ hours $=£ 1.20$ per hour |
| :--- | ---: |
| Painting | $£ 225,000 \div 140,625$ hours $=£ 1.60$ per hour |
| Packing | $£ 75,000 \div 100,000$ hours $=£ 0.75$ per hour |

(ii) Overhead per department as percentage of direct labour costs:

Assembly $£ 180,000 \div £ 450,000=40 \%$
Painting $£ 225,000 \div £ 500,000=45 \%$
Packing $£ 75,000 \div £ 250,000=30 \%$
(i) Job 131190 (using direct labour hour rate)

| Assembly: Labour | 2,500 |  |
| :--- | ---: | ---: |
| $+1,000$ hours $\times £ 1.20$ | $\underline{1,200}$ | 3,700 |
| Painting: Labour | 2,200 |  |
| + 900 hours $\times £ 1.60$ | $\underline{1,440}$ | 3,640 |
| Packing: Labour | 4,800 |  |
| +960 hours $\times £ 0.75$ | -720 | 5,520 |
| + Materials $(100+400+500)$ |  | $\underline{1,000}$ |
| Add: General administration $(20 \% \times 13,860)$ | $\underline{2,772}$ |  |
| Total cost |  | $\underline{16,632}$ |
| Add: Profit $25 \% \times 16,632$ | $\underline{4,158}$ |  |
| Selling price | $\underline{\underline{20,790}}$ |  |

Selling price
20,790

| (ii) Job 131190 (using percentage direct labour costs) |  |  |
| :---: | :---: | :---: |
| Assembly: Labour | 2,500 |  |
| + 40\% | 1,000 | 3,500 |
| Painting: Labour | 2,200 |  |
| + $45 \%$ | 990 | 3,190 |
| Packing: Labour ${ }^{+30 \%}$ | 4,800 |  |
|  | 1,440 | 6,240 |
|  |  | 12,930 |
| Add: General administration $(20 \% \times 12,930)$ |  | 2,586 |
| Total cost |  | 15,516 |
| $A d d$ Profit $25 \% \times 15,516$ |  | 3,879 |
| Selling price |  | 19,395 |

(c) It depends on where there are direct relationships to overheads. Number of hours worked is more appropriate in $(b)(i)$ and (ii). However, machine hours method for its two departments has not yet been investigated.
(d) There is no set answer. Basically, the absorption rate may be too high, making for an uncompetitive selling price; or too low, making the product too cheap and uneconomic.

## Answer to Question 37.10A BA 2

| (a) | A | B | C | Total |
| :---: | :---: | :---: | :---: | :---: |
| Power 55:30:15 | 66,000 | 36,000 | 18,000 | 120,000 |
| Rent, etc. 30:20:10 | 45,000 | 30,000 | 15,000 | 90,000 |
| Insurance 22:16:2 | 11,000 | 8,000 | 1,000 | 20,000 |
| Depreciation 22:16:2 | 44,000 | 32,000 | 4,000 | 80,000 |
| Indirect materials | 23,000 | 35,000 | 57,000 | 115,000 |
| Indirect wages | 21,000 | 34,000 | 55,000 | 110,000 |
|  | $\underline{\underline{210,000}}$ | $\underline{\underline{175,000}}$ | $\underline{\underline{150,000}}$ | $\underline{\underline{535,000}}$ |
| Direct wages | 140,000 | 200,000 | 125,000 |  |
| Percentage absorption rate | 150\% | 87.5\% | 120\% |  |


| (b) Selling price of Job No. 347 | $£$ |  |
| :--- | :--- | ---: |
| Dept A | Materials | 152 |
|  | Direct wages | 88 |
|  | Overhead $150 \%$ of $£ 88$ | 132 |
|  |  | 372 |
| Dept B | Materials | 85 |
|  | Direct wages | 192 |
|  | Overhead $87.5 \%$ of $£ 192$ | 168 |
|  |  | 817 |
| Dept C | Materials | 52 |
|  | Direct wages | 105 |
|  | Overhead $120 \%$ of $£ 105$ | $\underline{126}$ |
| Total production cost | 1,100 |  |
| Add: $30 \%$ | $\underline{330}$ |  |
| Selling price | $\underline{1,430}$ |  |

(c) (i) Absorption rate based direct labour hours

Dept A $£ 210,000$ divided by 25,000 hours $=£ 8.4$ per hour
Dept B $£ 175,000$ divided by 50,000 hours $=£ 3.5$ per hour
Dept C $£ 150,000$ divided by 60,000 hours $=£ 2.5$ per hour
(ii) Absorption rate based on machine hours

Dept A $£ 210,000$ divided by 100,000 hours $=£ 2.1$ per hour
Dept B $£ 175,000$ divided by 40,000 hours $=£ 4.375$ per hour
Dept C $£ 150,000$ divided by 10,000 hours $=£ 15$ per hour
(d) (i) Allotment: this term is not generally used in relation to overheads. Presumably, the examiner wanted students to demonstrate that they realised it was not another term for either 'allocation' or 'apportionment'.
(ii) Allocation: attribution of costs to a cost centre or product based on some base that clearly identifies the expenditure that was incurred on that cost centre or product. This is used for the attribution of costs that can be specifically identified with a cost centre or product.
(iii) Apportionment: attribution of costs between a number of cost centres or products on the basis of some common base. For example, rates could be allocated to cost centres on the basis of the dimensions of their floor space. This is used for the attribution of costs that cannot be specifically identified as arising from the activities of one cost centre or product.

## Answer to Question 37.11A BA 2

(a) (i) See text, Section 37.6.
(ii) See text, Section 37.6.
(iii) See text, Section 37.5.
(iv) See text, Section 37.9.
(v) Split-off point: the point at which joint products are separately identifiable.
(b) (i) True: scrap has value, waste has none.
(ii) True: a joint product is one that is produced by the same process and at the same time as another; a by-product is one that is produced incidentally as a result of manufacturing the main product. They are further distinguished by their value. By-products have relatively little value compared with the main products whose manufacturing process created them. Joint products are each of significant value compared with their own joint product(s).

## Answer to Question 38.3A BA 2

(a) (i) Always able to satisfy customers' demands; strike in firm's production could stop production of new inventory; strike at suppliers of part could stop production of new inventory.
(ii) So as not to have to lay-off workers; lower costs of production; administratively easier and cheaper.
(b)

Opening inventory
Produced

| $J$ | $A$ | $S$ | $O$ | $N$ | $D$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 270 | 290 | 390 | 430 | 370 | 270 |
| 300 | 300 | 300 | 300 | 300 | 300 |
| 570 | 590 | 690 | 730 | 670 | 570 |
| 280 | 200 | 260 | 360 | 400 | 420 |

Less Sales
Closing inventory
Inventory (by deduction) 1 July: 270 units.
(c) Where higher sales could be made but there is a shortage of: skilled labour, or materials, or finance.

## Answer to Question 39.4A BA 2

(a)

Mtoto Ltd
Cash Budget for the four months ending 31 December 2011 (£)

|  | Sept | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Receipts |  |  |  |  |  |
| Cash sales: Main store | 18,000 | 26,300 | 19,200 | 24,700 | 88,200 |
| Depot 1 | 19,700 | 18,000 | 17,600 | 17,900 | 73,200 |
| Depot 2 | 26,300 | 19,700 | 21,000 | 19,100 | 86,100 |
| Credit sales: Main store** | 21,000 | 32,500 | 26,000 | 25,400 | 104,900 |
| Plant surplus | 26,500 |  |  |  | 26,500 |
| Shop-soiled inventory |  | 17,000 |  |  | 17,000 |
|  | 111,500 | $\underline{113,500}$ | $\underline{\underline{83,800}}$ | $\underline{87,100}$ | 395,900 |
| * Per balance sheet, debtors pay 1 month after sale. |  |  |  |  |  |
| Payments |  |  |  |  |  |
| Purchases | 55,800 | 61,200 | 64,300 | 41,000 | 222,300 |
| Fixed overheads | 9,500 | 9,500 | 9,500 | 9,500 | 38,000 |
| Wages and salaries | 17,000 | 19,000 | 13,000 | 12,000 | 61,000 |
| Redundancy |  |  |  | 12,000 | 12,000 |
| Variable costs | 5,600 | 6,800 | 6,100 | 7,400 | 25,900 |
|  | 87,900 | 96,500 | $\underline{92,900}$ | $\underline{\underline{81,900}}$ | 359,200 |
| Surplus/(deficit) | 23,600 | 17,000 | $(9,100)$ | 5,200 | 36,700 |
| Balance b/d | $(\underline{240,000)}$ | (216,400) | $(199,400)$ | $(208,500)$ | (240,000) |
| Balance c/d | (216,400) | (199,400) | (208,500) | (203,300) | $\underline{\underline{(203,300}}$ |

(b) Briefly: full answer to be in report form.
(i) Current ratio 31.8.2011 is $420,900: 350,500=1.2: 1$.

However, acid test ratio shows $21,000: 350,500=0.06: 1$.
This latter ratio reveals considerable liquidity problems.
Forecast shows a fall in bank overdraft of $£ 36,700$ over the period. The overdraft is still far too high.
(ii) Find out contributions made by each depot.

Reduce inventory.
Sell off some non-current assets?
Reduce overhead costs.
See if gross profit margins can be increased, either by increasing prices or by better buying policies at cheaper prices.

## Answer to Question 39.7A BA 2

| (a) | Belinda Raglan Cash Budget (£000) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | May | June | July | Aug |
| Opening overdraft |  | 5 | 8 | 54.6 | 22.2 |
| Receipts |  | 85.2 | 72.8 | 82.4 | 56 |
|  |  | 80.2 | $\underline{64.8}$ | $\underline{27.8}$ | $\underline{33.8}$ |
| Payments |  |  |  |  |  |
| Purchases |  | 58.2 | 116.4 | 40 | 43 |
| Rent |  | 12 | - | - | 12 |
| Other |  | 8 | 3 | 10 | 14 |
| Compensation |  | 10 | $\stackrel{-}{119.4}$ | - | - |
|  |  | 88.2 | $\underline{119.4}$ | 50 | 69 |
| Closing overdraft |  | 8 | 54.6 | $\underline{\underline{22.2}}$ | $\underline{\underline{35.2}}$ |

(b) See text.
(c) Items in the letter should include reference to the 3\% discount on purchases in May and June. It is probably unwise to attempt to take advantage of the discount. The increase in the overdraft facility required is entirely due to it and the increased overdraft costs would make the actual saving much less than at first appeared. If June purchases were kept to around $£ 76,000$ it appears that the overdraft limit would not need to be raised. It may be worthwhile for Belinda to consider negotiating purchasing on credit from her suppliers. She may also consider offering less credit to her customers, etc.

## Answer to Question 39.8A BA 2

(a)

Receipts:
Capital
Hire charges paid in cash (W1)
Hire charges (chauffeured cars) (W2)

## Payments:

Cars bought $6 \times 5,340$
Cars bought $3 \times 5,850$

## Periods

| 1 | 2 | 3 | 4 |
| :---: | :---: | :---: | :---: |
| 1,248 | 34,000 |  |  |
|  | 1,664 | 1,664 | 1,664 |
|  |  | 2,400 | 2,400 |
| $\underline{\underline{35,248}}$ | 1,664 | $\underline{\underline{4,064}}$ | $\underline{\underline{4,064}}$ |
| 32,040 |  |  |  |
|  |  |  | 17,550 |
|  |  | 360 | 360 |
|  | 300 | 300 | 300 |
| 200 | 200 | 200 | 200 |
| 400 | 400 | 800 | 800 |
| 960 | 960 | 960 | 960 |
|  | 720 | 720 | 720 |
| 33,600 | 2,580 | 3,340 | 20,890 |
| 1,648 | 732 | 1,456 |  |
|  |  |  | 15,370 |

Workings:
(W1) Per week: Weekdays $5 \times £ 10 \times 4$ cars $=200$
Weekends $2 \times £ 18 \times 6$ cars $=\underline{216}$
$\underline{\underline{416}}$

3 weeks in period 1; 4 weeks other periods.
(W2) Assumed additional to cars in (W1):
Per period: $£ 60 \times 5 \times 4 \times 2$ cars $=2,400$
(b) Per text.
(c) Internal: Profits, factoring debts, revising payment and receipt schedules where possible, extra own capital.
External: Loans from individuals, bank loans and overdrafts, buying cars on hire purchase.

## Answer to Question 40.2A BA 2



## Answer to Question 40.4A BA 2

(a)

Opening balance
Opening overdraft
Received (see schedule)
Payments (see schedule)
Closing balance
Closing overdraft
Receipts from debtors
Legacy
$\left.\begin{array}{cccccc}\text { April } & \text { May } & \text { June } & \text { July } & \text { Aug } & \text { Sept } \\ +60,000 & +6,700 & & & +27,540 & +35,440 \\ & & -7,760 & +2,140 & & \\ \overline{60,000} & -\overline{6,700} & \underline{26,000} & \underline{45,500} & \underline{28,000} & \underline{28,000} \\ \underline{53,300} & \underline{14,460} & \underline{16,100} & \underline{20,100} & \underline{55,540} & \underline{63,440} \\ +6,700 & -7,760 & & & +27,540 & +35,440\end{array}\right)+\underline{+42,780}$

Cash Budget


Revenue
166,000
Less Cost of goods sold
Purchases
Less: Closing inventory
Gross profit
Less Expenses:
Wages and salaries
General expenses
Insurance
Business rates
Depreciation: Motors
Premises
Machinery
Net profit

12,600
1,200
12,600
1,200 280
102,000
8,000
$\frac{94,000}{72,000}$

720
800
875
$\underline{800}$
2,475
17,275
54,725

Balance Sheet as at 30 September 2005

| Non-current assets | Cost | Depn |  |
| :---: | :---: | :---: | :---: |
| Premises | 35,000 | 875 | 34,125 |
| Machinery | 8,000 | 800 | 7,200 |
| Motors | 6,400 | 800 | 5,600 |
|  | 49,400 | 2,475 | 46,925 |
| Current assets |  |  |  |
| Inventory |  | 8,000 |  |
| Debtors Accounts receivable |  | 56,000 |  |
| Prepayments (insurance) |  | 280 |  |
| Cash and bank |  | 42,780 |  |
|  |  |  | 107,060 |
|  |  |  | 153,985 |
| Current liabilities |  |  |  |
| Accounts payable for goods |  | 32,000 |  |
| General expenses |  | 200 |  |
| Business rates |  | 360 |  |
|  |  |  | ( 32,560) |
|  |  |  | 121,425 |
| Capital |  |  | 77,500 |
| Add Net profit |  |  | 54,725 |
|  |  |  | 132,225 |
| Less Drawings |  |  | $(10,800)$ |
|  |  |  | $\underline{\underline{121,425}}$ |

## Answer to Question 40.5A BA 2

(a) See text.


|  | Cost | Aggregate depreciation |  |
| :---: | :---: | :---: | :---: |
| Non-current assets |  |  |  |
| Land and buildings | 134.00 | - | 134.00 |
| Plant and machinery | 9.40 | 4.23 | 5.17 |
| Fixtures and fittings | 2.30 | 1.32 | 0.98 |
|  | $\underline{\underline{145.70}}$ | $\underline{\underline{5.55}}$ | 140.15 |
| Current assets |  |  |  |
| Inventory: Raw materials |  | 91.70 |  |
| Finished goods |  | 136.20 |  |
| Accounts receivable |  | 574.50 |  |
| Bank |  | $\underline{282.20}$ | 1,084.60 |
|  |  |  | 1,224.75 |
| Current liabilities |  |  |  |
| Accounts payable: Raw materials |  | 41.00 |  |
| Overheads |  | 42.60 | 83.60 |
|  |  |  | $\underline{\underline{1,141.15}}$ |
| Equity |  |  |  |
| Share capital |  |  | 500.00 |
| Retained profits |  | 272.19 |  |
| Profit for year |  | $\underline{368.96}$ | 641.15 |
|  |  |  | 1,141.15 |
| Workings |  |  |  |
| Accounts Receivable Control |  |  |  |
| Opening balance | 594.4 |  |  |
| Sales | 1,185.2 |  |  |
| Cash |  |  | 1,205.1 |
| Balance c/d |  |  | 574.5 |
|  | $\underline{\underline{1,779.6}}$ |  | $\underline{\underline{1,779.6}}$ |
| Purchases Ledger Control |  |  |  |
| Opening balance |  |  | 82.2 |
| Materials |  |  | 205.6 |
| Cash | 246.8 |  |  |
| Balance c/d | 41.0 |  |  |
|  | $\underline{\underline{287.8}}$ |  | $\underline{\underline{287.8}}$ |
| Overheads |  |  |  |
| Opening balance |  |  | 127.4 |
| Incurred |  |  | 567.0 |
| Cash | 651.8 |  |  |
| Balance c/d | 42.6 |  |  |
|  | $\underline{694.4}$ |  | $\underline{694.4}$ |
| Cash Book |  |  |  |
| Opening balance | 12.4 |  |  |
| Receipts | 1,205.1 |  |  |
| Payments: |  |  |  |
| Suppliers |  |  | 246.8 |
| Wages |  |  | 36.7 |
| Overheads |  |  | 651.8 |
| Balance c/d |  |  | 282.2 |
|  | $\underline{\underline{1,217.5}}$ |  | $\underline{\underline{1,217.5}}$ |

## Answer to Question 40.10A BA 2

(a) (i) Sales: June, July, August, November, $12 \frac{1}{2} \% \%$ of total $\times 4=50 \%$
(ii) Cost of sales $800,000-25 \%=600,000$

Opening inventory $210,000+$ Purchases ? - Closing inventory 252,000 $=$ Cost of sales 600,000 .
Therefore by deduction purchases $=642,000$.

| June | 75,000 |
| :--- | ---: |
| July | 75,000 |
| Aug | 75,000 |
| Sept | 150,000 |
| Oct | 150,000 |
| Nov $75,000+42,000$ | $\underline{117,000}$ |
| Total purchases | $\underline{\underline{642,000}}$ |

## Newland Traders

Budgeted Income Statement for the 6 months ending 30 November 2007

$$
£ 000 \quad £ 000
$$

Revenue ..... 800

Less Cost of goods sold:
Inventory 30.5.2007 210
Purchases $\quad \frac{642}{852}$
30.11 .2007

Gross profit
Less Expenses:
Wages and expenses
120
Depreciation $(6 \times 5,000+(10 \% \times 80,000 \times 3 / 12)) \quad \underline{32}$
Net profit

| $(b)^{*}$ | Budgeted Balance Sheet as at 30 November 2007 |  | $£ 000$ |
| :--- | ---: | ---: | ---: |
|  |  | 6000 |  |
| Non-current assets at cost | $\underline{296}$ | 394 |  |

Current assets
Inventory 252
Accounts receivable 300
Cash at bank and in hand $\quad 10$
Total assets
Current liabilities
Accounts payable
Equity
Issued capital 600
General reserve 150
Retained profits $(48+41) \quad \frac{89}{839}$
*Best to tackle (c) cash budget before ( $b$ ) balance sheet.

| (c) | Cash Flow Budget (£000) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June | July | Aug | Sept | Oct | Nov |
| Opening bank balance | +48 | +50 | +120 | +125 | +130 | -20 |
| Accounts receivable paid | 150 | 165 | $\underline{100}$ | 100 | 100 | $\underline{200}$ |
|  | $\underline{198}$ | $\underline{215}$ | $\underline{220}$ | $\underline{225}$ | $\underline{230}$ | $\underline{180}$ |
| Payments |  |  |  |  |  |  |
| Accounts payable | 128 | 75 | 75 | 75 | 150 | 150 |
| Wages and expenses | 20 | 20 | 20 | 20 | 20 | 20 |
| Non-current assets |  |  |  |  | 80 |  |
|  | $\underline{148}$ | 95 | 95 | 95 | $\underline{250}$ | $\underline{170}$ |
| Closing bank balance | $+50$ | +120 | +125 | +130 | -20 | +10 |

Extra finance needed October. Assumed that capital expenditure paid one month after incurred. As it appears short term, a bank overdraft or extra capital would be the best options.

## Answer to Question 40.11A BA 2

(a)

Len Auck and Brian Land, trading as Auckland Manufacturing Co. Forecast Income Statement for the 4 months ending 30 April 2006
Revenue
Less Cost of raw materials:

Inventory 31.12.2005
Purchases $(43,000+1,500$
Less Inventory 30.4.2006
Direct wages Overhead expenses Inventory of finished goods 31.12.2005
Inventory of finished goods 30.4.2006
Net profit Len Auck $\quad 5,375$
Brian Land
10,500
44,500
55,000
$\frac{12,000}{43,000}$
17,200
15,050
18,500
18,500

5,375

75,250
$\frac{-}{10,750}$
10,750
Forecast Balance Sheet as at 30 April 2006
Non-current assets
$\begin{array}{ll}\text { Plant and machinery at cost } & 90,000 \\ \text { Less Depreciation } & \underline{30,800}\end{array}$
59,200
Current assets
Inventory: Raw materials
12,000
Finished goods
18,500
Accounts receivable
46,000
$\frac{76,500}{135,700}$
Current liabilities
Accounts payable
Bank overdraft (see part (b))
25,500
23,650
$\left(\frac{49,150)}{86,550}\right.$

| Capital accounts: | Len Auck Brian Land |  |  |
| :--- | ---: | ---: | ---: |
| Balance 1.1.2006 | 40,000 | 39,000 |  |
| Add Share of profit | $\underline{5,375}$ | $\underline{5,375}$ |  |
| Less Drawings | $\underline{45,375}$ | $\underline{44,375}$ |  |
|  | $\underline{1,600}$ | $\underline{1,600}$ |  |
|  | $\underline{43,775}$ | $\underline{42,775}$ | $\underline{8,550}$ |


| (b) | Cash Budget |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 2006 | Jan | Feb | Mar | Apr |
| Receipts: accounts receivable | $\underline{\underline{18,000}}$ | $\underline{\underline{18,000}}$ | $\underline{\underline{18,000}}$ | $\underline{\underline{22,000}}$ |
| Payments: |  |  |  |  |
| Raw materials | 13,000 | 13,000 | 10,500 | 11,000 |
| Direct wages | 3,600 | 4,400 | 4,400 | 4,800 |
| Overheads: |  |  |  |  |
| Wages and salaries | 900 | 1,000 | 1,000 | 1,000 |
| Other overheads | 1,550 | 1,550 | 2,150 | 2,150 |
| Drawings | 800 | 800 | 800 | 800 |
| Plant | 25,000 |  |  |  |
|  | $\underline{\text { 44,850 }}$ | $\underline{\underline{20,750}}$ | $\underline{\underline{18,850}}$ | $\underline{\underline{19,750}}$ |
| Opening balance | +4,550 | -22,300 | -25,050 | -25,900 |
| Closing balance | -22,300 | -25,050 | -25,900 | -23,650 |

Maximum amount of finance needed $£ 25,900$ in March.

| (c) Repayment of overdraft: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows: |  | May |  | June |
| Accounts receivable |  | 22,000 |  | 24,000 |
| Less Materials | 11,000 |  | 12,000 |  |
| Wages | 4,800 |  | 4,800 |  |
| Overheads | 2,500 |  | 2,500 |  |
| Wages overheads | 1,000 |  | 1,000 |  |
| Drawings | 800 | 20,100 | 800 | 21,100 |
| Net cash inflows |  | 1,900 |  | 2,900 |
| Overdraft 30.4.2006 |  | 23,650 |  |  |
| - Net cash inflow May |  | 1,900 |  |  |
| Overdraft 31.5.2006 |  | $\underline{\underline{21,750}}$ |  |  |

As following months are at the rate of $£ 2,900$ net cash inflows then it will take $7 \frac{1}{2}$ months to clear overdraft:
$\frac{21,750}{2,900}=7^{1} / 2$ months, i.e. cleared by middle of January 2007.

## Answer to Question 41.2A BA 2

(i) Standard costing: a technique that compares standard costs and revenues with actual costs and revenues to obtain variances.
(ii) Standard cost: the cost that should have been incurred.
(iii) Standard hours: the amount of work achievable at standard efficiency levels in an hour.
(iv) Variance: the difference between a standard cost or revenue and the actual cost or revenue incurred.

## Answer to Question 42.2A BA 2

| (i) | Actual cost per unit | $171 \times £ 11$ | $\underset{1,881}{£}$ |
| :---: | :---: | :---: | :---: |
|  | Standard cost per unit | $176 \times £ 11$ | 1,936 |
|  | Materials usage variance (favourable) |  | 55 |
| (ii) | Actual cost per unit | $50 \times £ 45$ | 2,250 |
|  | Standard cost per unit | $50 \times £ 42$ | 2,100 |
|  | Materials price variance (adverse) |  | 150 |
| (iii) | Actual cost per unit | $83 \times £ 22$ | 1,826 |
|  | Standard cost per unit | $79 \times £ 22$ | 1,738 |
|  | Materials usage variance (adverse) |  | 88 |
| (iv) | Actual cost per unit | $41 \times £ 10$ | 410 |
|  | Standard cost per unit | $41 \times £ 8$ | 328 |
|  | Materials price variance (adverse) |  | 82 |
| (v) | Actual cost per unit | $60 \times £ 30$ | 1,800 |
|  | Standard cost per unit | $60 \times £ 29$ | 1,740 |
|  | Materials price variance (adverse) |  | 60 |
| (vi) | Actual cost per unit | $78 \times £ 27.5$ | 2,145 |
|  | Standard cost per unit | $84 \times £ 27.5$ | $\underline{\text { 2,310 }}$ |
|  | Materials usage variance (favourable) |  | 165 |

## Answer to Question 42.4A BA 2

| (i) | Favourable labour efficiency variance | $24 \times £ 5.20$ | ${ }_{124.80}$ |
| :---: | :---: | :---: | :---: |
|  | Adverse wage rate variance | $426 \times 40 \mathrm{p}$ | 170.40 |
|  | Net adverse labour variance |  | 45.60 |
| (ii) | Favourable wage rate variance | $660 \times 20 \mathrm{p}$ | 132.00 |
|  | Adverse labour efficiency variance | $20 \times £ 4.70$ | 94.00 |
|  | Net favourable labour variance |  | 38.00 |
| (iii) | Favourable wage rate variance | $140 \times 40 \mathrm{p}$ | 56.00 |
|  | Favourable labour efficiency variance | $10 \times £ 5.30$ | 53.00 |
|  |  |  | $\underline{109.00}$ |
|  | This compares with: Standard cost | $150 \times £ 5.30$ | 795.00 |
|  | Actual cost | $140 \times £ 4.90$ | 686.00 |
|  |  |  | $\underline{109.00}$ |
| (iv) | Adverse wage rate variance | $520 \times 30 \mathrm{p}$ | 156.00 |
|  | Adverse labour efficiency variance | $10 \times £ 5.10$ | 51.00 |
|  | Total adverse labour variance |  | $\underline{\underline{207.00}}$ |
| (v) | Favourable wage rate variance | $420 \times 40 \mathrm{p}$ | 168.00 |
|  | Adverse labour efficiency variance | $30 \times £ 4.80$ | 144.00 |
|  | Net favourable labour variance |  | 24.00 |
| (vi) | Favourable labour variance | $30 \times £ 4.60$ | 138.00 |
|  | Adverse wage rate variance | $780 \times 40 \mathrm{p}$ | $\underline{312.00}$ |
|  | Net adverse labour variance |  | $\underline{174.00}$ |

## Answer to Question 42.6A BA 2

## Central Grid plc

It can be assumed that there has been a planning change concerning the volume of production, reducing it from 16,000 units to 12,000 . Flexible budgeting can be adopted (see Section 39.5 in the text) and a revised original budget of 12,000 units used. Assume that all the various standard costs and usage level relationships would be unchanged at the lower level of output and calculate the variances requested on the basis that the budgeted volume was 12,000 . This produces the following:
(a)

Total Direct Material Variance for April 2008
£60,000 - £60,390
(i)
$(12,000-12,830) \times £ 5$
(ii)
$(£ 5-£ 4.70694) \times 12,830$

| $=$ | $£ 390$ | Adverse |
| :---: | :---: | :--- |
| Material Usage Variance | $£ 4,150$ | Adverse |
| $=$ | $£ 3,760$ | Favourable |

(b)
$£ 144,000-£ 153,000$
(i)
$(36,000-34,000) \times £ 4$
(ii)
$(£ 4.00-£ 4.50) \times 34,000$
Workings:
Material usage
Material unit price
Standard labour cost for output

Total Direct Labour Variance for April 2008

| $=$ <br> Labour Efficiency Variance <br> $=$ | $£ 9,000$ | Adverse |
| :---: | :---: | :---: |
| Labour Rate Variance | $£ 8,000$ | Favourable |
| $=$ | $£ 17,000$ | Adverse |
|  |  |  |
| $£ 64,150 \div £ 5 \quad=12,830$ |  |  |
| $£ 60,390 \div 12,830=£ 4.70694$ |  |  |
| $£ 12 \times 12,000=£ 144,000$ |  |  |

(c) Material: Shows an overall adverse variance of $£ 390$.

Usage: Adverse $£ 4,150$. Used more material than expected for this level of output. Could have been because the material was of poorer quality (it was cheaper than expected).
Price: Favourable variance $£ 3,760$. Purchasing obtained material at a lower price than expected.
Labour: Shows an overall adverse variance of $£ 9,000$.
Efficiency: Favourable $£ 8,000$. Perhaps using a different machine from usual? Or, perhaps working harder in order to receive the higher than expected wage rate.
Rate: Adverse $£ 17,000$. Higher labour hourly cost, possibly because the amount of work was lower than expected.
Polishing labour efficiency variance: The $£ 3,000$ adverse variance may have been due to the possibly poorer quality material used in machining having caused polishing to take longer than expected.
(d) Briefly:

Material: Possibly poorer quality material was used (it was cheaper than expected), resulting in waste. If so, it appears it cost more (in waste) than it saved (in reduced purchasing costs). It also appears that it may have led to the adverse polishing labour efficiency variance.
Labour: Higher wage rates than were expected led to a significant increase in cost. These increased wage rates may have resulted from the change in the planned level of activity from 16,000 units to 12,000.

## Answer to Question 42.8A BA 2

(a) See text.
(b) (i) Total materials variance:
(Standard price $\times$ standard quantity) - (actual price $\times$ actual quantity)
$=(£ 8.42 \times 1,940)-(£ 8.24 \times 2,270)=£ 16,334.8-£ 18,704.8=£ 2,370$ adverse.
(ii) Materials price variance:
(Standard price - actual price per unit) $\times$ quantity purchased
$=(£ 8.42-£ 8.24) \times 2,270=£ 408.60$ favourable.
(iii) Material usage variance:
(Standard quantity required - actual quantity) $\times$ standard price $=(1,940-2,270) 330 \times £ 8.42=£ 2,778.60$ adverse.
(iv) Total labour variance:
(Standard rate $\times$ standard hours) - (actual rate $\times$ actual hours)
$=(£ 6.53 \times 800)-(£ 6.14 \times 860)=£ 5,224-£ 5,280.4=£ 56.4$ adverse.
(v) Wage rate variance:
(Standard rate - actual rate) $\times$ actual hours worked $=(£ 6.53-£ 6.14) \times 860=£ 335.40$ favourable.
(vi) Labour efficiency variance:
(Standard hours - actual hours) $\times$ standard rate
$=(800-860) \times £ 6.53=£ 391.80$ adverse.

## Answer to Question 42.9A BA 2

## Direct material variances

## Boards

Price variances:
Gamesmaster

| Actual | 5,050 | 26,000 |
| :--- | :--- | :--- |
| Budget | $5,050 \times 5$ | $\underline{25,250}$ |
| Adverse |  |  |

Gotchya
Actual 2,010 28,390
Budget $\quad 2,010 \times 10 \quad \underline{20,100}$
Adverse
Usage variances:
Gamesmaster
Actual $\quad 5,050 \times 5 \quad 25,250$
Budget $\quad 5,000 \times 5 \quad 25,000$
Adverse
Gotchya
Actual $2,010 \times 10 \quad 20,100$
Budget $2,000 \times 10 \quad \underline{20,000}$
Adverse

## Components

Price variances:

| Gamesmaster |  |  |  |
| :---: | :---: | :---: | :---: |
| Actual | 5,060 | 75,000 |  |
| Budget | 5,060 $\times 20$ | 101,200 |  |
| Favourable |  |  | 26,200 |
| Gotchya |  |  |  |
| Actual | 2,025 | 56,409 |  |
| Budget | $2,025 \times 30$ | 60,750 |  |
| Favourable |  |  | 4,341 |
| Usage variances: |  |  |  |
| Gamesmaster |  |  |  |
| Actual | 5,060 $\times 20$ | 101,200 |  |
| Budget | $5,000 \times 20$ | 100,000 |  |
| Adverse |  |  | $(1,200)$ |
| Gotchya |  |  |  |
| Actual | $2,025 \times 30$ | 60,750 |  |
| Budget | $2,000 \times 30$ | 60,000 |  |
| Adverse |  |  | ( 750) |
| Total direct material variance: Favourable |  |  | 19,201 |
| Direct labour variances |  |  |  |
| Assembly |  |  |  |
| Wage rates |  |  |  |
| Actual |  | 49,000 |  |
| Budget | $10,000 \times 5$ | 50,000 |  |
| Favourable |  |  | 1,000 |
| Efficiency |  |  |  |
| Actual | 10,000 $\times 5$ | 50,000 |  |
| Budget | $7,000 \times 5$ | 35,000 |  |
| Adverse |  |  | $(15,000)$ |
| Testing |  |  |  |
| Wage rates |  |  |  |
| Actual |  | 35,700 |  |
| Budget | $7,000 \times 5$ | 35,000 |  |
| Adverse |  |  | ( 700) |
| Efficiency |  |  |  |
| Actual | $7,000 \times 5$ | 35,000 |  |
| Budget | $9,000 \times 5$ | 45,000 |  |
| Favourable |  |  | 10,000 |
| Total direct labour variance: Adverse |  |  | ( 4,700) |

## Answer to Question 42.10A BA 2

(i) Standard cost - BCDE - standard hours at standard rates.
(ii) Actual cost - ACJG - actual hours at actual rates.
(iii) Total labour cost variance - ABGH and EDJH - difference between (i) and (ii) above.
(iv) Efficiency variance - EDJH - additional hours required.
(v) Wage rate variance - ABGH - additional hours at wage rate differential.

## Answer to Question 43.2A BA 2

|  | $£$ |
| :---: | :---: |
| (a) Actual fixed overhead | 18,109 |
| Budgeted fixed overhead | 19,000 |
| Favourable fixed overhead expenditure variance | 891 |
| (b) Actual hours $\times$ standard rate ( $280 \times £ 12$ ) | 3,360 |
| Budgeted hours $\times$ standard rate ( $300 \times £ 12$ ) | 3,600 |
| Favourable variable overhead efficiency variance | 240 |
| (c) Actual overhead | 28,000 |
| Overhead applied to production ( $13,800 \times £ 2$ ) | 27,600 |
| Adverse variable overhead expenditure variance | 400 |
| (d) Actual overhead | 11,400 |
| Overhead applied to production ( $6,000 \times £ 2$ ) | 12,000 |
| Favourable variable overhead expenditure variance | 600 |
| (e) Actual fixed overhead | 88,700 |
| Budgeted fixed overhead | 84,100 |
| Adverse fixed overhead expenditure variance | 3,600 |
| $(f)$ Actual hours $\times$ standard rate ( $20,000 \times £ 10$ ) | 200,000 |
| Budgeted hours (14,600 $\times 1.33) \times$ standard rate $£ 10$ | 194,667 |
| Adverse variable overhead efficiency variance | 5,333 |

## Answer to Question 43.4A BA 2

The variable overhead rate is:
$\frac{£ 80,000}{60,000}=£ 1.33$ per direct labour hour or $£ 0.33$ per unit
The fixed overhead rate is:
$\frac{£ 120,000}{60,000}=£ 2$ direct labour hour or 50 p per unit
The variances are:
Variable overhead


The variances can be explained further:

| Variable overhead |  |
| :---: | :---: |
| Actual overhead | 78,000 |
| Budgeted overhead for actual production 236,000 units $\times £ 0.33$ per unit | 78,667 |
| Net favourable variance (made up of favourable expenditure variance $£ 7,333$ less adverse efficiency variance $£ 6,666$ ) | 667 |
| Fixed overhead |  |
| Actual overhead | 104,000 |
| Overhead based on units of production $236,000 \times £ 0.50$ | 118,000 |
| Net adverse variance (made up of adverse efficiency $£ 10,000$ - favourable expenditure $£ 16,000$ less favourable capacity variance $£ 8,000$ ) | $\underline{14,000}$ |

## Answer to Question 43.6A BA 2

|  |  | $£$ |  |
| :--- | :--- | :--- | :--- |
| Actual units sold | $75,000 \times$ Budget price | $£ 6.00=$ | 450,000 |
|  | $75,000 \times$ Actual price | $\underline{£ 6.40}=$ | $\underline{480,000}$ |
| Favourable price variance | $\underline{\underline{£ 0.40}}$ | $\underline{\underline{30,000}}$ |  |
| Actual units sold | $75,000 \times$ Budget gross profit | $£ 3.30=$ | 247,500 |
| Budget units sold | $80,000 \times$ Budget gross profit | $£ 3.30=$ | $\underline{264,000}$ |
| Adverse volume variance |  | $\underline{16,500}$ |  |

## Answer to Question 43.8A BA 2

| Product |  | Actual units sold | Budget price | Actual price $£$ | Unit price variance | Total price variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| A |  | 1,000 | 60 | 58 | -2 | -2,000 |
| B |  | 800 | 50 | 54 | +4 | +3,200 |
| C |  | 3,000 | 80 | 78 | -2 | -6,000 |
|  |  | 4,800 |  | Adverse price variance |  | -4,800 |
|  | Actual units sold | Actual units in budget (\%) | Budget sales units | Variance in units | Budget gross profit per unit | Total variance |
|  |  |  |  |  | £ | £ |
| A | 1,000 | 686 | 800 | -114 | 10 | -1,140 |
| B | 800 | 1,027 | 1,200 | -173 | 8 | -1,384 |
| C | 3,000 | 3,087 | 3,600 | -513 | 20 | -10,260 |
|  | $\underline{4,800}$ | $\underline{4,800}$ | 5,600 | -800 | Adverse volume | $\underline{-12,784}$ |
|  |  | Actual units in budget (\%) | Actual units sold | Variance in units | Budget gross profit per unit | Total variance |
|  |  |  |  |  | £ | £ |
| A |  | 686 | 1,000 | +314 | 10 | +3,140 |
| B |  | 1,027 | 800 | -227 | 8 | -1,816 |
| C |  | 3,087 | 3,000 | -87 | 20 | -1,740 |
|  |  | 4,800 | 4,800 | - | Adverse mix | -416 |

Summary of sales variance
Adverse price variance
4,800
Adverse volume variance $\quad 12,784$
Adverse mix variance
416
18,000

* Note: either this figure must be rounded to 3,087 or if recorded as 3,086 the Product A figure shown of 686 needs to be rounded to 687. Either would be correct. It would not be correct to leave both at their possible lower amounts of 3,086 and 686 as the total of 'actual units in budget \%' must add up to 4,800.


## Answer to Question 43.10A BA 2

Flint Palatignium Ltd
(i) Trading Account part of the Income Statement for the month of April 2008

Actual (£)
Budget (£)
Sales units $\quad 3 \underline{\underline{31,000}}$
Revenue $(534,750+8,691)$
Materials (155,000-4,662 + 1,743)
$\frac{543,441}{152,081} \quad \frac{534,750}{155,000}$

Labour (77,500-600 + 292)
77,192 77,500
Overhead (232,500-147+9)
$\frac{232,362}{461,635} \quad \frac{232,500}{465,000}$
81,806 69,750
Operating profit
Valuation of inventory

| 1.4.2008 | 1,000 at $£ 5$ | $=$ |
| ---: | :--- | :--- |
| 30.4.1008 | 1,750 at $£ 5$ | $=$ |
| $£ 8,700$ |  |  |
| 8,750 |  |  |

## Workings:

Units sold $=£$ sales $\div$ selling price $=£ 534,750 \div £ 17.25=31,000$.
(ii) Standard costing uses standards of performance and of prices derived from studying operations and of estimating future prices. Each unit produced attracts a standard materials, labour and overhead cost.

Flint Palatignium negotiates fixed-price contracts utilising standard costing which enables it to set standards that will remain unchanged for long periods. For example, the average cost method of pricing material issues needs a price recalculation each time there are additional receipts. The standard cost of materials will remain unchanged for a long period.

Using the standard costing system would enable the company to check on the efficiency of the service provided. It would also enable faster reporting to be carried out.

## Answer to Question 43.11A BA 2


(iii) Direct labour variance

Rate

| Actual | $2,400 \times 7.80$ | 18,720 |  |
| :---: | :---: | :---: | :---: |
| Budget | $2,400 \times 7.50$ | $\underline{18,000}$ |  |
| Adverse |  |  | $\left(\begin{array}{l}720) \\ \text { Efficiency }\end{array}\right.$ |
| Actual | $2,400 \times 7.50$ | $\underline{18,000}$ |  |
| Budget | $2,420 \times 7.50$ |  | $\underline{150}$ |
| Favourable |  |  | $\underline{570}$ |

(c) Reconciliation

Budgeted profit on actual sales [550 $\times 13(86-73)$ ]
Variances
Sales (price variance only) (550)
Direct material
166
Direct labour
Overheads
Profit as per (a) above
(d) See text, Section 41.2

## Answer to Question 44.3A BA 2

(a) (i) $£ 24,000$
(ii) $£ 36,000$
(iii) £44,000
(iv) £30,000
(b) (i) $£ 18,000$
(ii) $£ 48,000$
(iii) $£ 33,000$

## Answer to Question 44.5A BA 2

(i) Loss $£ 2,000$
(ii) Profit $£ 12,000$
(iii) Neither profit nor loss
(iv) Profit $£ 6,000$
(v) Profit $£ 9,000$

## Answer to Question 44.7A BA 2

(a) Workings:

Sales volume - units
Sales (£)
Variable cost (£)
Fixed cost (£)
Profit (£)

| Current | $($ i) |
| ---: | ---: |
| 1,000 | 1,100 |
| 2 | 2 |
| $\frac{2,000}{1,000}$ | $\underline{2,200}$ |
| $\frac{500}{1,100}$ | $\underline{500}$ |
| $\underline{500}$ | $\underline{600}$ |

## Changes

| (ii) | (iii) | (iv) |
| :---: | ---: | ---: |
| 1,000 | 1,000 | 1,000 |
| 2.20 | 2 | 2 |
| 2,200 | $\underline{2,000}$ | $\underline{2,000}$ |
| 1,000 | $\underline{900}$ | 1,000 |
| 500 | $\underline{500}$ | $\underline{450}$ |
| $\underline{700}$ | $\underline{550}$ |  |

## Break-even charts:

(i) $10 \%$ increase in volume

(ii) 10\% increase in unit selling price

(iii) $10 \%$ decrease in unit variable cost

(iv) $10 \%$ reduction in fixed costs


## Answer to Question 44.9A BA 2

| (a) | Monarch Ltd Profit Statement |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Original |  | Options |  |
|  | statement | (i) | (ii) | (iii) |
| Sales units (W1) | 60,000 | 78,000 | 62,000 | 75,000 |
| Unit selling price | £30 | £27 | £30 | £30 |
|  | £000 |  |  |  |
| Revenue | 1,800 | 2,106 | 1,860 | 2,250 |
| Direct material | 480 | 585 | 496 | 577.5 |
| Direct labour | 240 | 312 | 248 | 300 |
| Variable overhead | 240 | 312 | 248 | 300 |
|  | $\underline{960}$ | 1,209 | $\underline{992}$ | 1,177.5 |
| Contribution | $\overline{840}$ | $\underline{897}$ | $\underline{868}$ | 1,072.5 |
| Production cost | 260 | 290 | 260 | 285 |
| Administration | 90 | 95 | 90 | 94 |
| Selling, marketing and distribution | 100 | 110 | 127 | 147 |
|  | 450 | 495 | 477 | 526 |
| Profit | $\underline{\underline{390}}$ | $\underline{402}$ | $\underline{\underline{391}}$ | 546.5 |
| Contribution per unit (£) | $\underline{\underline{14}}$ | $\underline{\underline{11.50}}$ | $\underline{\underline{14}}$ | $\underline{\underline{14.3}}$ |

(W1) Contribution $=£ 840,000$ for 60,000 units $=£ 14$ each.
Contribution + total variable cost $=$ selling price, therefore $£ 14+£ 16=£ 30$.

|  | Monarch Ltd Profit Statement |  |  |
| :---: | :---: | :---: | :---: |
|  | Original |  | Managin |
|  | statement |  | director's <br> option (iv) |
| Sales units | 60,000 |  | 78,000 |
| Unit selling price | £30 |  | £29 |
|  | £000 |  | £000 |
| Revenue | 1,800 | (F) | 2,262 |
| Direct material | 480 | $(+30 \% \times 93.75 \%)$ | 585 |
| Direct labour | 240 |  | 312 |
| Variable overhead | 240 |  | 312 |
|  | $\underline{960}$ | (E) | 1,209 |
| Contribution | 840 | (C) | 1,053 |
| Production costs | 260 |  | 417 |
| Administration | 90 |  | - |
| Selling, marketing and distribution | 100 |  | 150 |
|  | $\underline{450}$ | (B) | 567 |
| Profit | $\underline{\underline{390}}$ | (A) | $\underline{\underline{486}}$ |
| Contribution per unit ( $£$ ) | 14 | (D) | 13.5 |

(b) Break-even point $-£ 567,000=42,000$ units.

First insert $(A)$ and $(B)$. This means that $(A)+(B)=(C)$. Given sales increase in units of $30 \%=78,000$ sales. Means that $(C) \div 78,000=$ contribution per unit of $£ 13.50$. $(\mathrm{E})$ calculated so that $(\mathrm{C})+(\mathrm{E})=(\mathrm{F})$.

(c) The report should include the following:

1 Marginal costing takes account of the variable costs of products.
2 It states that fixed factory overhead is a function of time and should not be carried forward into the next period by including it in inventory valuations.
3 To apply marginal costing means splitting up fixed and variable costs. This is not always straightforward.
4 Not all variable costs are a hundred per cent variable.
5 Intelligent cost planning and control is dependent on the knowledge of how costs behave in a particular firm.
6 Raw materials are examples of variable costs. Labour costs usually move in steps.

## Answer to Question 44.11A BA 2

(a) See text, Section 44.1. (It should be remembered that a break-even point is relevant only to a specific range of activity and within a specific timescale. If the volume of activity shifts onto a new level, some fixed costs may alter - for example, a second warehouse may need to be rented. This will result in a different break-even point. Also, the break-even point will alter over time as the nature of all costs change.)
(b) (i) Cost of 2,000 additional units

| Direct materials | $(36,000-30,000)$ | 6,000 |
| :--- | ---: | ---: |
| Direct labour | $(33,000-28,000)$ | 5,000 |
| Overheads | $(24,100-20,500)$ | $£ \underline{\underline{3,600}}$ |
|  |  | $\underline{\underline{14,600}}$ |

(ii) Based on the cost for 2,000 units calculated in (i), the variable costs of 10,000 units would be £73,000.
(iii) There appears to be a fixed element in both direct labour and overheads. In the case of direct labour, this would appear to be $£ 3,000$ [ $£ 28,000-(5 \times £ 5,000)]$. In the case of overheads, it appears to be $£ 2,500$ [ $£ 20,500-(5 \times 3,600)]$.
(iv) On the basis of (ii) the variable cost of one unit is $£ 7.30$ and the contribution per unit is $£ 5$ [ $£ 12.30-£ 7.30]$. Break-even point is 1,100 units $[(£ 3,000+£ 2,500) / £ 5]$.

## Answer to Question 45.2A BA 2

The amount borrowed is $£ 3,842.20$ and the interest charged is $£ 157.80$.
Therefore, the real rate of interest:
$r=\frac{157.80}{3,842.20 \times{ }^{(64 / 365)}}=0.2342$ or $23.42 \%$.

## Answer to Question 45.5A BA 2

$£ 5,000$ will accumulate to $£ 5,000 \times(1+0.035)^{8}=£ 6,584.04$
Interest is $£ 6,584.04-£ 5,000=£ 1,584.04$

## Answer to Question 45.6A BA 2

$$
\begin{aligned}
r & =\sqrt[5]{(4,400 / 2,500)}-1 \\
& =11.2 \%
\end{aligned}
$$

## Answer to Question 45.8A BA 2

$\frac{£ 50,000}{5,000}=10$
Therefore, from Table 4 in Appendix 1, and using the 12 year line, it lies between $2 \%$ and $3 \%$ :

| $2 \%$ | $=10.575$ |
| :--- | :--- |
| $3 \%$ | $=9.954$ |
| Difference | $=0.621$ |

Interpolating, $10-9.954=0.046$ and $=\frac{46}{621} \times 1=0.07$
Therefore the offer represents a rate of interest of $3 \%-0.07 \%=2.93 \%$. This is well below the $6 \%$ compound interest you could obtain by investing the $£ 50,000$ and confirms that you should accept the offer.

## Answer to Question 45.10A BA 2

Paid in per year $=\frac{\text { Value } \times(r)}{(1+r)^{n}-1}$

$$
\begin{aligned}
& =\frac{£ 40,000 \times 0.07}{(1.07)^{8}-1} \\
& =£ 3,898.71 \text { per year }
\end{aligned}
$$

## Answer to Question 46.4A BA 2

|  |  | Cash flow | budget | the project |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year: | 0 | 1 (start) | 2 | 3 | 4 | 5 |
| Cash outflows |  |  |  |  |  |  |
| Machine | $(60,000)$ |  |  |  |  |  |
| Working capital | $(30,000)$ |  |  |  |  |  |
| Tax on profit @ 30\% |  |  | $(48,000)$ | $(48,000)$ | $(48,000)$ | $(48,000)$ |
| Cash inflows |  |  |  |  |  |  |
| Profit before tax and depn |  | 160,000 | 160,000 | 160,000 | 160,000 |  |
| WDA |  |  | 4,500 | 3,375 | 2,531 | 7,594 |
| Working capital |  |  |  |  | 30,000 |  |
| Net cash flow | ( $\overline{90,000}$ ) | $\overline{160,000}$ | 116,500 | 115,375 | 144,531 | $(\overline{40,406})$ |

Notes
1 Net outflows are shown in brackets.
2 WDA is $25 \%$ reducing balance on the machine multiplied by the tax rate of $30 \%$.
3 At the end, as it has no residual value, the machine has an unexpired WDA that can be claimed of $£ 60,000-£ 34,688=£ 25,312$.

## Answer to Question 46.5A BA 2

| Year | Net cash flow | Discount factor (7\%) | Present value |
| :--- | :---: | :---: | :---: |
| 0 | $(90,000)$ | 1.000 | $(90,000)$ |
| 1 | 160,000 | 0.935 | 149,600 |
| 2 | 116,500 | 0.873 | 101,705 |
| 3 | 115,375 | 0.816 | 94,146 |
| 4 | 144,531 | 0.763 | 110,277 |
| 5 | $(40,406)$ | 0.713 | $(\underline{28,809)}$ |
| Net present value of the net cash flows | $\underline{\underline{336,919}}$ |  |  |

## Answer to Question 46.6A BA 2

Cash flow statement
$\begin{array}{lllllllll}\text { Year: } & 0 & 1 \text { (start) } & 2 & 3 & 4 & 5 & 6\end{array}$
Cash outflows
Machine
Tax on savings @ 30\%
Tax on sale of old machine
Cash inflows
Savings on material
Sale of old machine
WDA on new machine
Net cash flow

| 0 | 1 (start) | 2 | 3 | 4 | 5 | 6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $(90,000)$ |  | $(9,000)$ | $(9,000)$ | $(9,000)$ | $(9,000)$ | $(9,000)$ |
|  |  | $(1,800)$ |  |  |  |  |
|  | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |  |
|  | 18,000 |  |  |  |  |  |
| $(\overline{90,000})$ | $\underline{48,000}$ | $\underline{24,400}$ | $\underline{4,320}$ | $\underline{3,456}$ | $\underline{2,765}$ | $\underline{11,059}$ |
| $\underline{25,320}$ | $\underline{24,456}$ | $\underline{23,765}$ | $\underline{059}$ |  |  |  |

## Notes

1 Net outflows are shown in brackets.
2 WDA is $20 \%$ reducing balance on the machine multiplied by the tax rate of $30 \%$.
3 At the end, as it has no residual value, the machine has an unexpired WDA that can be claimed of £11,059.
4 The old machine is sold at a gain of $£ 6,000$ over its book value of $£ 12,000(4 \times £ 3,000)$.
The impact on annual reported profits would be:
(i) operating profit would increase by $£ 30,000$;
(ii) depreciation would increase by $£ 15,000$ (assuming the straight line method was used);
(iii) tax payable would change by the difference between the tax and WDA rows in the statement.

## Answer to Question 46.11A BA 2

| Year | Amount | Balance |
| :--- | :---: | ---: |
| 0 | $(40,000)$ | $(40,000)$ |
| 1 | 26,000 | $(14,000)$ |
| 2 | 16,000 | - |
| 3 | 10,000 | - |

Payback at 1 plus $14,000 / 16,000$ years $=1.875$ years.

## Answer to Question 46.12A BA 2

| Year | Cash flow | Discount factor (6\%) | Present value |
| :--- | :---: | :---: | :---: |
| 0 | $(40,000)$ | 1.000 | $(40,000)$ |
| 1 | 26,000 | 0.943 | 24,518 |
| 2 | 16,000 | 0.890 | 14,240 |
| 3 | 10,000 | 0.840 | $\underline{8,400}$ |
|  | Net present value of the project | $\underline{7,158}$ |  |

## Answer to Question 46.13A BA 2



The IRR is $\frac{710}{1,110} \times 2 \%=1.28+16 \%=17.28 \%$.

## Answer to Question 46.14A BA 2

From Table 4 in Appendix 1, the present value of an annuity of $£ 1$ for three years at $6 \%$ is 2.673 . The NPV accounting to the answer to Question 46.12 A is $£ 7,158$. Therefore the annualised amount is: $\frac{£ 7,158}{2.673}=£ 2,677.89$.

## Answer to Question 46.15A BA 2

$$
\begin{array}{ll}
\begin{array}{l}
\text { Average return } \\
\text { Average investment }
\end{array} & =(128,000+8,000) \div 2=60,000 \\
\text { Accounting rate of return } & =\frac{90,000}{68,000} \\
& =\underline{\underline{132.35}} \%
\end{array}
$$

## Answer to Question 46.16A BA 2

| Period | Amount | Discount factor (80\%) | Present value | Discount factor (90\%) | Present <br> value |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | $(128,000)$ | 1.000 | $(128,000)$ | 1.000 | $(128,000)$ |
| 1 | 114,000 | 0.556 | 63,384 | 0.526 | 59,964 |
| 2 | 114,000 | 0.309 | 35,226 | 0.277 | 31,578 |
| 3 | 114,000 | 0.171 | 19,494 | 0.146 | 16,644 |
| 4 | 114,000 | 0.095 | 10,830 | 0.077 | 8,778 |
| 5 | 122,000 | 0.053 | 6,466 | 0.040 | 4,880 |
|  |  |  | 7,400 |  | 6,156) |
| 80\% discount rate gives NPV of |  |  | 7,400 |  |  |
| 90\% discount rate gives negative NPV of |  |  | 6,156 |  |  |
|  |  |  | 13,556 |  |  |

The IRR is $\frac{7,400}{13,556} \times 10 \%=5.46 \%+80 \%=\underline{\underline{85.46}} \%$

## Answer to Question 46.19A BA 2

|  | Discount <br> factor | Project A <br> net cash | Present <br> value | Project B <br> net cash | Present |
| :--- | :---: | :---: | :---: | :---: | :---: |
| value |  |  |  |  |  |

Neither should be selected on the basis of this criterion - both projects have a negative net present value.

## Answer to Question 46.20A BA 2

Project $\mathrm{X}=6.4 \%$
Project $Y=5.2 \%$
Project X would be preferred.

## Answer to Question 46.22A BA 2

| Period | Discount factor (6\%) | Project X net cash flows | Present value | Project Y net cash flows | Present value |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | 1.000 | $(50,000)$ | $(50,000)$ | $(110,000)$ | $(110,000)$ |
| 1 | 0.943 | $(8,000)$ | $(7,544)$ | ( 12,000) | ( 11,316) |
| 2 | 0.890 | $(12,000)$ | $(10,680)$ | ( 12,000) | ( 10,680) |
| 3 | 0.840 | $(8,000)$ | $(6,720)$ | ( 2,000) | $(1,680)$ |
| 4 | 0.792 | $(8,000)$ | $(6,336)$ | ( 2,000) | ( 1,584) |
| 5 | 0.747 | $(8,000)$ | $(5,976)$ | ( 2,000) | ( 1,494) |
|  |  |  | (87,256) |  | (136,754) |

The present value of an annuity of $£ 1$ for 5 years at $6 \%=£ 4.212$
$\therefore$ the annualised cost of Project $\mathrm{X} \quad=\frac{£ 87,256}{4.212}=£ 20,716$
and the annualised cost of Project $Y=\frac{£ 136,754}{4.212}=£ 32,468$
As the cost of project X is cheaper than that of project Y , project X should be selected.

## Answer to Question 46.25A BA 2

| (a) Exco | 2005 |  |  | Hirwaun Pig Iron Co. 2006 |  |  | 2007 | 2008 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Tonnes |  | 120,000 |  | 120,000 |  | 120,000 |  | 120,000 |  |
| Price: |  |  |  |  |  |  |  |  |  |
| 80\% @ |  | $£ 150$ |  | £150 |  | $£ 150$ |  | £150 |  |
| 20\% @ |  | £150 |  | £140 |  | £140 |  | £160 |  |
| Revenue | £000) |  | 18,000 |  | 17,760 |  | 17,760 |  | 18,240 |
| Labour | 000) |  | $(1,200)$ |  | $(1,200)$ |  | $(1,200)$ |  | $(1,200)$ |
| Other pa | ments |  | $(15,600)$ |  | $(\underline{15,600})$ |  | $(16,200)$ |  | $(16,200)$ |
| Net cash | low |  | 1,200 |  | 960 |  | 360 |  | 840 |
| Obio |  |  |  |  |  |  | 007 |  | 08 |
| Tonnes |  | 240,000 |  | 240,000 |  | 240,000 |  | 240,000 |  |
| Price |  | £130 |  | £130 |  | £140 |  | £170 |  |
| Revenue | £000) |  | 31,200 |  | 31,200 |  | 33,600 |  | 40,800 |
| Labour ( | 000) |  | $(2,500)$ |  | $(2,500)$ |  | $(2,500)$ |  | $(2,500)$ |
| Other pa | ments |  | $(\underline{28,800})$ |  | $(\underline{28,800})$ |  | (30,000) |  | (30,000) |
| Net cash | low |  | 100) |  | 100) |  | 1,100 |  | 8,300 |
| (b) Exco (£000) |  |  |  |  |  |  |  |  |  |
| Period |  |  |  |  |  |  | $P V$ factor for | or 12\% | NPV |
| 0 | Capit | l outlay |  |  |  | $(2,000)$ | 1.00 |  | $(2,000)$ |
| 2005 | Net cas | sh flow |  |  |  | 1,200 | 0.893 |  | 1,072 |
| 2006 | Net cas | sh flow |  |  |  | 960 | 0.797 |  | 765 |
| 2007 | Net cas | sh flow |  |  |  | 360 | 0.712 |  | 256 |
| 2008 | Net cas | sh flow |  |  |  | 840 | 0.636 |  | 534 |
| Net pres | nt value |  |  |  |  |  |  |  | 627 |
| Obio (£000) |  |  |  |  |  |  |  |  |  |
| 0 | Capit | l outlay |  |  |  | $(3,500)$ | 1.00 |  | $(3,500)$ |
| 2005 | Net cas | sh flow |  |  |  | ( 100) | 0.893 |  | ( 89) |
| 2006 | Net cas | sh flow |  |  |  | ( 100) | 0.797 |  | ( 80) |
| 2007 | Net cas | sh flow |  |  |  | 1,100 | 0.712 |  | 783 |
| 2008 | Net cas | sh flow |  |  |  | 8,300 | 0.636 |  | 5,279 |
| Net present value |  |  |  |  |  |  |  |  | 2,393 |

(c) The calculations of net present values indicate that the Ohio investment produces a higher NPV over the four-year period. In order to determine whether this represents a reasonable decision, the management would need to consider the reliability of estimates used - on volumes, sales forces and costs. Exco involves a lower capital outlay, which is expected to produce a payback just before the end of 2006. Ohio does not achieve payback until over 6 months through the fourth year. Ohio only really comes into profit in the fourth year. If these fourth year estimates are reliable, and may extend into the future period after 2008, then Ohio is clearly preferable. The method using net present value is entirely appropriate, assuming that the cost of capital figure has been reliably estimated. However, the NPV can only be valued if the information on which it is based is accurate. Great care must be taken to assess the sensitivity of the data to changes in the inputs in order to be aware of the underlying risks involved.

## Answer to Question 46.27A BA 2

Rovers Football Club
Exhibit A
Jimmy Jam

| Year | 0 | 1 | 2 | 3 | 4 | 5 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Incremental receipts |  | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |
| Salary |  | ( 50,000) | ( 50,000) | ( 50,000) | ( 50,000) | ( 50,000) |
| Transfer fee | $(200,000)$ |  |  |  |  |  |
|  | (200,000) | 150,000 | 150,000 | 150,000 | 150,000 | 150,000 |

Johnny Star
Year
Incremental receipts

| 0 | 1 | 2 |
| :---: | :---: | :---: |
|  | 400,000 | 400,000 |
|  | $(200,000)$ | $(200,000)$ |
| $(\underline{100,000})$ | $(\overline{200,000})$ | $(\underline{(\overline{200,000})})$ |

## Exhibit C

Year
0
1
2
3
4
5

|  | Jimmy Jam | Johnny Star |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Cash flow | PV factor | NPV | Cash flow | PV factor | NPV |
| $(200,000)$ | 1.00 | $(200,000)$ | $(100,000)$ | 1.00 | $(100,000)$ |
| 150,000 | 0.893 | 133,950 | 200,000 | 0.893 | 178,600 |
| 150,000 | 0.797 | 119,550 | 200,000 | 0.797 | $\underline{159,400}$ |
| 150,000 | 0.712 | 106,800 |  |  | $\underline{\underline{238,000}}$ |
| 150,000 | 0.636 | 95,400 |  |  |  |
| 150,000 | 0.567 | $\underline{85,050}$ |  |  |  |

## Report to Rovers Football Club

The proposed transactions have been evaluated in Exhibits A, B and C to calculate the likely returns from the two players. On the figures quoted, both transactions produce a positive net present value using $12 \%$ interest, with the Jimmy Jam proposal providing the higher of the two. However, the club should consider the fact that the J Star proposal provides a payback in the first year whereas the J Jam transfer would not achieve payback until after six months through year 2.

If J Jam is successful, his five-year contract will provide benefits for three years more than J Star. In both cases the whole proposal hinges on the validity of the assumed increase in revenue and the probability that the players will be fit to play and be popular with the crowds.


[^0]:    * Prepaid calculated: Fire 5 months 1,164 @ $5 / 12=$

    General 7 months 1,464 @ ${ }^{7} / 12=\quad 854$
    $\underline{\underline{1,339}}$

[^1]:    Capitals: Slope 28
    Thorne

    | Capitals: Slope | 28 |
    | :--- | ---: |
    | Thorne | $\underline{6}$ |
    |  | $\underline{34}$ |

[^2]:    * $0.232012 \times 30,000=6,960.36$

[^3]:    Equity
    Called-up share capital600

    Retained profits $(182+459)$
    641
    $\underline{\underline{1,241}}$

